Management Based on the Bonds of Human Minds

Kyocera started as a small, suburban factory, with no money, credentials or reputation. We had nothing to rely on but a little technology and 28 trustworthy colleagues.

Nonetheless, the company experienced rapid growth because everyone exerted their maximum efforts and managers devoted their lives to earning the trust of employees. We wanted to be an excellent company where all employees could believe in each other, abandon selfish motives, and be truly proud to work. This desire became the foundation of Kyocera’s management.

Human minds are said to be easily changeable. Yet, there is nothing stronger than the human mind. Kyocera developed into what it is today because it is based on the bonds of human minds.

Management Rationale:

To provide opportunities for the material and intellectual growth of all our employees, and through our joint efforts, contribute to the advancement of society and humankind.

Corporate Motto: “Respect the Divine and Love People”

Combining the diverse strengths of the Kyocera Group to create new value and ensure customer satisfaction.

Kyocera places top priority on the “Customer-First” principle to ensure that the products and services we provide consistently delight people. Customer satisfaction requires that we respond quickly to the constant changes happening all around us. We also strive to create new value by organically mobilizing the technological capabilities and management resources within the Kyocera Group, using our Kyocera Philosophy, our Amoeba Management System, and our belief in managing through a “bond of human minds.” When we all combine efforts to participate in management, finding satisfaction and fulfillment in our work and realizing our true potential, we can grow as human beings.

Companies are comprised of people. The quality of a technology, product or service depends on the people behind it. We want to deliver new value to our customers continuously, through team members who pursue their dreams, work enthusiastically and consistently achieve self-determined goals.

Philosophy

Kazuo Inamori
Founder and Chairman Emeritus
KYOCERA Corporation

Goro Yamaguchi
Chairman
KYOCERA Corporation

Hideo Tanimoto
President
KYOCERA Corporation

The Kyocera Philosophy

The Kyocera Philosophy relates to life and management. Its central principle is to “Do what is right as a human being,” a concept we include in all of our decision making. By choosing the importance of fairness and diligent effort, it serves as a paradigm for our conduct.

The Amoeba Management System

(Decentralized Management)

Amoeba Management involves dividing an organization into small units that operate as independent profit-and-loss centers directly linked to their respective markets. This system fosters leaders with management awareness and creates the foundation for Kyocera’s “Management by All.”
Kyocera contributes to society with comprehensive solutions that enhance everyday life.

As Internet of Things (IoT) technology expands into our daily lives, Kyocera products and services will continue to find new and innovative applications. Our four principal markets are Information & Communications — connecting people and devices; Automotive — making vehicles smarter, safer and more eco-friendly; Environment & Energy — contributing to a more sustainable society; and Medical & Healthcare — where Kyocera products help to ensure longer, happier, and healthier lives.

By focusing our strengths on the above markets, the Kyocera Group will continue to develop highly valuable products and services, supporting a more comfortable and sustainable world.
The Kyocera Group will remain pioneers, developing innovative new technologies to meet our customers’ most challenging demands.

Kyocera products and services support customers worldwide. We develop, manufacture and market in wide-ranging fields by combining the diverse strengths of the Kyocera Group. One element found in all Kyocera business segments is our ability to create advanced technologies through persistent creative effort. We are committed to developing new products, ideas and solutions that exceed customer expectations.

About the Kyocera Group

The New Value Frontier

"The New Value Frontier" reflects Kyocera’s commitment to creating new value at the cutting edge of technology. The global Kyocera Group develops unique technologies and applies its vision to create valuable products that markets continually seek.

Consolidated Sales by Segment

Consolidated Sales: 1,623,710 million yen (Year ended March 31, 2019)

- Industrial & Automotive Components: 19.4%
  - Flow Ceramic Components
  - Automotive Components
  - Liquid Crystal Displays
  - Industrial Tools
  - Optical Components
- Semiconductor Components: 15.3%
  - Ceramic Packages & Substrates
  - Organic Materials
  - Organic Packages & Printed Wire Boards
- Electronic Devices: 22.5%
  - Capacitors
  - SAW Devices
  - Crystal Devices
  - Power Devices
  - Connectors
  - Printing Devices
- Total Components Business: 57.2%

- Communications: 15.5%
  - Smartphones
  - Feature Phones
  - Tablets
  - IoT Communication Modules & Devices
  - Information Systems & Telecommunication Services
- Document Solutions: 23.1%
  - Printers & Multifunctional Products
  - Solutions Business
- Life & Environment: 5.0%
  - Solar Energy
  - Medical & Dental Products
  - Jewelry & Kitchen Tools, etc.
- Others: 1.0%
  - Hotels, etc.
  - Adjustments and Eliminations: -1.8%

Consolidated Sales by Region

(Year ended March 31, 2019)

- Asia: 382,635 million yen (23.6%)
- Japan: 595,364 million yen (36.7%)
- Europe: 331,508 million yen (20.4%)
- U.S.A.: 248,947 million yen (15.3%)
- Others: 65,256 million yen (4.0%)

Corporate Summary

Company name: KYOCERA Corporation
Established: April 1, 1959
Capital: 115,703 million yen
Group companies: 286 (including KYOCERA Corporation)
Group employees: 76,863

Consolidated Sales Trend (Year ended March 31)

- 2018: 1,432,710 million yen
- 2019: 1,272,866 million yen

Consolidated Profit Trend (Year ended March 31)

- 2018: 166,616 million yen
- 2019: 79,127 million yen

*Commencing from the beginning of the fiscal year ended March 31, 2019 ("Fiscal 2019"), Kyocera has adopted the International Financial Reporting Standards ("IFRS") in accordance with the change, financial figures appearing herein for the year ended March 31, 2018 ("Fiscal 2018") have been restated in accordance with IFRS.*
Businesses & Products

Industrial & Automotive Components

Fine Ceramic Components

Since its founding, Kyocera’s track record in fine ceramics has been unmatched. We utilize our extensive resources in research, development and production to select the optimal raw materials and manufacturing methods for each new application. Breakthroughs and improvements in a wide range of industries are facilitated by the unique qualities of Kyocera’s fine ceramics.

Industrial Machinery

Fine ceramics have physical and chemical properties that are superior to metals and plastics. Kyocera utilizes that superiority to support continued technological advancement in the world’s most vital industries.

Ultra-High Vacuum Applications

Kyocera components developed through ceramic-to-metal bonding technologies bring high reliability to ultra-high vacuum applications in a wide range of high-tech manufacturing and scientific research fields.

Sapphire Substrates for LEDs

Substrates made from highly reliable single-crystal sapphire are used to form the gallium nitride layer necessary for the production of LEDs.

Semiconductor Processing and LCD Manufacturing Equipment

Kyocera creates fine ceramics of unrivaled quality through continuous materials development. We use fine ceramics to produce structural components of extreme precision, heat resistance, and chemical stability — enhancing the wafer-fabrication process, enabling higher circuit densities and improving the production of LCDs.

Ferrite Components

Kyocera’s ferrite materials and high-precision forming technologies support the miniaturization of electronics by facilitating smaller, better-performing inductors.

Automotive Components

Kyocera supplies a wide range of products for automotive applications that require ultra-high reliability. Our products support the rapid advancement of in-vehicle electronics; making cars smarter, safer, cleaner and more comfortable.

Ceramic Glow Plugs

Our glow plugs are widely used in start-and-stop systems that require rapid heating, excellent durability at high temperatures, and reliability over extended duty cycles.

Oxygen-Sensor Heaters

Our sensor heaters reach operating temperature just seconds after a cold engine starts, ensuring cleaner exhaust by allowing emissions sensors to function almost immediately.

Camera Modules

High reliability and excellent optical sensing help enhance vehicle safety and convenience.

Piezoelectric Stacks for Fuel Injectors

These components enable ultra-quick response and precise control of fuel delivery to make diesel engine vehicles cleaner than ever.

Fine Ceramics in Solid Oxide Fuel Cells (SOFCs)

A fuel cell causes hydrogen in utility gas to react with oxygen in the air, generating electricity and a heat source for hot water in residential and institutional applications. Kyocera has applied its fine ceramic materials and manufacturing technologies to develop an innovative cell stack for the fuel cell core, enabling the creation of a next-generation power system that offers significant improvements in efficiency, durability and carbon emissions.
**Industrial & Automotive Components**

**Liquid Crystal Displays**

Kyocera develops and supplies liquid crystal displays (LCDs) for the automotive industry, which demands long-term reliability under a wide range of operating conditions. Our LCDs have numerous applications in other markets as well, including industrial equipment, telecommunications devices, testing and measuring instruments, and gaming equipment.

**Automotive Displays**

Kyocera’s unique technologies take automotive data display to a new level with custom shapes for instrumentation, climate control, navigation and reverse view.

**Cutting Tools**

By enabling faster, more efficient machining, Kyocera cutting tools support vital fields like automotive, heavy equipment, and aerospace manufacturing.

**Pneumatic and Power Tools**

We support our customers with a diverse line of tools for various manufacturing industries, such as construction and automotive assembly, as well as for the residential homeowner and DIY market.

**Head-Up Displays for Safer Vehicles**

A head-up display (HUD) projects important information, like speed and directions, onto the car’s windshield so the driver’s eyes can stay on the road. Kyocera’s advanced materials and designs produce high-resolution displays with superior brightness for safer driving.

**Optical Components**

We supply many types of optical components to meet consumer and commercial needs, focusing on lenses for video equipment and automotive cameras.

**Aspherical Lenses**

Through our advanced materials expertise, Kyocera develops and manufactures a broad range of aspherical lenses ranging in size from miniature to large (with diameters up to 60mm).

**Automotive Lenses and Scanner Lenses**

Our aspherical lenses enable smaller, more precise devices.

**Optical Units for Factory Automation and Medical Use**

We offer optical units for medical and industrial imaging by combining unique lens designs with specialized cameras and lighting.
Businesses & Products

Semiconductor Components

Ceramic Packages & Substrates

High-reliability ceramic packages and substrates help to miniaturize components used in smartphones, fiber optics, automotive electronics (such as headlight LEDs), and a wide range of other applications. Kyocera utilizes its broad expertise in materials, processing, and design technologies to ensure unparalleled substrate and package performance.

Ceramic Surface-Mount Packages for Electronic Devices

Kyocera’s ultra-small ceramic surface-mount packages for crystal oscillators and other components help to miniaturize smart devices while enhancing their performance.

Ceramic Packages for Image Sensors

Ceramic packages for image sensors help create smaller camera modules with higher performance.

Optical Components

Kyocera supports today’s broadband Internet with components such as fiber-optic connectors and laser diode packages that protect signal devices and ensure high data speeds.

Ceramic Packages for LEDs

Kyocera’s custom-designed LED lighting offers accurate color rendition — adding richness to galleries and museums, and enhancing commercial processes from industrial inspection to aquaculture.

Organic Packages & Printed Wiring Boards

The rapid advancement of information and communication technologies (ICT) and the expansion of the internet demand electronic devices with better functionality and performance. Kyocera’s organic multilayer packages and printed wiring boards help meet this demand.

Flip-Chip Packages

These fine-pitch multilayer packages employ the latest advances in micro-wiring and low-profile multilayer technology. They support better functionality and performance in servers, routers and mobile communication devices.

Build-Up Wiring Boards

These wiring boards are widely used in PCs, mobile devices, and other products that employ high-density surface-mounted boards.

Organic Materials

Our other business domains extend to a wide range of industrial fields, such as digital equipment, automotive manufacturing, and energy, based on our organic material technology.

Epoxy Encapsulation Materials for Semiconductors

Kyocera offers new epoxy materials for transfer- and compression-molding processes that are used in a vast array of lightweight, mass-produced goods.

Die-Attach Pastes

Conductive pastes for semiconductors, LEDs, power devices, and electronic components help meet rising performance requirements. Examples include nano-sintered metal pastes and high thermal conductive pastes.

Varnishes

Our flame-retardant varnishes are designed to reduce environmental impact while facilitating a new level of power and efficiency in electric motors — including those used in the latest electric vehicles and industrial equipment.
Electronic Devices

Electronic Components & Devices

Electronic components are essential to virtually every type of electronic equipment, from smartphones and wearable devices to industrial machines. Kyocera contributes to the advancement of electronics through cutting-edge technology and consistently high quality throughout the manufacturing process.

Power Devices

Power devices are essential for high-voltage, high-current circuitry, and Kyocera offers an extensive lineup of devices that help save energy in everything from consumer products to industrial equipment.

Connectors

Connectors are a vital building block of modern electronics. Kyocera connectors meet demanding needs, including those for ultra-small size and high-frequency operation, helping to expand the functionality of electronic devices.

Waterproof, High-Reliability Branch Connectors

The 9715 Series provides waterproof protection and reliability through a seal and locking structure that has passed JASO D616 testing for automotive wire harness connectors. These connectors also support aluminum wiring, which is 40% lighter than copper wiring, contributing to better fuel efficiency by helping reduce the overall weight of the car.

Crystal Devices

Crystal devices play a key role in all digital technology, from smartphones and automotive equipment to the Internet of Things (IoT). Kyocera is involved in each phase of crystal device production, from synthetic crystal cultivation and device development to manufacturing.

Capacitors

Our multilayer ceramic capacitors are made with advanced dielectric materials and precise production technologies. They support the development of miniature, lightweight, highly functional electronic devices.

Printing Devices

Kyocera supplies printing devices for the printing industry’s three most prevalent digital-imaging methods: electrophotographic, thermal and inkjet. Furthermore, our advanced materials and processing technologies allow printing equipment to deliver faster, higher resolution output on a wider range of print media.

SAW Devices

Surface Acoustic Wave (SAW) devices are used in smartphones and other wireless communication equipment. Kyocera’s extensive range of SAW devices includes filters and duplexers.

Electronic Components & Devices (AVX)

U.S.-based AVX Corporation is a Kyocera Group company specializing in electronic components. With a solid foundation in electronic device technologies and a broad product line, AVX is expanding its development, manufacturing and sales worldwide.

Electronic Components & Devices

Kyocera’s innovative thermal printheads play a key role in heat-sensitive and thermal-transfer printing applications — producing everything from receipts and barcode labels to high-resolution digital photos.

Inkjet Printheads

Inkjet printheads are the primary component in commercial printing equipment for jobs ranging from direct-mail leaflets to patterned textiles. We will continue to support the printing industry’s evolution into new fields and diverse print media, such as decorative tiles, billboards, product labels and packages.

a-Si Photoreceptor Drums

Photoreceptor drums are a primary component in document printers and digital multifunction peripherals (MFPs) that use electrophotographic imaging. Kyocera’s photoreceptor drums feature an extremely hard surface for outstanding wear resistance and durability, with excellent photosensitivity, enabling the printing of sharp, clear images at extremely high speeds.
Kyocera operates businesses in information and communications technology (ICT); telecommunications engineering; environment and energy engineering; and management consulting. We help clients implement and operate four major types of systems: information platforms, communications infrastructure, harmonized economy and ecology infrastructures, and enterprise management platforms.

**Smartphones/Tablets**

Kyocera offers a range of smartphones for the most demanding user — including ruggedized handsets that are waterproof, dustproof, and shockproof.

Feature Phones

Kyocera developed the Kantan Keitai and other highly durable feature phones for optimal usability. We offer a wide variety of models to meet diverse user needs.

IoT

Kyocera technology is facilitating the rapid adoption of IoT, with innovative solutions for diverse applications — and high-durability LTE modules for today’s interconnected world.

**Communication Systems**

Our information and communications technology (ICT) solutions support information systems, enterprise resource planning, security, cloud computing, IoT network services, digital marketing, and more.

Telecommunications Engineering

We offer wireless infrastructure construction, operation and maintenance, as well as transmission optimization for telecommunications carriers — including construction support for core network base stations and services.

Environment and Energy Engineering

We provide one-stop service for design, procurement, installation, operation and maintenance of utility-scale solar power plants and other public and industrial solar power systems, with an extensive track record of design and installation on both land and water.

Management Consulting

We provide consulting services for the implementation of Kyocera’s unique Amoeba Management System, helping customers to introduce the system, providing operational support, and facilitating the operation of related information systems.
Businesses & Products

Document Solutions

Printers & Multifunctional Products

From small offices to large corporations, Kyocera offers a wide-ranging lineup of printers and multifunctional products (MFPs) that are both ecological and economical. Outstanding long-life performance has earned our printers a strong reputation worldwide.

Printers & Multifunctional Products

PSLP Drums
When toner runs out, you simply replenish it, without replacing disposable print cartridges. This reduces the user’s environmental impact while minimizing operating costs and reducing waste.

Toner-Only System
When toner runs out, you simply replenish it, without replacing disposable print cartridges. This reduces the user’s environmental impact while minimizing operating costs and reducing waste.

Amorphous Silicon (a-Si) Drums
These photoreceptor drums are protected by tough coatings of amorphous silicon (a-Si) and amorphous carbon (a-C) to provide twice the service life of our conventional models — approximately 600,000 pages.

TASKalfa Multifunctional Products (MFPs)
The ultra-reliable technology designed into every Kyocera TASKalfa MFP provides a comprehensive range of document solutions for every user.

ECOSYS Printers & MFPs
Kyocera’s ECOSYS printers resolve three important issues: they reduce environmental impact (Ecology), minimize running costs (Economy), and integrate seamlessly with information networks (Systems).

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HyPAS
HyPAS is a registered trademark of Kyocera Document Solutions Inc. in the United States.

Enterprise Content Management (ECM)
ECM improves business productivity through centralized, integrated document management to enable greater efficiency when storing, reading and circulating digital documents, while also facilitating workflow automation.

Kyocera Document Solutions Earns Germany’s Blue Angel Award
Released in 1992 as a new concept in the industry, Kyocera’s first ECOSYS printer could yield 300,000 pages with no maintenance other than adding toner. A later version in 1997 became the first printer to win Germany’s Blue Angel eco-label. With a track record spanning nearly three decades, Kyocera’s ECOSYS technology now stands as the benchmark for document equipment performance and durability worldwide.
**Life & Environment / Others**

**Solar Energy**

Kyocera has been developing photovoltaic cells since the first oil crisis of the early 1970s, based on a commitment to improve our world through renewable energy. We have since expanded our product lines, supplying solar power generating systems, storage batteries and energy management systems (EMS) to protect the global environment and transition to a low-carbon society.

**Residential Solar Power Generating Systems**

We supply solar modules of various sizes and shapes to integrate aesthetically with diverse roof structures while increasing total power generation.

**Municipal and Industrial Solar Power Systems**

The Kyocera Group provides integrated renewable energy services ranging from solar module production to system design, installation, operation, and maintenance. Our systems are used in utility-scale solar power plants, both ground-mounted and floating on freshwater reservoirs.

**Home Energy Management Systems (HEMS)**

HEMS technology optimizes home energy use by making power consumption visible and controlling appliances.

**Lithium-Ion Battery Storage Systems (Japan)**

Our popular lithium-ion storage systems can charge at night — when rates are lowest — to minimize home energy costs. They can also provide emergency back-up power during blackouts, and can serve as on-site power storage for a residential solar system.

**Launching of a New Solar Electric Power Service Business**

To maximize synergies between Kyocera and the Kansai Electric Power Group, a new joint venture – Kyocera Kanden Energy LLP – was established on April 1, 2019. This new enterprise aims to expand the use of renewable energy in Japan through a new service that installs Kyocera solar power generating systems at no initial cost to customers.

**Medical & Dental Products**

Kyocera supplies orthopedic joint implants, dental implants and other medical products developed through its advanced material technologies and surface processing expertise – helping to improve the quality of human life.

**Artificial Joints**

Long-Lasting Orthopedic Joint Technology

Aquala® (Japan market only)

AG-PROTEX is a technology that boosts the fixation and antibacterial properties of orthopedic implants, promoting affinity between the implant and the patient’s natural bone.

**Ceramic Medical Materials**

BIOCERAM AZUL® (Japan market only)

**Dental Implants**

**Crescent Vert®** is a registered trademark of Kyocera Corporation in Japan and other countries.

Gemstones with breathtaking color and ideal transparency are marketed under Crescent Vert® and other brands.

**Jewelry & Kitchen Tools**

Using unique crystal-growing technologies, Kyocera creates recrystallized gemstones that consist of the same elements as their natural counterparts. We have also developed kitchen tools made from highly wear-resistant ceramics and other products to enrich daily life.

**Jewelry**

Gemstones with breathtaking color and ideal transparency are marketed under Crescent Vert® and other brands.

**Ceramic Kitchen Tools**

Lightweight, rustproof kitchen tools keep their sharp edge longer and are popular for their ease of use.

**Hotels**

Our hotel business is based on a commitment to provide hospitality with a heartfelt smile. Kyocera operates two separate hotels in Japan; an upscale resort in Kagoshima designed by the renowned architect Kisho Kurokawa, featuring hot springs, a swimming pool, and other sports facilities; and an elegant metropolitan hotel in the heart of Kyoto, an international city with ancient traditions.

**Kyocera Kanden (Kagoshima, Japan)**

**Hotel Nikko Princess Kyoto**

(Kyoto, Japan)
The Kyocera Group has been recognized among the Derwent Top 100 Global Innovators again for 2018-19. Every year, Clarivate Analytics, a global information services provider specializing in intellectual property attributes in areas such as total number of patents, patent success rate, global reach, and influence of patents in citations. Kyocera has received this award for five consecutive years, reflecting our commitment to developing and protecting intellectual property.

A World Leader in Intellectual Property

The Kyocera Group operates several large research and development facilities which focus on materials, components, devices, equipment, systems and software. Kyocera also maintains a global research network specializing in production process technologies. With R&D hubs in Minatomirai (Yokohama, Japan) and Keihanna (Kyoto, Japan), we strive to synthesize the intellectual, technological and management resources of our diverse product lines. We also promote open innovation by collaborating with other institutions, aiming to expand our business while contributing to the development of a better world.

"What we aim to do next is what other people tell us we could never do."
—Kazuo Inamori
The Kyocera Group’s CSR activities are based on the Kyocera Philosophy, which uses as its decision-making criterion the principle to “Do what is right as a human being.” Through our Kyocera Philosophy, we work to advance our corporate citizenship, build relationships of mutual trust with stakeholders, and aim for sustainable growth. At the same time, we endeavor to contribute to the healthy development of society.

For more information on our CSR activities, visit our website [https://global.kyocera.com/ecology/index.html](https://global.kyocera.com/ecology/index.html)

Social Contribution Activities

The Kyocera Group values its relationships with all stakeholders—including customers, employees, shareholders, business associates, and local communities. We make a concerted effort to be a good corporate citizen that is trusted and respected by society. Moving forward, we will carry out activities that benefit society and contribute to its sustainable development.

Support for the Inamori Foundation’s Kyoto Prize

Kyocera supports the international Kyoto Prize, established by the non-profit Inamori Foundation, to honor individuals and groups who have made significant contributions to the scientific, cultural, and spiritual betterment of humanity.

Supporting the Kyoto Prize Symposium in the U.S.A.

Kyocera supports the annual Kyoto Prize Symposium in San Diego (U.S.A.), which consists of a series of free lecture events open to local students and the general public.

Kyocera Gallery

The gallery opened in 1998 at Kyocera’s global headquarters in Kyoto to promote regional development and cultural advancement. It is open to the public free of charge.

Supporting Pink Ribbon Activities

Kyocera supports the Pink Ribbon movement to promote early detection and diagnosis of breast cancer in Japan, the U.S.A., Australia, Singapore, China, and Korea.

Support for Kyoto Sanga F.C.

For regional revitalization in accordance with the J.League’s 100-Year Vision, the Kyocera Group supports the Kyoto-based professional soccer team, Kyoto Sanga F.C.

Key Topics in Corporate Citizenship

Measures to Save Energy, Mitigate Climate Change, and Prevent Pollution

The Kyocera Group has adopted aggressive sustainability initiatives, with an emphasis on energy conservation and climate-change mitigation. We have installed rooftop solar power systems and energy-saving equipment at major facilities worldwide, and we have installed “Green Curtains” — vertical gardens that shade windows and walls to reduce air-conditioning requirements — at manufacturing facilities in Japan. Additionally, we actively contribute to local community development through biodiversity conservation. In recognition of these efforts, Kyocera received the Japanese Environment Minister’s Award for Global Warming Prevention Activities in 2018 for a record ninth consecutive year.

Promoting Diversity Management

Kyocera aims to build a corporate culture that allows each employee to work happily by bringing out the unique talents of diverse individuals. Toward this end, Kyocera engages in various activities including international training, promoting local staff to management positions, and developing systems of support for those raising children and caring for the elderly.

Social Responsibility in the Supply Chain

We work with our business partners to promote corporate social responsibility and ensure that human rights, labor rights, and the environment are protected throughout our supply chain.

Overseas training program

Diversity Promotion Committee

Seminar for suppliers
Kyocera America, Inc. 

**Asia / Oceania**

**Japan**

- **1980**
  - Aug. 1980: Hotel Kyocera opens in Hayato (now Kirishima City), Kagoshima, Japan.
  - Sep. 1980: Shilong Kyocera Co., Ltd. is established in China.
  - Aug. 1980: Kyocera announces the launch of its mobile phone business of Tokyo Electric Co., Ltd.
  - Oct. 1980: Kopplow GmbH is established in Germany.
  - 1980: Kyocera acquires the power tools business of Ryobi Corp.; and Kyocera Connector Products Corp. are established in Japan, respectively.

**Europe / Middle East / Africa**

- **1989**
  - Apr. 1989: Kyocera acquires the power tools business of Ryobi Corp.; and Kyocera Connector Products Corp. are established in Japan, respectively.
  - May 1989: Kyocera acquires the power tools business of Ryobi Corp.; and Kyocera Connector Products Corp. are established in Japan, respectively.
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**Americas**

- **2000**

**Global Network**

- **As of April 1, 2019**

**Kyocera Corporation**

- KOYOERU Document Solutions Inc.
- KOYOERU Communication Systems Co., Ltd.
- KYOCERA Industrial Tools Co., Ltd.
- KYOCERA Solar Corporation
- KYOCERA Research Development Co., Ltd.
- KYOCERA Display Co., Ltd.
- KYOCERA Document Solutions Japan Inc.
- KYOCERA Mobile Engineering Co., Ltd.
- MOCRE Inc.
- KYOCERA Case Tech Inc.
- TOYO Broadcasting Software Co., Ltd.
- KYOCERA Industrial Tools Sales Corporation
- KYOCERA KANDEN, LLC
- AvX Electronic Components and Interconnection Solutions Corp.
- KYOCERA SENGIO Japan Corporation

**Main Kyocera Group Companies (By Country / Region)**

- **Asia / Oceania**
  - KYOCERA Corporation
  - KOYOERU Document Solutions Inc.
  - KOYOERU Communication Systems Co., Ltd.
  - KYOCERA Industrial Tools Co., Ltd.
  - KYOCERA Solar Corporation
  - KYOCERA Research Development Co., Ltd.
  - KYOCERA Display Co., Ltd.
  - KYOCERA Document Solutions Japan Inc.
  - KYOCERA Mobile Engineering Co., Ltd.
  - MOCRE Inc.
  - KYOCERA Case Tech Inc.
  - TOYO Broadcasting Software Co., Ltd.
  - KYOCERA Industrial Tools Sales Corporation
  - KYOCERA KANDEN, LLC
  - AvX Electronic Components and Interconnection Solutions Corp.
  - KYOCERA SENGIO Japan Corporation

- **Japan**
  - KOYOERU Document Solutions Inc.
  - KOYOERU Communication Systems Co., Ltd.
  - KYOCERA Industrial Tools Co., Ltd.
  - KYOCERA Solar Corporation
  - KYOCERA Research Development Co., Ltd.
  - KYOCERA Display Co., Ltd.
  - KYOCERA Document Solutions Japan Inc.
  - KYOCERA Mobile Engineering Co., Ltd.
  - MOCRE Inc.
  - KYOCERA Case Tech Inc.
  - TOYO Broadcasting Software Co., Ltd.
  - KYOCERA Industrial Tools Sales Corporation
  - KYOCERA KANDEN, LLC
  - AvX Electronic Components and Interconnection Solutions Corp.
  - KYOCERA SENGIO Japan Corporation

- **Europe / Middle East / Africa**
  - KOYOERU-Finewireworks GmbH
  - KOYOERU Document Solutions GmbH
  - TA Triumph-Adler GmbH
  - CEolem Technology GmbH
  - All Electronic Sckton GmbH
  - AvX Scandinavia AB
  - AvX Interconnect Europe GmbH
  - AB Electronik GmbH
  - CEYONIQ Technology GmbH
  - KYOCERA Document Solutions Europe B.V.
  - KYOCERA Document Solutions Nederland B.V.
  - KYOCERA SENGIO B.V.
  - KYOCERA AIRFAST Europe B.V.
  - KYOCERA SENGIO Technologies B.V.
  - KYOCERA Document Solutions Czech, S.R.O.
  - AvX France Republic, S.A.
  - AvX Document Solutions Australia AB
  - AvX Document Solutions España, S.A.
  - AvX Americas Inc.
  - AvX Europe GmbH
  - AvX America, Inc.

- **Americas**
  - KOYOERU Industrial, Inc.
  - KOYOERU SENGIO Industrial Tools, Inc.
  - KOYOERU SENGIO Precision Tools, Inc.
  - KOYOERU Document Solutions America, Inc.
  - Cablink, Inc.
  - KOYOERU Industrial, Inc.
  - KOYOERU Precision Tools, Inc.
  - KOYOERU Medical Technology, Inc.
  - KOYOERU SENGIO Textile Co., Ltd.
  - KOYOERU Document Solutions Canada, Inc.
  - KOYOERU Document Solutions Mexico, S.A. de C.V.