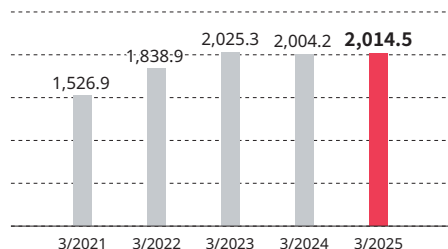
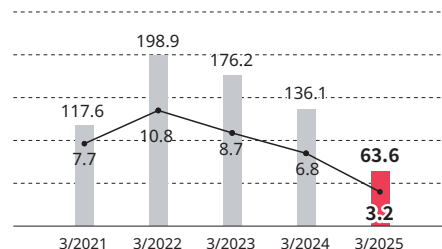


Financial / Non-financial Highlights

Sales revenue (billion yen)

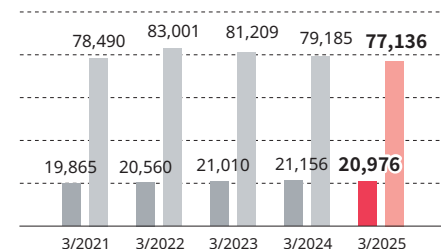


Profit before income taxes (billion yen) / **Profit before income taxes to sales revenue** (%)



Number of employees

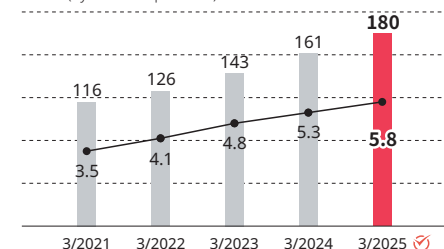
Kyocera Corporation / The Kyocera Group



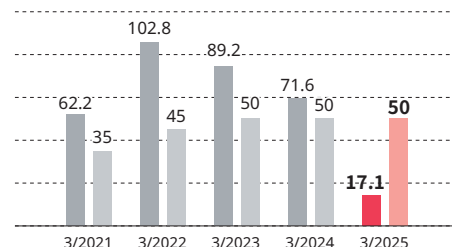
Number of female managers

Ratio of female managers (%)²

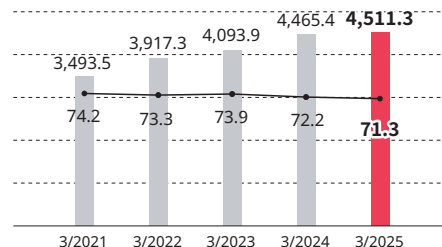
(Kyocera Corporation)



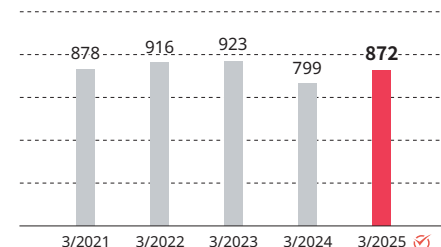
EPS – Basic (yen)¹ / **Cash dividends per share** (yen)¹



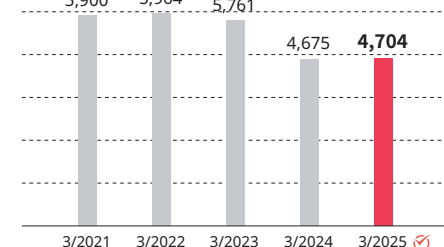
Total assets (billion yen) / **Ratio of equity attributable to owners of the parent to total assets** (%)



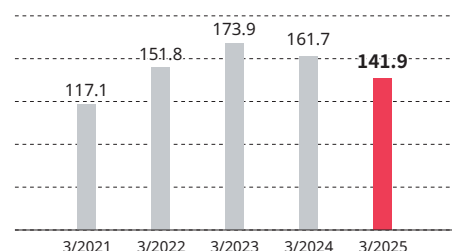
Greenhouse gas emissions (Scope 1, 2)³ (1,000 tons-CO₂)



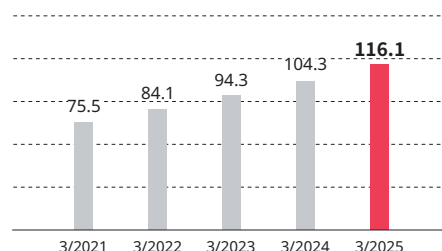
Greenhouse gas emissions (Scope 1, 2, 3)⁴ (1,000 tons-CO₂)



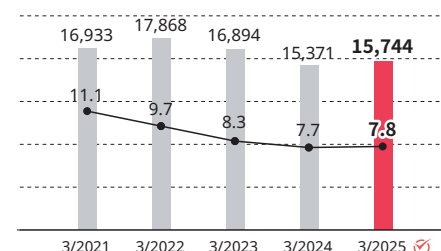
Capital expenditures (billion yen)



R&D expenses (billion yen)

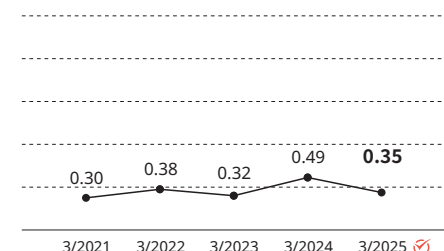


Water intake (thousand cu. m) / **Per net sales** (m³/million yen)



Lost time accident rate⁵

(Kyocera Group (in Japan))



¹ Calculated based on the number of the shares after the stock split at the ratio of 4 for 1 implemented on January 1, 2024.

² Number of female managers / Total number of managers

³ Scope1 Direct emissions associated with fuel consumption and production processes

Scope2 Indirect emissions associated with consumption of power or heat purchased from outside

⁴ Scope3 Indirect emissions other than Scope 1 or 2 (including procurement of raw materials, transport and use and disposal of products, as well as employee commuting and business trips)

⁵ Number of afflicted persons / 1 million hours (The number of days of missed work is as per the standards of the Ministry of Health, Labour and Welfare.)

11-Year Financial Summary

Major consolidated financial data (from FY3/2015 to FY3/2025)

FY: For the years ended March 31.	3/2015	3/2016	3/2017	3/2018	3/2019	3/2020	3/2021	3/2022	3/2023	3/2024	(Yen in billions) 3/2025
Sales revenue and profit											
Sales revenue	1,526.5	1,479.6	1,422.8	1,577.0	1,623.7	1,599.1	1,526.9	1,838.9	2,025.3	2,004.2	2,014.5
Operating profit	93.4	92.7	104.5	90.7	94.8	100.2	70.6	148.9	128.5	92.9	27.3
Operating profit to sales revenue (%)	6.1	6.3	7.3	5.8	5.8	6.3	4.6	8.1	6.3	4.6	1.4
Profit before income taxes	121.9	145.6	137.8	130.0	140.6	148.8	117.6	198.9	176.2	136.1	63.6
Profit before income taxes to sales revenue (%)	8.0	9.8	9.7	8.2	8.7	9.3	7.7	10.8	8.7	6.8	3.2
Profit attributable to owners of the parent	115.9	109.0	103.8	79.1	103.2	107.7	90.2	148.4	128.0	101.1	24.1
Profit attributable to owners of the parent to sales revenue (%)	7.6	7.4	7.3	5.0	6.4	6.7	5.9	8.1	6.3	5.0	1.2
Assets and equity											
Total assets	3,021.2	3,095.0	3,110.5	3,128.8	2,968.5	3,250.2	3,493.5	3,917.3	4,093.9	4,465.4	4,511.3
Equity attributable to owners of the parent	2,215.3	2,284.3	2,334.2	2,325.8	2,265.9	2,432.1	2,591.4	2,871.6	3,023.8	3,225.6	3,217.8
Per share data											
EPS (Diluted-yen)(A)	79.0	74.3	70.7	53.8	71.2	74.3	62.2	102.8	89.2	71.6	17.1
Cash dividends per share (yen)(B)	25	25	27.5	30	35	40	35	45	50	50	50
BPS: Equity per share attributable to owners of the parent (yen)	1,509.7	1,556.6	1,587.0	1,581.3	1,565.9	1,677.6	1,787.5	2,000.2	2,106.2	2,289.9	2,284.2
Capital expenditures, Depreciation charge, R&D expenses											
Capital expenditures	56.7	68.9	67.8	86.5	117.0	106.0	117.1	151.8	173.9	161.7	141.9
Depreciation charge of property, plant and equipment	62.4	65.9	66.0	69.7	51.5	62.4	73.8	90.2	108.8	111.7	112.1
R&D expenses	55.3	58.8	55.4	58.3	69.9	79.2	75.5	84.1	94.3	104.3	116.1
Cash flows											
Cash flows from operating activities	130.8	194.0	164.2	158.9	220.0	214.6	220.8	202.0	179.2	269.1	237.9
Cash flows from investing activities	(93.6)	(106.8)	(112.1)	(53.1)	(47.1)	(145.6)	(183.8)	(79.5)	(168.8)	(158.4)	(150.5)
Cash flows from financing activities	(40.0)	(50.6)	(48.0)	(51.6)	(89.1)	(157.1)	(81.0)	(111.5)	(61.3)	(82.6)	(64.9)
Free cash flow(C)	37.2	87.2	52.1	105.8	172.9	69.1	37.0	122.5	10.4	110.7	87.4
ROA, ROE, EBITDA											
ROA (%)	4.3	4.8	4.4	4.2	4.6	4.8	3.5	5.4	4.4	3.2	1.4
ROE (%)	5.6	4.8	4.5	3.4	4.5	4.6	3.6	5.4	4.3	3.2	0.7
EBITDA(D)	196.6	224.0	216.1	213.9	205.7	243.1	228.8	330.7	329.4	298.4	231.2
Others											
Dividend payout ratio (%)	31.7	33.6	38.9	55.8	49.1	53.8	56.2	43.8	56.1	69.9	292.2
Number of employees	68,185	69,229	70,153	75,940	76,863	75,505	78,490	83,001	81,209	79,185	77,136

• Kyocera Group has adopted IFRS in lieu of U.S.GAAP from the year ended March 31, 2019 (FY3/2019). Accordingly, financial results for the year ended March 31, 2018 (FY3/2018) have been reclassified in accordance with IFRS. Account titles are also presented in accordance with IFRS.
 • No figures have been restated due to changes in accounting standards for the figures from the year ended March 31, 2014 (FY3/2014) to the year ended March 31, 2017 (FY3/2017) in the above table. The per-share data in each fiscal year are calculated based on the number of the shares after the stock split at the ratio of 4 for 1 implemented on January 1, 2024.

Note: (A) Earnings per share (EPS) attributable to owners of the parent - Diluted is calculated by adjusting the effects of dilutive potential stocks during the corresponding fiscal year period.

From the year ended March 31, 2020 (FY3/2020) instead of EPS attributable to owners of the parent - Diluted, EPS attributable to owners of the parent - Basic is described in the above table, as there is no potential share.

(B) Cash dividends per share in the year ended March 31, 2019 (FY3/2019) includes the 60th anniversary commemoration dividend in the amount of 5 yen per share.

(C) Free cash flow = Cash flows from operating activities + Cash flows from investing activities

(D) EBITDA = Profit before income taxes + Depreciation and amortization + Finance expenses (excluding foreign exchange losses)

Consolidated Financial Statements

Consolidated Statement of Financial Position

	(Yen in millions)	
	As of March 31, 2024	As of March 31, 2025
(Assets)		
Current assets:	1,439,354	1,435,748
Cash and cash equivalents	424,792	444,744
Trade and other receivables	384,381	382,584
Other financial assets	35,541	28,643
Inventories	540,225	521,813
Income tax receivable	7,831	10,498
Other current assets	46,584	47,466
Non-current assets:	3,026,022	3,075,559
Equity and debt instruments	1,640,038	1,704,708
Investments accounted for using the equity method	15,979	15,474
Other financial assets	46,539	50,068
Property, plant and equipment	665,990	651,949
Right-of-use assets	82,642	81,793
Goodwill	282,879	282,239
Intangible assets	152,171	142,050
Deferred tax assets	50,774	43,870
Other non-current assets	89,010	103,408
Total assets	4,465,376	4,511,307

	(Yen in millions)	
	As of March 31, 2024	As of March 31, 2025
(Liabilities)		
Current liabilities:	470,189	491,682
Borrowings	9,394	44,386
Trade and other payables	212,133	207,029
Lease liabilities	24,378	25,439
Other financial liabilities	5,934	1,437
Income tax payables	22,530	15,168
Accrued expenses	142,338	140,270
Provisions	8,474	9,381
Other current liabilities	45,008	48,572
Non-current liabilities:	742,329	776,391
Borrowings	199,760	202,577
Lease liabilities	70,659	69,980
Retirement benefit liabilities	9,138	8,771
Deferred tax liabilities	441,345	468,781
Provisions	11,594	15,968
Other non-current liabilities	9,833	10,314
Total liabilities	1,212,518	1,268,073
(Equity)		
Equity attributable to owners of the parent:	3,225,595	3,217,788
Common stock	115,703	115,703
Capital surplus	118,754	118,802
Retained earnings	1,967,527	1,942,485
Other components of equity	1,166,752	1,183,792
Treasury stock	(143,141)	(142,994)
Non-controlling interests	27,263	25,446
Total equity	3,252,858	3,243,234
Total liabilities and equity	4,465,376	4,511,307

Consolidated Statement of Profit or Loss

	(Yen in millions)	
	For the year ended March 31, 2024	For the year ended March 31, 2025
Sales revenue	2,004,221	2,014,454
Cost of sales	1,451,110	1,455,280
Gross profit	553,111	559,174
Selling, general and administrative expenses	460,188	531,875
Operating profit	92,923	27,299
Finance income	60,839	60,841
Finance expenses	18,836	27,653
Share of net profit (loss) of investments accounted for using the equity method	(526)	(165)
Other, net	1,743	3,309
Profit before income taxes	136,143	63,631
Income taxes	31,316	36,177
Profit for the year	104,827	27,454

Profit attributable to:

Owners of the parent	101,074	24,097
Non-controlling interests	3,753	3,357
Profit for the year	104,827	27,454

Per share information:

Comprehensive income attributable to owners of the parent:		
Basic and diluted EPS (yen)	71.6	17.1

• Kyocera Corporation implemented a four for one stock split on January 1, 2024, and the per-share data in each fiscal year are retrospectively recalculated based on the ratio of the stock split.

Consolidated Statement of Comprehensive Income

	(Yen in millions)	
	For the year ended March 31, 2024	For the year ended March 31, 2025
Profit for the year	104,827	27,454
Other comprehensive income, net of taxation		
Items that will not be reclassified to profit or loss:		
Financial assets measured at fair value through other comprehensive income	101,351	39,181
Re-measurement of defined benefit plans	17,853	9,488
Total items that will not be reclassified to profit or loss	119,204	48,669
Items that may be reclassified subsequently to profit or loss:		
Net changes in fair value of cash flow hedge	(47)	27
Exchange differences on translating foreign operations	103,532	(10,214)
Share of other comprehensive income of investments accounted for using the equity method	167	(8)
Total items that may be reclassified subsequently to profit or loss:	103,652	(10,195)
Total other comprehensive income	222,856	38,474
Comprehensive income for the year	327,683	65,928

Comprehensive income attributable to:

Owners of the parent	323,000	62,430
Non-controlling interests	4,683	3,498
Comprehensive income for the year	327,683	65,928

Consolidated Statement of Changes in Equity

For the year ended March 31, 2024	Total equity attributable to owners of the parent					(Yen in millions)		
	Common stock	Capital surplus	Retained earnings	Other components of equity	Treasury stock	Total	Noncontrolling interests	Total equity
Balance as of April 1, 2023	115,703	119,144	1,912,372	969,801	(93,243)	3,023,777	25,058	3,048,835
Profit for the year			101,074			101,074	3,753	104,827
Other comprehensive income				221,926		221,926	930	222,856
Total comprehensive income for the year	—	—	101,074	221,926	—	323,000	4,683	327,683
Cash dividends			(71,149)			(71,149)	(2,321)	(73,470)
Purchase of treasury stock					(50,015)	(50,015)		(50,015)
Reissuance of treasury stock		48			117	165		165
Transactions with non-controlling interests		(438)				(438)	(157)	(595)
Transfer to retained earnings			24,975	(24,975)		—		—
Others			255			255		255
Balance as of March 31, 2024	115,703	118,754	1,967,527	1,166,752	(143,141)	3,225,595	27,263	3,252,858

For the year ended March 31, 2025	Total equity attributable to owners of the parent					(Yen in millions)		
	Common stock	Capital surplus	Retained earnings	Other components of equity	Treasury stock	Total	Noncontrolling interests	Total equity
Balance as of April 1, 2024	115,703	118,754	1,967,527	1,166,752	(143,141)	3,225,595	27,263	3,252,858
Profit for the year			24,097			24,097	3,357	27,454
Other comprehensive income				38,333		38,333	141	38,474
Total comprehensive income for the year	—	—	24,097	38,333	—	62,430	3,498	65,928
Cash dividends			(70,435)			(70,435)	(3,003)	(73,438)
Purchase of treasury stock					(4)	(4)		(4)
Reissuance of treasury stock		48			151	199		199
Transactions with non-controlling interests		(5)				(5)	(2,312)	(2,317)
Transfer to retained earnings			21,293	(21,293)		—		—
Others		5	3			8		8
Balance as of March 31, 2025	115,703	118,802	1,942,485	1,183,792	(142,994)	3,217,788	25,446	3,243,234

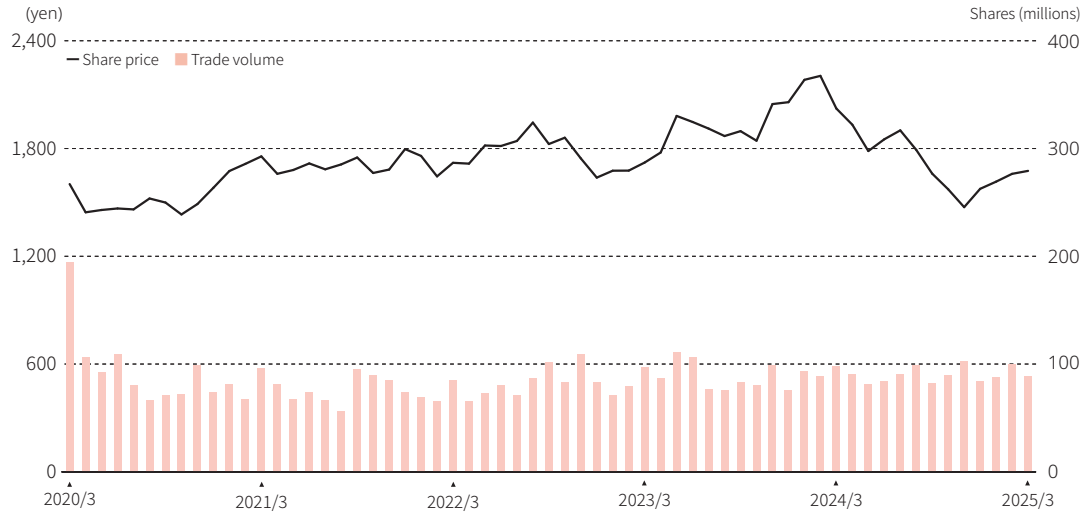
Consolidated Statement of Cash Flows

	(Yen in millions)	
	For the year ended March 31, 2024	For the year ended March 31, 2025
Cash flows from operating activities:		
Profit for the year	104,827	27,454
Depreciation and amortization	156,950	160,927
Finance expenses (income)	(42,003)	(33,188)
Share of net profit of investments accounted for using the equity method	526	165
Impairment loss	126	40,148
(Gains) losses from sales or disposal of property, plant and equipment	(298)	1,557
Income taxes	31,316	36,177
(Increase) decrease in trade and other receivables	28,439	4,851
(Increase) decrease in inventories	36,825	10,701
(Increase) decrease in other assets	(4,670)	(15,310)
Increase (decrease) in trade and other payables	(38,792)	10,495
Increase (decrease) in accrued expenses	(836)	(3,799)
Increase (decrease) in other liabilities	2,608	(738)
Other, net	(17,942)	(13,321)
Subtotal	257,076	226,119
Interests and dividends received	60,462	60,700
Interests paid	(4,176)	(4,774)
Income taxes refund (paid)	(44,293)	(44,127)
Net cash provided by operating activities	269,069	237,918
Cash flows from investing activities:		
Payments for purchases of property, plant and equipment	(147,654)	(154,650)
Payments for purchases of intangible assets	(12,085)	(13,194)
Proceeds from sales of property, plant and equipment	2,535	2,675
Acquisitions of business, net of cash acquired	(2,515)	—
Acquisition of time deposits and certificate of deposits	(16,260)	(21,103)
Withdrawal of time deposits and certificate of deposits	5,017	28,678
Payments for purchases of securities	(1,625)	(17,184)
Proceeds from sales and maturities of securities	14,789	24,799
Other, net	(615)	(502)
Net cash used in investing activities	(158,413)	(150,481)

	(Yen in millions)	
	For the year ended March 31, 2024	For the year ended March 31, 2025
Cash flows from financing activities:		
Increase (decrease) in short-term borrowings	(20,000)	34,985
Proceeds from long-term borrowings	100,611	13,460
Repayments of long-term borrowings	(11,051)	(10,455)
Repayments of lease liabilities	(26,845)	(29,618)
Dividends paid	(74,704)	(73,311)
Purchase of treasury stock	(50,015)	(4)
Other, net	(592)	6
Net cash used in financing activities	(82,596)	(64,937)
Effect of exchange rate changes on cash and cash equivalents	23,232	(2,548)
Increase (decrease) in cash and cash equivalents	51,292	19,952
Cash and cash equivalents at the beginning of the year	373,500	424,792
Cash and cash equivalents at the end of the year	424,792	444,744

Stock Information

Trends of Share Price (March 31, 2020 to March 31, 2025)



Note: Share price and trade volume are calculated based on the number of the shares after the stock split at the ratio of 4 for 1 implemented on January 1, 2024.

Total Shareholder Return (TSR)

	2021/3	2022/3	2023/3	2024/3	2025/3
Kyocera Corporation (%)	111.8	112.4	115.6	137.5	118.9
Dividend-included TOPIX (%)	142.1	145.0	153.4	216.8	213.4

Note: Total shareholder return is calculated based on the share price as of the end of March 2020 as 100.

Annual Cash Dividend per Share and Consolidated Payout Ratio

	2021/3	2022/3	2023/3	2024/3	2025/3
Cash dividends per share (yen)	35	45	50	50	50
Consolidated payout ratio (%)	56.2	43.8	56.1	69.9	292.2 [*]

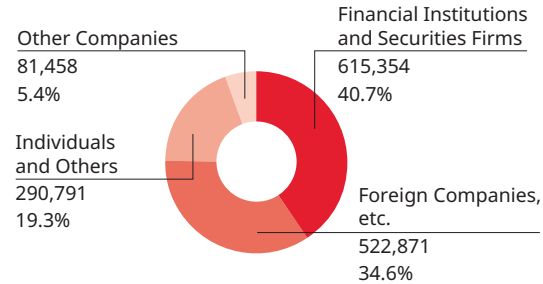
Note: A four-for-one stock split was conducted on January 1, 2024. This stock split has been reflected in figures for dividends from prior to that date as well.

^{*} Includes one-time cost of approx. 48 billion yen in the profit attributable to owner of the parent.

Share (as of March 31, 2025)

Total Number of Shares	2,400,000,000 shares
Total Number of Shares Issued	1,510,474,320 shares (of which 101,726,205 shares)
Number of Shareholders	134,025

Shareholder Composition (Share in thousands)



Major Shareholders (Top 10 Largest Shareholders)

Name	Number of Shares Owned (Shares in thousands)	Share Ownership Ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	309,334	21.96
Custody Bank of Japan, Ltd. (Trust Account)	124,846	8.86
The Bank of Kyoto, Ltd.	57,745	4.10
STATE STREET BANK AND TRUST COMPANY 505001	53,757	3.82
Inamori Foundation	37,440	2.66
STATE STREET BANK WEST CLIENT - TREATY 505234	27,032	1.92
Stock Purchase Plan for Kyocera Group Employees	24,172	1.72
MUFG Bank, Ltd.	18,388	1.31
HSBC HONG KONG - TREASURY SERVICES A/C ASIAN EQUITIES DERIVATIVES	17,759	1.26
The Dai-ichi Life Insurance Company, Ltd.	16,816	1.19

Note: Share ownership ratios are calculated after deduction of the treasury shares.

Corporate Summary

Corporate Summary (as of March 31, 2025)

Established	April 1, 1959
Global headquarters	6 Takeda Tobadono-cho, Fushimi-ku, Kyoto, Japan 612-8501
Capital	115,703 million yen
Consolidated sales revenue	2,014,454 million yen
Group companies	289 (Including KYOCERA Corporation)
Group employees	77,136 (Japan: 28,539, Outside Japan: 48,597) (Excluding non-consolidated subsidiaries and affiliates accounted for by the equity method)
Stock Listing	Prime market, Tokyo Stock Exchange (6971)
Closing date	March 31
Record date for the determination of shareholders	Voting rights at Ordinary General Meeting of Shareholders, year-end dividend: March 31 Interim dividend: September 30
Ordinary General Meeting of Shareholders	June

Main Kyocera Group Companies (as of March 31, 2025)

Japan	KYOCERA Industrial Tools Corporation KYOCERA Document Solutions Inc. KYOCERA Document Solutions Japan Inc. KYOCERA Communication Systems Co., Ltd. KYOCERA Realty Development Co., Ltd.
Asia	KYOCERA (China) Sales & Trading Corporation Dongguan Shilong KYOCERA Co., Ltd. KYOCERA Document Technology (Dongguan) Co., Ltd. KYOCERA Korea Co., Ltd. KYOCERA Vietnam Company Limited KYOCERA Document Technology Vietnam Co., Ltd. KYOCERA Asia Pacific Pte. Ltd. KYOCERA (Thailand) Co., Ltd.
Europe	KYOCERA Europe GmbH KYOCERA Document Solutions Deutschland GmbH TA Triumph-Adler GmbH KYOCERA UNIMERCO Tooling A/S KYOCERA Document Solutions Europe Management B.V.
North America	KYOCERA International, Inc. KYOCERA AVX Components Corporation KYOCERA Senco Industrial Tools, Inc. KYOCERA Industrial Tools, Inc. KYOCERA Document Solutions America, Inc.

Information about the Kyocera Group



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🌐 — SASB Index

🌐 — External Evaluation



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