

# Report for the year ended March 31, 2010

(Accompanying documents for the 56th Ordinary General Meeting of Shareholders)

# **KYOCERA Corporation**

#### Notice:

This is an English translation of the Japanese original of the Report for the year ended March 31, 2010 of Kyocera Corporation distributed to shareholders in Japan. The translation is prepared solely for the reference and convenience of foreign shareholders. In the event of any discrepancy between this translation and the Japanese original, the latter shall prevail.

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## **Kyocera Management Philosophy**

## **Corporate Motto**



# "Respect the Divine and Love People"

Preserve the spirit to work fairly and honorably, respecting people, our work, our company and our global community.

## **Management Rationale**

To provide opportunities for the material and intellectual growth of all our employees, and through our joint efforts, contribute to the advancement of society and humankind.

## **Management Philosophy**

To coexist harmoniously with nature and society. Harmonious coexistence is the underlying foundation of all our business activities as we work to create a world of abundance and peace.

## Kyocera was built upon a unique foundation: the human spirit

When I founded Kyocera, I didn't have sufficient funding, let alone decent facilities or equipment. However, I was fortunate enough to have associates with whom I felt a spiritual bond. We shared every joy and pain, just like a family. I therefore decided to run this company with faith in the human spirit. The human spirit is said to be easily changed. Yet, when a deep sense of trust exists, I have found that there is nothing stronger or more reliable than our spiritual ties. Today, this faith in the human spirit forms the very heart of Kyocera.

Kazuo Inamori Chairman Emeritus

## Greetings

We are pleased to present to you our Report for the year ended March 31, 2010 (hereinafter, "fiscal 2010" refers to the fiscal year ended March 31, 2010, and other fiscal years are referred to in a corresponding manner).

Net sales for fiscal 2010 decreased compared with fiscal 2009 due to sharp deterioration in the business environment following the financial crisis sparked in the United States. Nonetheless, through efforts to strengthen each business' management foundations by implementing various profit boosting initiatives, including reductions in manufacturing costs and other thorough cost-cutting measures, and improving productivity throughout the Kyocera Group, we were able to increase profits relative to fiscal 2009.

The operating environment for the Kyocera Group in fiscal 2011 is expected to pick up from fiscal 2010, and Kyocera will strive to further strengthen each business and seize opportunities for growth to drive improvement in performance. Specifically, in line with expansion of the information and communications market, we will increase production capacity in the components business, while working to increase sales in emerging countries and enhance profitability in the Telecommunications Equipment Group. For the booming environment and energy market, we will work vigorously to expand the solar energy business. Through these initiatives, we aim to become a high-growth, highly-profitable company.

We would very much appreciate your continued support of the Kyocera Group as we work steadily towards our goals.

Makoto Kawamura Chairman of the Board and Representative Director

Tetsuo Kuba President and Representative Director (Accompanying documents for the 56th Ordinary General Meeting of Shareholders)

**Business Report** (From April 1, 2009 to March 31, 2010)

## 1. Current Conditions of Kyocera Corporation and its Consolidated Subsidiaries

#### (1) Business Progress and Results

In fiscal 2010, the U.S. and European economies showed signs of recovery due to the effects of economic policy and fiscal measures in various countries, which included packages to stimulate personal consumption. In addition, the Chinese economy expanded strongly, mainly supported by growth in capital investment and personal consumption. Despite signs of expansion in corporate production activities along with a recovery in exports, particularly to Asia, and moderate improvement in personal consumption, the Japanese economy did not show full-scale recovery due to continued stagnation in capital investment and the employment environment.

In the digital consumer equipment market, which is a principal market for Kyocera Corporation and its consolidated subsidiaries ("Kyocera Group" or "Kyocera"), production activities showed signs of recovery, notably for mobile phone handsets and personal computers (PCs), due to the end of inventory adjustments. The solar energy market expanded firmly, with demand in Japan in particular increasing rapidly due to support from governmental subsidy systems.

#### **Consolidated Financial Results:**

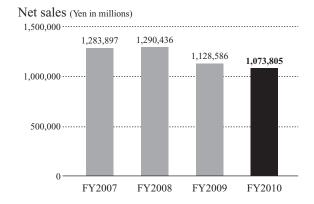
Despite deterioration of the business environment until the second quarter (July 1, 2009 to September 30, 2009), the profitability of the components business and the equipment business improved significantly from the third quarter (October 1, 2009 to December 31, 2009). Consolidated net sales for fiscal 2010, however, amounted to  $\pm 1,073,805$  million, a decrease of 4.9% compared with fiscal 2009, mainly due to the impact of appreciation of the yen against the Euro and U.S. dollar.

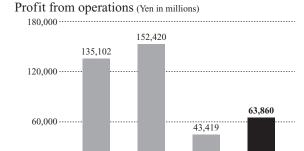
In fiscal 2010 Kyocera continued working hard to improve profitability and strengthen the foundations of each business from fiscal 2009 by promoting cost-cutting measures including manufacturing cost reductions, and by improving productivity throughout the Kyocera Group. As a result, profit from operations for fiscal 2010 increased by 47.1% to ¥63,860 million, and income before income taxes increased by 8.6% to ¥60,798 million, despite the decline in sales and the recording of a one-time loss relating to WILLCOM, Inc.\* Net income attributable to shareholders of Kyocera Corporation for fiscal 2010 amounted to ¥40,095 million, an increase of 35.9% compared with fiscal 2009.

\* For details, please refer to page 7, "A loss relating to WILLCOM, Inc."

Average exchange rates for fiscal 2010 were ¥93 to the U.S. dollar and ¥131 to the Euro, marking appreciation by ¥8 (approximately 8%) and ¥12 (approximately 8%), respectively, compared with those for fiscal 2009. This appreciation resulted in declines in net sales and income before income taxes after translation into yen for fiscal 2010 by approximately ¥49.0 billion and ¥13.5 billion, respectively, compared with fiscal 2009.

## **Highlights of Consolidated Results**



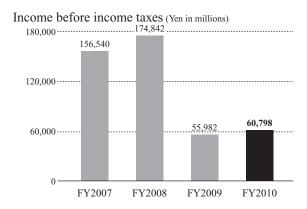


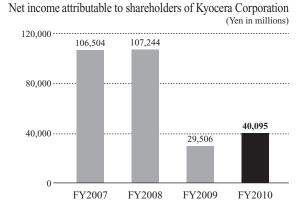
FY2008

FY2009

FY2010

FY2007





## Notes:

- 1. In fiscal 2007, Kyocera Corporation sold its shares of Kyocera Leasing Co., Ltd., a subsidiary engaged in financing services. As a result, business results and profit on sale of its shares of Kyocera Leasing Co., Ltd. for fiscal 2007 were recorded as income (or loss) from discontinued operations in accordance with accounting principles generally accepted in the United States.
- 2. In fiscal 2007, income from continuing operations before income taxes and minority interests are presented in the income before income taxes section.
- 3. Net income attributable to shareholders of Kyocera Corporation is computed in the same manner as net income of fiscal years from fiscal 2007 through fiscal 2009.
- 4. The amounts, numbers of shares and ratios (%) in this Report are rounded to the nearest unit.
- 5. Graphs in this report are presented solely for the reference.

## **Consolidated Results by Reporting Segment**

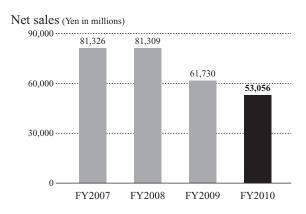
#### **Components Business:**

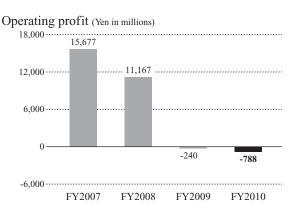
Net sales: ¥550,535 million, down 4.6% year on year Operating profit: ¥49,535 million, up 55.6% year on year

#### (1) Fine Ceramic Parts Group

Net sales: ¥53,056 million, down 14.1% year on year Operating profit: -¥788 million, down ¥548 million year on year

Demand for digital consumer equipment parts, such as sapphire substrates for LEDs, has been on a recovery track since the commencement of fiscal 2010, and demand for industrial machinery components such as semiconductor fabrication equipment components and automotive components began to recover from the third quarter as well. However, such demand remained at a low level compared with fiscal 2009, and as a result sales and operating profit in this reporting segment for fiscal 2010 both decreased compared with fiscal 2009.

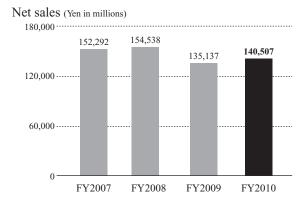


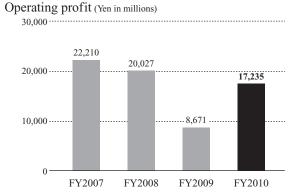


## (2) Semiconductor Parts Group

Net sales: ¥140,507 million, up 4.0% year on year Operating profit: ¥17,235 million, up 98.8% year on year

Demand for ceramic packages for crystal and SAW devices and for CCD/CMOS sensors was strong, in line with resurgence in production of mobile phone handsets and digital cameras, etc. In addition, demand for organic packages showed signs of recovery. As a result, sales in this reporting segment for fiscal 2010 as a whole increased compared with fiscal 2009. Operating profit for fiscal 2010 increased significantly compared with fiscal 2009, due mainly to manufacturing cost reductions and improved productivity.

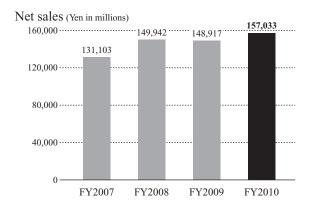


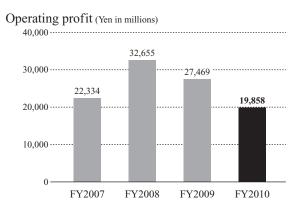


#### (3) Applied Ceramic Products Group

Net sales: ¥157,033 million, up 5.5% year on year Operating profit: ¥19,858 million, down 27.7% year on year

Overall sales in this reporting segment for fiscal 2010 increased compared with fiscal 2009. This was due to a significant increase in sales in the solar energy business resulting from efforts to expand production capacity for solar cells coupled with aggressive sales expansion measures to meet rising demand in Japan driven by governmental subsidy policies. Operating profit decreased compared with fiscal 2009 due to a decline in selling prices in the solar energy business in European and U.S. markets, to appreciation of the yen, and to deterioration in the cutting tools market.

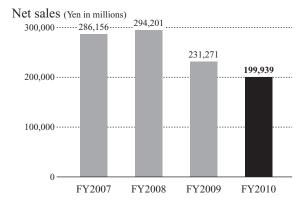


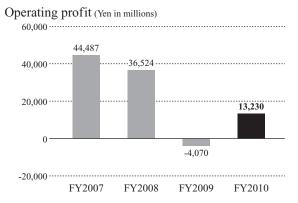


## (4) Electronic Device Group

Net sales: ¥199,939 million, down 13.5% year on year Operating profit: ¥13,230 million, up ¥17,300 million year on year

Although demand for ceramic capacitors, timing devices and connectors, etc. has recovered since the commencement of fiscal 2010 due to a recovery in production activities for digital consumer equipment, it did not reach the level recorded in fiscal 2009. The appreciation of the yen also produced a negative impact on sales. As a result, overall sales in this reporting segment for fiscal 2010 decreased compared with fiscal 2009. Operating profit for fiscal 2010 improved significantly compared with fiscal 2009, however, as a result of efforts to reduce manufacturing costs and to enhance productivity throughout the Kyocera Group.





## **Equipment Business:**

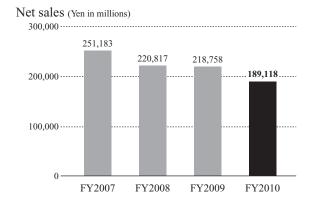
Net sales: ¥421,483 million, down 5.9% year on year Operating profit: ¥7,365 million, up ¥11,581 million year on year

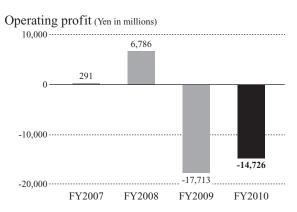
(1) Telecommunications Equipment Group

Net sales: ¥189,118 million, down 13.5% year on year

Operating profit: -\forall 14,726 million, improved by \forall 2,987 million year on year

Sales in this reporting segment for fiscal 2010 decreased compared with fiscal 2009 amid a tough business environment attributable to weakened replacement demand for mobile phone handsets in the Japanese market and sluggish sales of mobile phone handsets in the U.S. market, despite efforts to expand sales of new models. Operating loss for fiscal 2010 decreased compared with fiscal 2009 despite the recognition of an impairment loss on account receivables from WILLCOM, Inc. in the fourth quarter (January 1 to March 31, 2010), due to improved profitability arising from streamlining of operations, including reorganization of sales and development systems, and cost reductions.

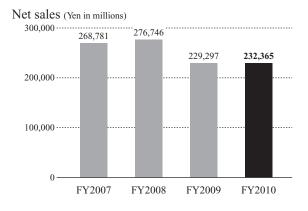


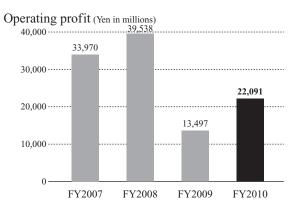


#### (2) Information Equipment Group

Net sales: \quad \frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{232,365}{\frac{\fir\firec{\frac{\f{\f{\frai\fir\f{\f{\f{\f{\frac}}}}}}}}}}}}}}}}}}}}}}}}}}}

Sales in this reporting segment for fiscal 2010 increased slightly compared with fiscal 2009, due mainly to increased sales of new products and the contribution from new subsidiaries joined from the fourth quarter of fiscal 2009, despite persistent stagnation in demand due to severe curtailment of information technology investment by both Japanese and overseas customers and by yen appreciation. Operating profit for fiscal 2010 increased compared with fiscal 2009, mainly due to a sales increase in color machines and manufacturing cost reductions.

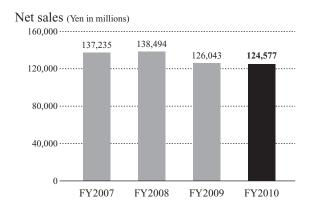


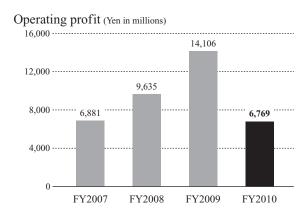


#### Others:

Net sales: ¥124,577 million, down 1.2% year on year Operating profit: ¥6,769 million, down 52.0% year on year

Although sales in Kyocera Communication Systems Co., Ltd. increased, sales from other consolidated subsidiaries as a whole decreased due to the stagnant business climate. As a result, sales in this reporting segment for fiscal 2010 decreased slightly compared with fiscal 2009. Operating profit for fiscal 2010 decreased compared with fiscal 2009, due to the absence of gains on sales of real estate, etc. which was recorded in fiscal 2009 in the amount of ¥9,352 million.





## A loss relating to WILLCOM, Inc.:

On February 18, 2010, WILLCOM, Inc. filed a petition with the Tokyo District Court for commencement of corporate reorganization procedures, and on March 12, 2010, the Tokyo District Court decided to commence such procedures. During the third quarter, Kyocera recognized an impairment loss of ¥19,987 million on its investment in WILLCOM, Inc., reflecting Kyocera's belief that the decline in the value of such investment will not be of temporary nature. Taking into consideration the decision to commence corporate reorganization procedures, and based on publicly disclosed information such as the outline of the business revitalization plan of WILLCOM, Inc., etc., Kyocera also recognized an impairment loss of ¥8,961 million on its account receivables from WILLCOM, Inc. The one time impacts relating to WILLCOM, Inc. on Kyocera's profit from operations and income before income taxes for fiscal 2010 were losses of ¥8,961 million and ¥28,948 million, respectively.

#### (2) Capital Expenditures

During fiscal 2010, Kyocera made capital expenditures to increase production volume in the solar energy business. From the fourth quarter of fiscal 2009, Kyocera substantially slowed down capital expenditures in other businesses in reaction to the declining business environment. As a result, capital expenditures for fiscal 2010 totaled ¥37,869 million, a decrease of ¥25,186 million (39.9%) compared with fiscal 2009.

Required funds for fiscal 2010 were mainly financed from internal funds.

#### (3) Management Challenges

Kyocera aims to strengthen existing businesses, pursue synergies among businesses, and create new businesses through implementation of the "Kyocera Philosophy," our corporate philosophy and the "Amoeba Management System," our own management method. As a result of efforts to reduce manufacturing costs and improve profitability throughout the Kyocera Group in response to sharp deterioration in the business environment since the second half of fiscal 2009, Kyocera was able to strengthen operational foundation in each business in fiscal 2010. The Kyocera Group's business environment in fiscal 2011 is expected to pick up relative to fiscal 2010, and Kyocera will tackle the following challenges to further strengthen the foundation in each business and seize opportunities for business growth, with the goal of becoming a high-growth, highly-profitable company.

#### (i) Enhance profitability in the information and communications market

Demand for digital consumer equipment such as mobile phones and PCs is expected to show continuing growth in line with the popularization of information and communication technologies and the expansion of the economies of emerging countries. Aiming to seize opportunities for growth, Kyocera will strive to secure orders in the components business by launching new compact and advanced products for digital consumer equipment, and reinforcing production capacity. In the Telecommunications Equipment Group, Kyocera seeks to expand sales through continuous introduction of new models to markets worldwide, including smartphones, etc. in overseas markets. In addition, efforts will be made to enhance profitability by strengthening development and manufacturing systems.

#### (ii) Expand business in the environment and energy market

The solar energy market is expected to continue expanding going forward, backed by heightened environmental awareness around the world coupled with subsidy policies in various countries. Kyocera will continue with aggressive capital investment in Japan and overseas to strengthen its production capacity for solar cells and modules as a means to steadily secure orders and growth in line with strong demand. In concrete terms, Kyocera plans to commence production of solar cells at the Yasu Plant in Shiga Prefecture in the summer of 2010, and boost production capacity at plants manufacturing solar modules globally. Kyocera also aims to increase sales and profits in the solar energy business through efforts to consistently reduce manufacturing costs and improve the conversion efficiency of solar cells. Further, Kyocera will strengthen development of solid oxide fuel cells (SOFCs) for residential use, with the goal of swift practical application that will contribute to expansion of business in the environment and energy market.

#### (iii) Strengthen new product development by pursuing synergies

Kyocera aims to strengthen development of new products by integrating technologies among its divisions, including each business division and the R&D division, etc., and to introduce distinctive products to the market in a timely manner. Specifically, Kyocera will develop base stations and terminals for the next-generation Long Term Evolution communication protocol by integrating technologies between its telecommunications equipment and electronic component businesses, and will also develop automotive cameras that improve safety in automobiles by integrating technologies between its automotive components and optical components businesses.

#### **Note: Forward-Looking Statements**

Certain of the statements made in this report are forward-looking statements (within the meaning of Section 21E of the U.S. Securities and Exchange Act of 1934), which are based on our current assumptions and beliefs in light of the information currently available to us. These forward-looking statements involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors include, but are not limited to the following lists.

- (1) General economic conditions in our markets, which are primarily Japan, North America, Europe and Asia, particularly China
- (2) Unexpected changes in economic, political and legal conditions in China
- (3) Our ability to develop, launch and produce innovative products, including meeting quality and delivery standards, and our ability to otherwise meet the advancing technological requirements of our customers, particularly in the highly competitive markets for ceramics, semiconductor parts and electronic components
- (4) Manufacturing delays or defects resulting from outsourcing or internal manufacturing processes which may adversely affect our production yields and operating results
- (5) Factors that may affect our exports, including a strong yen, political and economic instability, difficulties in collection of accounts receivable, decrease in cost competitiveness of our products, increases in shipping and handling costs, difficulty in staffing and managing international operations and inadequate protection of our intellectual property
- (6) Changes in exchange rates, particularly between the yen and the U.S. dollar and Euro, respectively, in which we make significant sales
- (7) Exposure to credit risk on trade receivables due to customers' worsening financial condition
- (8) Inability to secure skilled employees, particularly engineering and technical personnel
- (9) Insufficient protection of our trade secrets and patents
- (10) Our continuing to hold licenses to manufacture and sell certain of our products
- (11) The possibility that future initiatives and in-process research and development may not produce the desired results
- (12) The possibility that companies or assets acquired by us may not produce the returns or benefits, or bring in the business opportunities, which we expect, and may require more cost than expected for integration or impairment losses on goodwill and intangible assets related to the acquisition
- (13) Events that may impact negatively on our markets or supply chain, including terrorist acts and outbreaks of disease
- (14) The occurrence of natural disasters, such as earthquakes, in locations where our manufacturing and other key business facilities are located
- (15) The possibility of future tightening of environmental laws and regulations in Japan and other countries which may increase our environmental liability and compliance obligations
- (16) Fluctuations in the value of, and impairment losses on, securities and other assets held by us
- (17) Changes in accounting principle

Such risks, uncertainties and other factors may cause our actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements. We undertake no obligation to publicly update any forward-looking statements included in this report.

#### (4) Four-Year Financial Summary

|  | (Yen in millions except per share amounts) |           |           |           |
|--|--|-----------|-----------|-----------|
|  | FY2007                                     | FY2008    | FY2009    | FY2010    |
| Net sales  | 1,283,897                                  | 1,290,436 | 1,128,586 | 1,073,805 |
| Income before income taxes   | 156,540                                    | 174,842   | 55,982    | 60,798    |
| Net income attributable to shareholders of Kyocera Corporation                     | 106,504                                    | 107,244   | 29,506    | 40,095    |
| Basic earnings per share attributable to shareholders of Kyocera Corporation (yen) | 566.03                                     | 566.58    | 157.27    | 218.47    |
| Total assets   | 2,130,464                                  | 1,976,746 | 1,773,802 | 1,848,717 |
| Kyocera Corporation shareholders' equity   | 1,514,560                                  | 1,451,165 | 1,323,663 | 1,345,235 |
| Kyocera Corporation shareholders' equity per share (yen)                           | 8,028.45                                   | 7,659.72  | 7,212.32  | 7,330.14  |

#### Notes:

- 1. The consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States.
- Basic earnings per share attributable to shareholders of Kyocera Corporation is calculated using the average number of shares in issue during each respective fiscal year and Kyocera Corporation shareholders' equity per share is calculated using the number of shares in issue excluding treasury shares at the end of each respective fiscal year.
- 3. In fiscal 2007, Kyocera Corporation sold its shares of Kyocera Leasing Co., Ltd., a subsidiary engaged in financing services. As a result, business results and profit on sale of its shares of Kyocera Leasing Co., Ltd. for fiscal 2007 were recorded as income or loss from discontinued operations in accordance with accounting principles generally accepted in the United States. In fiscal 2007, income from continuing operations before income taxes and minority interests are presented in the income before income taxes section.
- 4. In fiscal 2007, amid a favorable market environment manifesting strong demand for digital consumer equipment, net sales in the components business and the equipment business increased compared with fiscal 2006. Also all reporting segments in the components business and the equipment business recorded increases in profits. Net income attributable to shareholders of Kyocera Corporation increased due to tax refunds pursuant to the voidance of a portion of the original assessment relating to transfer pricing adjustment.
- 5. Consolidated net sales for fiscal 2008 marked the highest in Kyocera's history. This result was attributable to an increase in net sales in the components business, with particular support from the solar energy business, which more than offset a decrease in net sales in the equipment business. Operating profit in the equipment business increased considerably due to the improvement of profitability, however, operating profit in the components business decreased due to increased depreciation. As a result, net income attributable to shareholders of Kyocera Corporation remained at the same level compared with fiscal 2007.
- 6. Consolidated net sales for fiscal 2009 decreased compared with fiscal 2008, due primarily to the impact of a decrease in demand under the influence of the deteriorating business environment and to appreciation of the yen. Net income attributable to shareholders of Kyocera Corporation decreased compared with fiscal 2008 due mainly to such decrease in demand and to product selling price erosion.
- 7. Performance for fiscal 2010 is as stated in "(1) Business Progress and Results" on previous pages.

## (5) Principal Business (as of March 31, 2010)

Kyocera manufactures and sells a highly-diversified range of products, including components involving fine ceramic technologies and applied ceramic products, telecommunications and information equipment, etc. The principal products and businesses are as follows:

| Reporting Segments                 | Principal Products and Businesses   |  |
|------------------------------------|---|--|
| Fine Ceramic Parts Group           | Information & Telecommunication Components, Sapphire Substrates, Components for Semiconductor Processing Equipment, Components for LCD Manufacturing Equipment, Automotive Components, General Industrial Ceramic Components  |  |
| Semiconductor Parts Group          | Ceramic Packages for Crystal and SAW Devices,<br>CCD/CMOS Sensor Ceramic Packages,<br>LSI Ceramic Packages,<br>Wireless Communication Device Packages,<br>Optical Communication Device Packages and Components,<br>Organic Multilayer Packages and Substrates   |  |
| Applied Ceramic Products Group     | Residential and Industrial Solar Power Generating Systems,<br>Solar Cells and Modules,<br>Cutting Tools, Micro Drills,<br>Medical and Dental Implants,<br>Jewelry and Fine Ceramic Application Products   |  |
| Electronic Device Group            | Ceramic Capacitors, Tantalum Capacitors, Timing Devices such as TCXOs, Crystal Units, Clock Oscillators and Ceramic Resonators, SAW Devices, RF Modules, EMI Filters, Connectors, Thermal Printheads, Inkjet Printheads, Amorphous Silicon Photoreceptor Drums, Liquid Crystal Displays                       |  |
| Telecommunications Equipment Group | CDMA Mobile Phone Handsets,<br>Personal Handy Phone System (PHS) related Products such<br>as PHS Mobile Phone Handsets and PHS Base Stations,<br>Wireless Broadband Systems such as WiMAX associated<br>products  |  |
| Information Equipment Group        | Color and Black & White Office Equipment such as ECOSYS Printers, Multifunction Peripherals, Wide Format Multifunctional Systems, Printer and Multifunction Peripherals Supplies, Business Solution Services such as Managed Print Service  |  |
| Others                             | Engineering Business such as Telecommunication and Solar Power System, etc. Integrated Business of Information Systems and Network Infrastructure, Data Center Business, Management Consulting Business, Chemical Materials for Electronic Components, Electrical Insulators, Molded Products, Hotel Business |  |

## **(6) Significant Subsidiaries** (as of March 31, 2010)

| Name of Subsidiary                            | Amount of Capital<br>(Yen in millions<br>and others<br>in thousands) | Ownership by<br>Kyocera<br>Corporation<br>(%) | Principal Business   |
|---|--|---|--|
| Kyocera Communication Systems Co.,            | W2 006   | 77.20   |  |
| Ltd   | ¥2,986   | 76.30   | Information Technology Services  |
| Kyocera Solar Corporation                     | ¥310   | 100.00  | Sale of solar energy products  |
| Kyocera ELCO Corporation                      | ¥400   | 100.00  | Manufacture and sale of electronic device related products   |
| Kyocera Mita Corporation                      | ¥12,000  | 100.00  | Development and manufacture of information equipment   |
| Kyocera Chemical Corporation                  | ¥10,172  | 100.00  | Manufacture and sale of chemical materials for electronic components                                     |
| Kyocera Kinseki Corporation                   | ¥16,318  | 100.00  | Manufacture of electronic device related products  |
| Kyocera SLC Technologies Corporation          | ¥4,000   | 100.00  | Manufacture and sale of organic multilayer printed circuit boards  |
| Japan Medical Materials Corporation           | ¥2,500   | 77.00   | Development, manufacture and sale of medical materials and equipment                                     |
| Kyocera International, Inc                    | US\$34,850   | 100.00  | Investment and management<br>services as a holding company to<br>subsidiaries in North America<br>region |
| AVX Corporation                               | US\$1,763  | 69.06   | Manufacture and sale of electronic device related products   |
| Shanghai Kyocera Electronics Co., Ltd         | ¥17,321  | 100.00  | Manufacture and sale of ceramic related products and electronic device related products                  |
| Ltd   | HK\$472,202  | 90.00   | Manufacture and sale of cutting tools and thin film devices, etc.  |
| Kyocera (Tianjin) Sales & Trading Corporation | US\$10,000   | 90.00   | Sale of ceramic related products, cutting tools and information equipment, etc.                          |
| Kyocera Telecom Equipment (Malaysia) Sdn. Bhd | MYR28,000  | 100.00  | Manufacture of telecommunications equipment  |
| Kyocera Fineceramics GmbH                     | EURO1,687  | 100.00  | Sale of ceramic related products, solar energy products and thin film devices, etc.                      |

#### (7) Principal Business Sites (as of March 31, 2010)

Headquarters: 6 Takeda Tobadono-cho, Fushimi-ku, Kyoto, Japan

Japan:

Kyocera Corporation: Kyocera SLC Technologies Corporation (Shiga)

Hokkaido Kitami Plant Kyocera Solar Corporation (Kyoto)

Fukushima Tanagura Plant Japan Medical Materials Corporation (Osaka) Nagano Okaya Plant Kyocera Kinseki Corporation (Tokyo)

Mie Ise Plant

Kyocera ELCO Corporation (Kanagawa)
Shiga Gamo Plant

Kyocera Mita Corporation (Osaka)

Shiga Yokaichi Plant Kyocera Mita Japan Corporation (Tokyo) Kagoshima Sendai Plant Kyocera Optec Co., Ltd. (Tokyo)

Kagoshima Kokubu Plant Kyocera Communication Systems Co., Ltd. (Kyoto)

Kagoshima Hayato Plant Kyocera Chemical Corporation (Saitama)
R&D Center, Yokohama Kyocera Realty Development Co., Ltd. (Tokyo)

R&D Center, Keihanna (Kyoto)

R&D Center, Kagoshima

Hotel Kyocera Co., Ltd. (Kagoshima)

Hotel Princess Kyoto Co., Ltd. (Kyoto)

Overseas

Kyocera International, Inc. (U.S.A.)

Kyocera Industrial Ceramics Corporation (U.S.A.)

Kyocera America, Inc. (U.S.A.)

Kyocera Asia Pacific Pte. Ltd. (Singapore) Shanghai Kyocera Electronics Co., Ltd. (China)

Kyocera (Tianjin) Sales & Trading Corporation (China)

Kyocera Solar, Inc. (U.S.A.)

Kyocera Mexicana, S.A. de C.V. (Mexico)

Kyocera (Tianjin) Solar Energy Co., Ltd. (China)

Kyocera Solar Europe S.R.O. (Czech Republic)

Kyocera Fineceramics GmbH (Germany)

Kyocera Tycom Corporation (U.S.A.)

Kyocera Precision Tools Korea Co., Ltd. (Korea)

Kyocera Korea Co., Ltd. (Korea)

Dongguan Shilong Kyocera Optics Co., Ltd. (China)

AVX Corporation (U.S.A.)

Kyocera ELCO Korea Co., Ltd. (Korea)

Kyocera Communications, Inc. (U.S.A.)

Kyocera Telecom Equipment (Malaysia) Sdn. Bhd. (Malaysia)

Kyocera Mita America, Inc. (U.S.A.)

Kyocera Mita Europe B.V. (Netherland)

Kyocera Mita Deutschland GmbH (Germany)

TA Triumph-Adler AG (Germany)

Kyocera Mita Office Equipment (Dongguan) Co., Ltd. (China)

## **(8) Employees** (as of March 31, 2010)

## Consolidated

| Reporting Segments                 | Number of Employees | Change from the end of fiscal 2009 |
|------------------------------------|---------------------|------------------------------------|
| Fine Ceramic Parts Group           | 2,821               | Decrease of 392                    |
| Semiconductor Parts Group          | 9,818               | Increase of 1,471                  |
| Applied Ceramic Products Group     | 6,783               | Increase of 613                    |
| Electronic Device Group            | 19,381              | Increase of 1,663                  |
| Telecommunications Equipment Group | 5,058               | Increase of 276                    |
| Information Equipment Group        | 13,166              | Increase of 391                    |
| Others                             | 5,220               | Increase of 341                    |
| Headquarters                       | 1,629               | Decrease of 1                      |
| Total                              | 63,876              | Increase of 4,362                  |

Note: Number of employees represents the total number of regular employees who work full-time.

## Non-consolidated

| Number of employees                | 14,179          |
|------------------------------------|-----------------|
| Change from the end of fiscal 2009 | Increase of 206 |
| Average age                        | 39.2            |
| Average years of service           | 15.4            |

Note: Number of employees represents the total number of regular employees who work full-time.

**2. Shares** (as of March 31, 2010)

(1) Total number of shares authorized to be issued: 600,000,000

(2) Total number of shares issued: 191,309,290

(7,788,351 treasury shares are included in the total number of shares issued set forth above.)

63,791

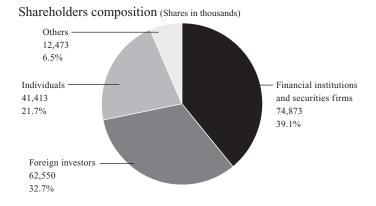
(3) Number of shareholders:

(4) Major shareholders (Top 10)

| Name   | Number of Shares Owned (in thousands) | Shareholding Ratio (%) |
|--|---------------------------------------|------------------------|
| Japan Trustee Services Bank, Ltd. (Trust Account)    | 13,563                                | 7.39                   |
| The Master Trust Bank of Japan, Ltd. (Trust Account) | 11,633                                | 6.34                   |
| The Bank of Kyoto, Ltd.                              | 7,218                                 | 3.93                   |
| Kazuo Inamori  | 6,806                                 | 3.71                   |
| State Street Bank and Trust Company                  | 6,783                                 | 3.70                   |
| The Bank of Tokyo-Mitsubishi UFJ, Ltd                | 5,076                                 | 2.77                   |
| The Inamori Foundation                               | 4,680                                 | 2.55                   |
| KI Enterprise Co., Ltd.                              | 3,550                                 | 1.93                   |
| JPMorgan Securities Japan Co., Ltd                   | 3,310                                 | 1.80                   |
| The Dai-ichi Mutual Life Insurance Company           | 2,748                                 | 1.50                   |
| NY .   |                                       |                        |

#### Notes:

- 1. Shareholding ratios are calculated after deduction of the treasury shares.
- 2. The Dai-ichi Mutual Life Insurance Company was reorganized from a mutual life insurance company into a joint stock corporation under the name The Dai-ichi Life Insurance Company, Limited, as of April 1, 2010.



# 3. Directors and Corporate Auditors

# (1) List of Directors and Corporate Auditors (as of March 31, 2010)

| Position  | Name                | <b>Duties and Other Significant Responsibilities</b>  |
|---|---------------------|---|
| Chairman of the Board and Representative Director | Makoto Kawamura     |   |
| President and Representative Director             | Tetsuo Kuba         | President and Executive Officer   |
| Vice President and Representative Director        | Tatsumi Maeda       | Vice President and Executive Officer<br>General Manager of Corporate Solar<br>Energy Group and Corporate Electronic<br>Components Group |
| Director  | Hisao Hisaki        | Senior Managing Executive Officer<br>Chairman of the Board and President of<br>Kyocera (Tianjin) Sales & Trading<br>Corporation         |
| Director  | Yasuyuki Yamamoto   | Managing Executive Officer General Manager of Corporate Communication Equipment Group   |
| Director  | Yoshihiro Kano      | Managing Executive Officer<br>General Manager of Corporate<br>Development Group   |
| Director  | Goro Yamaguchi      | Managing Executive Officer<br>General Manager of Corporate<br>Semiconductor Components Group  |
| Director  | Shoichi Aoki        | Managing Executive Officer<br>General Manager of Corporate Financial<br>and Accounting Group  |
| Director  | Katsumi Komaguchi   | Managing Executive Officer<br>President and Representative Director of<br>Kyocera Mita Corporation                                      |
| Director  | Rodney N. Lanthorne | President and Director of Kyocera International, Inc.   |
| Director  | John S. Gilbertson  | President and Chief Executive Officer of AVX Corporation  |
| Full-time Corporate Auditor                       | Yoshihiko Nishikawa |   |
| Full-time Corporate Auditor                       | Kokichi Ishibitsu   |   |
| Corporate Auditor                                 | Osamu Nishieda      | Attorney at Law   |
| Corporate Auditor                                 | Kazuo Yoshida       | Professor, Graduate School of Economics at Kyoto University   |
| Corporate Auditor                                 | Yoshinari Hara      | Chief Corporate Adviser of Daiwa<br>Securities Group Inc.   |

#### Notes:

- 1. Other significant responsibilities undertaken by Directors and Corporate Auditors in fiscal 2010.
  - (1) Messrs. Makoto Kawamura, Chairman of the Board and Representative Director, Tetsuo Kuba, President and Representative Director, Tatsumi Maeda, President and Representative Director and Rodney N. Lanthorne, Director, serve as Directors of AVX Corporation.
  - (2) Mr. Makoto Kawamura, Chairman of the Board and Representative Director, serves as an outside Director of KDDI Corporation.
    - Mr. Yoshihiko Nishikawa, Corporate Auditor, serves as an outside Corporate Auditor of KDDI Corporation.
  - (3) Mr. Makoto Kawamura, Chairman of the Board and Representative Director, serves as a Representative Trustee of the Japan Photovoltaic Energy Association.
  - (4) Mr. Kazuo Yoshida, Corporate Auditor, serves as an outside Corporate Auditor of West Japan Railway Company. There are no special interests between West Japan Railway Company and Kyocera Corporation.
  - (5) Mr. Yoshinari Hara, Corporate Auditor, serves as an outside Director of NEC Corporation, with which Kyocera Corporation engages in transactions relating to sale of products and purchase of goods.
  - (6) Mr. Yoshinari Hara, Corporate Auditor, serves as an outside Director of Tokyo Stock Exchange Group, Inc. Kyocera Corporation is listed on the First Section of Tokyo Stock Exchange, Inc., which is a subsidiary of Tokyo Stock Exchange Group, Inc.
- 2. Messrs. Osamu Nishieda, Kazuo Yoshida and Yoshinari Hara are outside Corporate Auditors.
- 3. "Positions" and "Duties and Other Significant Responsibilities" of Directors were changed as of April 1, 2010 as follows:

| Position                                   | Name                | Duties and Other Significant Responsibilities   |
|--|---------------------|---|
| Vice President and Representative Director | Hisao Hisaki        | Vice President and Executive Officer<br>General Manager of Corporate<br>Development Group |
| Director                                   | Yoshihiro Kano      | Managing Executive Officer<br>Deputy General Manager of Corporate<br>Development Group    |
| Director                                   | Rodney N. Lanthorne | Vice Chairman of the Board and Director of Kyocera International, Inc.                    |

## (2) Directors and Corporate Auditors retired during fiscal 2010

Directors and Corporate Auditor retired during fiscal 2010, as follows:

| Position as of Retirement                                       | Name               | Duties and Other Significant<br>Responsibilities as of Retirement   | Reason for<br>Retirement     | Retired Date  |
|---|--------------------|---|------------------------------|---------------|
| Advisor and Director  | Kensuke Itoh       |   | Expiration of term of office | Jun. 25, 2009 |
| Advisor and Director  | Noboru Nakamura    |   | Expiration of term of office | Jun. 25, 2009 |
| Vice Chairman of<br>the Board and<br>Representative<br>Director | Yuzo Yamamura      | General Manager of Corporate<br>Communication Equipment<br>Group<br>Advisor and Director of Kyocera<br>ELCO Corporation | Resignation                  | Aug. 31, 2009 |
| Director  | Naoyuki Morita     | Chairman of the Board and<br>Representative Director of<br>Kyocera Communication Systems<br>Co., Ltd.                   | Expiration of term of office | Jun. 25, 2009 |
| Director  | Michihisa Yamamoto | Deputy General Manager of<br>Corporate Communication<br>Equipment Group<br>(in charge of manufacturing)                 | Expiration of term of office | Jun. 25, 2009 |
| Director  | Isao Kishimoto     | President and Representative<br>Director of Kyocera Kinseki<br>Corporation  | Expiration of term of office | Jun. 25, 2009 |
| Corporate Auditor   | Shigekazu Tamura   | Certified Public Accountant   | Expiration of term of office | Jun. 25, 2009 |

## (3) Remuneration to Directors and Corporate Auditors for fiscal 2010

|  | Number of Directors and<br>Corporate Auditors | Amount of<br>Remuneration<br>(Yen in millions) |
|--|---|--|
| Directors  | 17  | ¥286   |
| Corporate Auditors   | 6   | ¥ 60   |
| (Outside Corporate Auditors out of 6 Corporate Auditors above) | (4)   | $\underline{Y(18)}$                            |
| Total  | <u>23</u>                                     | ¥346   |

#### Notes:

<sup>1.</sup> Amount of remuneration to Directors does not include salaries for services as employees or Executive Officers for Directors who serve as such.

- 2. As of the end of fiscal 2010, there were 11 Directors and 5 Corporate Auditors, with 3 of the latter being outside Corporate Auditors. The numbers set forth in "Number of Directors and Corporate Auditors" in the table above include 6 Directors and 1 outside Corporate Auditor, who retired in fiscal 2010.
- 3. Remuneration to Directors and Corporate Auditors was determined by a resolution adopted at the 55th Ordinary General Meeting of Shareholders that was held on June 25, 2009 as follows:

[Aggregate amount of remuneration to Directors]

Basic remuneration: No more than ¥400 million per year (not including salaries for services as

employees or Executive Officers for Directors who serve as such).

Bonuses to Directors: No more than 0.2% of the consolidated net income\* of Kyocera Corporation

for the relevant fiscal year, provided that such amount shall in no case exceed

300 million yen annually.

\* Pursuant to a change in U.S. accounting standards, this has been revised to "Net income attributable to shareholders of Kyocera Corporation."

[Aggregate amount of remuneration to Corporate Auditors]

Basic remuneration: No more than ¥100 million per year.

- 4. Aggregate retirement allowance paid to 5 Directors who retired at the close of the 55th Ordinary General Meeting of Shareholders and 1 Director who retired on August 31, 2009, was ¥543 million pursuant to a resolution of the 55th Ordinary General Meeting of Shareholders of Kyocera Corporation held on June 25, 2009, in addition to the amount set out above. Such amount included reserve for retirement allowances for Directors in the amount of ¥181 million, which was recorded within "Remuneration to Directors and Corporate Auditors for respective fiscal years."
- 5. As of the end of fiscal 2010, in addition to the amount set out above, the balance of settlement funds payable to the Directors and Corporate Auditors as settlement funds resulting from of abolishment of the retirement allowance system pursuant to the resolution of the 55th Ordinary General Meeting of Shareholders of Kyocera Corporation held on June 25, 2009 was ¥204 million (out of which ¥195 million was allocated to the Directors and ¥9 million was allocated to the Corporate Auditor. Such settlement funds have been recorded as long-term accounts payable, which will be paid to 6 Directors and 1 Corporate Auditor upon retirement. Such amount included reserve for retirement allowances for Directors and Corporate Auditors, out of which ¥35 million was allocated to the Directors and ¥8 million was allocated to the Corporate Auditors, and which was recorded within "Remuneration to Directors and Corporate Auditors for respective fiscal years."

#### (4) Outside Corporate Auditors

### (i) Activities of outside Corporate Auditors during fiscal 2010

- (a) Mr. Osamu Nishieda attended 12 of 13 meetings of the Board of Directors and all of the 8 meetings of the Board of Corporate Auditors which were held during fiscal 2010 and expressed his views based on his abundant knowledge and experience as an attorney at law.
- (b) Mr. Kazuo Yoshida attended 8 of the 13 meetings of the Board of Directors and 7 of the 8 meetings of the Board of Corporate Auditors which were held during fiscal 2010 and expressed his views based on his abundant knowledge from and experience in the study of economics.
- (c) Mr. Yoshinari Hara attended 7 of the 11 meetings of the Board of Directors and all of the 5 meetings of the Board of Corporate Auditors which were held during fiscal 2010 following his assumption of the office of Corporate Auditor and expressed his views based on his abundant knowledge from and experience in the management of a securities firm.

### (ii) Substance of agreements regarding limitation of liability

Kyocera Corporation has entered into agreements with outside Corporate Auditors regarding the limitation of their liability for damages due to negligence in the performance of their tasks, in accordance with paragraph 1 of Article 427 of the Corporation Act and Article 35 of the Articles of Incorporation of Kyocera Corporation. The amounts of damages that may be pursued against them, as set under such agreements, are the smallest amounts permissible under applicable laws and regulations.

## 4. Accounting Auditor

(1) Name of Accounting Auditor: Kyoto Audit Corporation

#### (2) Remuneration and Other Amounts Payable to Accounting Auditor

#### Notes:

- 1. The overseas subsidiaries of Kyocera Corporation are audited by an auditing firm other than that used by Kyocera Corporation as its Accounting Auditor.
- 2. In the audit agreement between Kyocera Corporation and the Accounting Auditor, remuneration is determined without separately indicating amounts payable for auditing under the Corporation Act and for auditing under the Financial Instruments and Exchange Law. Accordingly, ¥235 million represents the aggregate remuneration for both of these auditing services.

#### (3) Policy Regarding Decision to Terminate or Not to Reappoint Accounting Auditor

In the event that the Board of Corporate Auditors determines that the Accounting Auditor is subject to any of the events as provided by Paragraph 1 of Article 340 of the Corporation Act, the Board of Corporate Auditors is authorized to terminate the office of such Accounting Auditor or to request the Board of Directors to consider proposing to the General Meeting of Shareholders the termination or non-reappointment of such Accounting Auditor. Should anything occur to negatively impact the qualifications or independence of the Accounting Auditor, making it unlikely that such Accounting Auditor will be able to properly perform an audit, the Board of Directors, subject to prior consent of the Board of Corporate Auditors, shall propose to the General Meeting of Shareholders a resolution to terminate or not to reappoint such Accounting Auditor.

## 5. System and Policy

Kyocera Corporation has adopted through its Board of Directors the "Kyocera Group Basic Policy for Corporate Governance and Internal Control" as follows:

# <u>Kyocera Group</u> Basic Policy for Corporate Governance and Internal Control

Kyocera Group has made "Respect the Divine and Love People" its corporate motto and "To provide opportunities for the material and intellectual growth of all our employees, and through our joint effort, contribute to the advancement of society and humankind" its management rationale.

Kyocera Group always strives to maintain equity and fairness, and faces all situations with courage and conscience, and it intends to realize transparent systems for corporate governance and internal control.

Under such corporate motto and management rationale, the Board of Directors is implementing a basic policy for corporate governance and internal control as described below.

This statement of basic policy sets forth such basic policy in accordance with Paragraph 5 and item 6 of Paragraph 4 of Article 362 of the Corporation Act, and Paragraphs 1 and 3 of Article 100 of the Execution Rules of the Corporation Act, which require establishment of a system to ensure that conduct of business by the Directors will be in compliance with all applicable laws and regulations and the Articles of Incorporation and to ensure proper conduct of business by Kyocera Corporation (the "Company") and Kyocera Group, as a whole.

## I. Corporate Governance

#### 1. Basic Policy for Corporate Governance

The Board of Directors of Kyocera Corporation defines the corporate governance of Kyocera Group to mean "structures to ensure that Directors conducting the business manage the corporations in a fair and correct manner."

The purpose of corporate governance is to maintain soundness and transparency of management and to achieve fair and efficient corporate management, through which the management rationale of Kyocera Group can be realized.

The Board of Directors shall inculcate the "Kyocera Philosophy," which is the basis of the management policy of Kyocera Group, into all Directors and employees working in Kyocera Group, and establish a sound corporate culture. The Board of Directors shall establish proper corporate governance through exercise of the Kyocera Philosophy (Note).

Note: The "Kyocera Philosophy" is a corporate philosophy and life philosophy created through integration of the thoughts of the founder of Kyocera Corporation regarding management and life. The "Kyocera Philosophy" incorporates a wide range of matters relating to basic thoughts on management and methods of undertaking day-to-day work, based on the core criterion of "what is the right thing to do as a human being."

#### 2. System for Corporate Governance

The Board of Directors of Kyocera Corporation determines, pursuant to the basic policy described in 1 above, the below-outlined system for corporate governance of Kyocera Corporation, which is the core company within Kyocera Group, to ensure that the conduct of business by the Directors is in compliance with all applicable laws and regulations and the Articles of Incorporation. The Board of Directors will constantly seek the ideal system for corporate governance and always evolve and develop its existing corporate governance system.

#### (1) Organs of Corporate Governance

The Board of Directors shall establish a corporate structure in which the Corporate Auditors and the Board of Corporate Auditors will serve as organs of corporate governance pursuant to the provisions of the Articles of Incorporation, as approved by the General Meeting of Shareholders of Kyocera Corporation. Directors of Kyocera Corporation shall strictly observe the following, to ensure effective audit by the Corporate Auditors and the Board of Corporate Auditors:

(i) Matters relating to employees to facilitate the tasks of Corporate Auditors (including matters relating to the independence of such employees from the Directors)

Representative Directors shall establish offices for the Corporate Auditors upon their request, and shall cause certain employees, nominated through prior discussion with the Corporate Auditors, to work in such offices to assist in the tasks of the Corporate Auditors and the Board of Corporate Auditors. Such employees, while still subject to the work rules of Kyocera Corporation, shall be under the instruction and supervision of each of the Corporate Auditors, and transfer, treatment (including evaluation) and disciplinary action relating to them shall be made only following discussion with the Corporate Auditors.

(ii) System for reporting to the Corporate Auditors by Directors and employees and other systems relating to reporting to the Corporate Auditors

In the event that any Director becomes aware of any matter that breaches or may breach any law or regulation or the Articles of Incorporation, or in the event that any Director becomes aware of any matter that may cause substantial damage to Kyocera Group, he or she shall immediately report thereon to the Board of Corporate Auditors. In addition, in the event that any Corporate Auditor or the Board of Corporate Auditors requests a report from any Director pursuant to the Regulations of the Board of Corporate Auditors, such Director shall comply with such request.

Representative Directors shall cause the internal audit department to report regularly the status of the internal audit to the Corporate Auditors. In addition, upon request from the Corporate Auditors, Representative Directors shall cause any specified department(s) to report the status of their conduct of business directly to the Corporate Auditors. Representative Directors shall also maintain a "system for reporting of internal complaints to the Board of Corporate Auditors," established by the Board of Corporate Auditors, under which employees, suppliers and customers of Kyocera Corporation may submit complaints directly to the Board of Corporate Auditors.

#### (iii) Other systems to ensure effective audit by the Corporate Auditors

In the event that Representative Directors are requested by any Corporate Auditor to effectuate any of the following matters, as necessary to establish a system to ensure effective audit by the Corporate Auditors, Representative Directors shall comply with such request:

- a. Attendance at important meetings;
- b. Inspection of minutes of important meetings, important approval documents and important agreements, etc.; and
- Meetings with Representative Directors to exchange opinions regarding management of Kyocera Corporation in general.

#### (2) Kyocera Philosophy Education

Representative Directors of Kyocera Corporation shall undertake "Kyocera Philosophy Education" from time to time in order to inculcate the "Kyocera Philosophy" into the Directors (including themselves) and employees of Kyocera Group.

### **II.** Internal Controls

## 1. Basic Policy for Internal Controls

The Board of Directors of Kyocera Corporation defines the internal controls of Kyocera Group to mean "systems to be established within the corporate organization to achieve management policy and master plans in a fair manner, in order for the Directors undertaking management of Kyocera Corporation to effectuate management policy." The Board of Directors of Kyocera Corporation will establish internal controls through implementation of the "Kyocera Philosophy."

#### 2. System for Internal Controls

Under the policy as described in 1 above, the Board of Directors shall cause Representative Directors to establish the systems described below. In addition, the Board of Directors shall constantly evolve and develop such systems, seeking an ideal system of internal controls.

(1) Management and maintenance of information relating to conduct of business by Directors

Representative Directors shall establish the "Kyocera Disclosure Committee" as a system for making timely and appropriate disclosure of information and for properly maintaining information relating to the conduct of business by the Directors in accordance with applicable laws and regulations and the internal rules of Kyocera Corporation.

(2) Internal Rules and systems relating to management of risk of loss, and systems to ensure that conduct of business by employees is in compliance with applicable laws and regulations and the Articles of Incorporation.

Representative Directors shall create a risk management department in order to establish a risk management system for Kyocera Group. Representative Directors shall also establish systems to undertake necessary actions from time to time.

Representative Directors shall establish "employee consultation corners" as an internal complaint reporting system within Kyocera Group, so that employees who become aware of any matter that breaches or may breach laws or regulations or the Articles of Incorporation or other internal rules can report thereon. The employee consultation corners will take appropriate action in respect of reports received thereby, which shall be treated in accordance with the Law for Protection of Reporters in the Public Interest.

(3) Systems to ensure efficient conduct of business by Directors

Representative Directors shall clearly delegate authority and related responsibility by establishing an Executive Officer system to achieve efficient and effective conduct of business. Representative Directors shall cause the Executive Officers to report the status of their conduct of business, and, accordingly, a system shall be maintained under which Representative Directors can verify whether business is conducted efficiently.

(4) System to ensure appropriate conduct of business at Kyocera Group

In addition to the matters described in (1) through (3) above, as a system to ensure the appropriate conduct of business at Kyocera Group, Representative Directors shall establish the Kyocera Group Management Committee. Such Committee shall discuss important matters relating to Kyocera Group and receive reports relating thereto. Representative Directors shall also establish an internal audit department in order to conduct audits regularly to evaluate the appropriateness of conduct of business at Kyocera Group.

The current status of systems established relating to internal control is as follows:

- (i) "Kyocera Code of Conduct" was established in June 2000.
- (ii) "Risk Management Division" was established in September 2000 in order to create a thorough system to ensure compliance with laws and regulations and internal rules.
- (iii) "Kyocera Management Committee" was established in January 2001, and was renamed the "Kyocera Group Management Committee" as from August 2002.
- (iv) "Kyocera Disclosure Committee" was established in April 2003.
- (v) "Employee Consultation Corners" were established in April 2003, and serve as a part of the internal complaint system.
- (vi) Executive Officer System was introduced in June 2003 to improve management efficiency.
- (vii) "Global Audit Division" which has been reorganized and renamed "Corporate Global Audit Division" from April 2010, was established in May 2005 to undertake internal audits, and it conducts audits of the businesses of Kyocera Group regularly, reporting the results of such audits to the Directors and Corporate Auditors of Kyocera Corporation. It also serves as a mechanism for meeting the requirements of Article 404 of the Sarbanes-Oxley Act of the United States of America.
- (viii) "CSR Committee" was established in November 2005.

#### **Consolidated Balance Sheets**

|   | (Yen in millions) |            |             |
|---|-------------------|------------|-------------|
|   | March 31,         |            | Increase    |
|   | 2009              | 2010       | (Decrease)  |
| Current assets:   |                   |            |             |
| Cash and cash equivalents   | ¥ 269,247         | ¥ 313,126  | ¥ 43,879 *1 |
| Investments in debt securities, current   | 10,093            | 11,644     | 1,551       |
| Other short-term investments  | 192,050           | 200,413    | 8,363       |
| Trade notes receivables   | 13,750            | 16,421     | 2,671       |
| Trade accounts receivables  | 158,754           | 190,903    | 32,149 *2   |
| Less allowances for doubtful accounts and sales returns   | (4,669)           | (3,971)    | 698         |
| Inventories   | 199,641           | 177,361    | (22,280)    |
| Advance payments  | 29,879            | 52,316     | 22,437      |
| Deferred income taxes   | 35,187            | 40,872     | 5,685       |
| Other current assets  | 48,384            | 35,370     | (13,014)    |
| Total current assets  | 952,316           | 1,034,455  | 82,139      |
| Non-current assets:  Investments and advances:  Investments in and advances to affiliates and unconsolidated subsidiaries | 19,376            | 1,261      | (18,115)    |
| Investments in debt and equity securities, long term  | 325,545           | 370,124    | 44,579 *3   |
| Other long-term investments   | 26,304            | 10,534     | (15,770)    |
| Total investments and advances  | 371,225           | 381,919    | 10,694      |
| Property, plant and equipment:  |                   |            |             |
| Land  | 57,077            | 56,870     | (207)       |
| Buildings   | 288,460           | 290,516    | 2,056       |
| Machinery and equipment   | 707,399           | 689,608    | (17,791)    |
| Construction in progress  | 6,397             | 8,842      | 2,445       |
| Less accumulated depreciation   | (793,279)         | (805,737)  | (12,458)    |
| Total property, plant and equipment   | 266,054           | 240,099    | (25,955)*4  |
| Goodwill  | 63,226            | 67,602     | 4,376       |
| Intangible assets   | 60,077            | 49,593     | (10,484)    |
| Other assets  | 60,904            | 75,049     | 14,145      |
| Total non-current assets  | 821,486           | 814,262    | (7,224)     |
| Total assets  | ¥1,773,802        | ¥1,848,717 | ¥ 74,915    |

#### Remarks:

- \*1 Cash and cash equivalents increased due to an increase in net income attributable to shareholders of Kyocera Corporation and the transfer from other short-term investments.
- \*2 Trade accounts receivables increased due to the recovery in sales.
- \*3 Investment in debt and equity securities, long term increased due to increases in the market value of securities and purchases of bonds, etc.
- \*4 Total property, plant and equipment decreased because capital expenditures in fiscal 2010 fell below depreciation.

#### Note:

The consolidated balance sheets and the consolidated statements of income of the previous fiscal year, indications of increase (decrease) of amounts and remarks are presented solely for the reference.

|  | (          |            |            |
|--|------------|------------|------------|
|  | Mar        | March 31,  |            |
|  | 2009       | 2010       | (Decrease) |
| Current liabilities:                           |            |            |            |
| Short-term borrowings                          | ¥ 11,000   | ¥ 4,073    | ¥(6,927)   |
| Current portion of long-term debt              | 13,865     | 13,456     | (409)      |
| Trade notes and accounts payable               | 62,579     | 89,750     | 27,171 *1  |
| Other notes and accounts payable               | 43,452     | 63,779     | 20,327 *2  |
| Accrued payroll and bonus                      | 41,756     | 47,131     | 5,375      |
| Accrued income taxes                           | 7,430      | 15,602     | 8,172      |
| Other accrued liabilities                      | 26,967     | 26,800     | (167)      |
| Other current liabilities                      | 30,912     | 28,721     | (2,191)    |
| Total current liabilities                      | 237,961    | 289,312    | 51,351     |
| Non-current liabilities:                       |            |            |            |
| Long-term debt                                 | 28,538     | 29,067     | 529        |
| Accrued pension and severance liabilities      | 34,567     | 31,828     | (2,739)    |
| Deferred income taxes                          | 71,539     | 75,619     | 4,080      |
| Other non-current liabilities                  | 18,109     | 15,629     | (2,480)    |
| Total non-current liabilities                  | 152,753    | 152,143    | (610)      |
| Total liabilities                              | 390,714    | 441,455    | 50,741     |
| Kyocera Corporation shareholders' equity:      |            |            |            |
| Common stock                                   | 115,703    | 115,703    | _          |
| Additional paid-in capital                     | 163,151    | 163,044    | (107)      |
| Retained earnings                              | 1,150,050  | 1,168,122  | 18,072     |
| Accumulated other comprehensive income         | (54,673)   | (51,010)   | 3,663      |
| Treasury stock, at cost                        | (50,568)   | (50,624)   | (56)       |
| Total Kyocera Corporation shareholders' equity | 1,323,663  | 1,345,235  | 21,572     |
| Noncontrolling interests                       | 59,425     | 62,027     | 2,602      |
| Total equity                                   | 1,383,088  | 1,407,262  | 24,174     |
| Total liabilities and equity                   | ¥1,773,802 | ¥1,848,717 | ¥74,915    |

## Remarks:

#### Note:

Commencing from fiscal 2010, "noncontrolling interests," which were previously referred to as "minority interests" and classified between total liabilities and shareholders' equity, are now included as a separate component of total equity due to a change in accounting principles generally accepted in the United States of America.

<sup>\*1</sup> Trade notes and accounts payable increased due to the expansion in production in line with an improvement in orders.

<sup>\*2</sup> Other accounts payable increased due to the expansion of business.

#### **Consolidated Statements of Income**

|  | (Yen in millions) |            |            |  |
|--|-------------------|------------|------------|--|
|  | Years ended       | Increase   |            |  |
|  | 2009              | 2010       | (Decrease) |  |
| Net sales  | ¥1,128,586        | ¥1,073,805 | ¥(54,781)  |  |
| Cost of sales  | 836,638           | 787,970    | (48,668)*1 |  |
| Gross profit   | 291,948           | 285,835    | (6,113)    |  |
| Selling, general and administrative expenses                 | 248,529           | 221,975    | (26,554)*2 |  |
| Profit from operations                                       | 43,419            | 63,860     | 20,441     |  |
| Other income (expenses):                                     |                   |            |            |  |
| Interest and dividend income                                 | 15,441            | 13,202     | (2,239)    |  |
| Interest expense   | (1,206)           | (2,926)    | (1,720)    |  |
| Foreign currency transaction (losses) gains, net             | (91)              | 2,830      | 2,921      |  |
| Equity in earnings (losses) of affiliates and unconsolidated |                   |            |            |  |
| subsidiaries   | 6,460             | (18,297)   | (24,757)*3 |  |
| Losses on sale of securities, net                            | (2,840)           | (93)       | 2,747      |  |
| Losses on impairment of securities                           | (7,141)           | (217)      | 6,924      |  |
| Other, net   | 1,940             | 2,439      | 499        |  |
| Total other income (expenses)                                | 12,563            | (3,062)    | (15,625)   |  |
| Income before income taxes                                   | 55,982            | 60,798     | 4,816      |  |
| Income taxes   | 22,779            | 15,365     | (7,414)    |  |
| Net income   | 33,203            | 45,433     | 12,230     |  |
| Net income attributable to noncontrolling interests          | (3,697)           | (5,338)    | (1,641)    |  |
| Net income attributable to shareholders of Kyocera           |                   |            |            |  |
| Corporation  | ¥ 29,506          | ¥ 40,095   | ¥ 10,589   |  |

#### Remarks:

- \*1 Cost of sales decreased due to a decline in production, cost reductions, and improved productivity.
- \*2 Although Kyocera recognized an impairment loss on its account receivables from WILLCOM, Inc., selling, general and administrative expenses decreased as a result of reductions in costs.
- \*3 Equity in earnings (losses) of affiliates and unconsolidated subsidiaries decreased due to recognition of an impairment loss on its investment in WILLCOM, Inc.

#### Note:

Commencing from fiscal 2010, "minority interests" and "net income" are presented as "net income attributable to noncontrolling interests" and "net income attributable to shareholders of Kyocera Corporation," respectively due to a change in accounting principles generally accepted in the United States of America.

## Consolidated Statement of Equity (From April 1, 2009 to March 31, 2010)

|  | (Yen in millions and shares in thousands) |                                  |                   |   |                   |   |                             |              |
|--|---|----------------------------------|-------------------|---|-------------------|---|-----------------------------|--------------|
| (Number of shares outstanding)   | Common<br>stock                           | Additional<br>paid-in<br>capital | Retained earnings | Accumulated<br>other<br>comprehensive<br>income | Treasury<br>stock | Kyocera<br>Corporation<br>shareholders'<br>equity | Noncontrolling<br>interests | Total equity |
| Balance, March 31, 2009<br>(183,528)   | ¥115,703                                  | ¥163,151                         | ¥1,150,050        | ¥(54,673)                                       | ¥(50,568)         | ¥1,323,663  | ¥59,425                     | ¥1,383,088   |
| Comprehensive income:<br>Net income for the year Change in foreign               |   |                                  | 40,095            |   |                   | 40,095  | 5,338                       | 45,433       |
| currency translation adjustments   |   |                                  |                   | (9,287)   |                   | (9,287)   | (1,954)                     | (11,241)     |
| pension adjustments Change in net  |   |                                  |                   | 1,003   |                   | 1,003   | (97)                        | 906          |
| unrealized gains on securities   |   |                                  |                   | 11,847  |                   | 11,847  | 112                         | 11,959       |
| net unrealized gains<br>on derivative financial<br>instruments                   |   |                                  |                   | 63  |                   | 63  | 11                          | 74           |
| Total comprehensive income for the year  |   |                                  |                   |   |                   | 43,721  | 3,410                       | 47,131       |
| Cash dividends paid to Kyocera Corporation's shareholders Cash dividends paid to |   |                                  | (22,023)          | )   |                   | (22,023)  |                             | (22,023)     |
| noncotrolling interests  |   |                                  |                   |   |                   |   | (1,639)                     | (1,639)      |
| (8)  |   |                                  |                   |   | (59)              | (59)  |                             | (59)         |
| Reissuance of treasury<br>stock (1)<br>Stock option plan of                      |   | 1                                |                   |   | 3                 | 4   |                             | 4            |
| subsidiaries Other   |   | 132<br>(240)                     |                   | 37  |                   | 132<br>(203)                                      | 54<br>777                   | 186<br>574   |
| Balance, March 31, 2010 (183,521)  | ¥115,703                                  | ¥163,044                         | ¥1,168,122        | ¥(51,010)                                       | ¥(50,624)         | ¥1,345,235  | ¥62,027                     | ¥1,407,262   |

# Consolidated Cash Flows (For Reference Only)

|  | (Yen in millions)     |          |  |
|--|-----------------------|----------|--|
|  | Years ended March 31, |          |  |
|  | 2009                  | 2010     |  |
| Cash flow from operating activities                          | 97,794                | 137,583  |  |
| Cash flow from investing activities                          | (201,444)             | (49,318) |  |
| Cash flow from financing activities                          | (62,930)              | (38,047) |  |
| Effect of exchange rate changes on cash and cash equivalents | (11,759)              | (6,339)  |  |
| Net increase (decrease) in cash and cash equivalents         | (178,339)             | 43,879   |  |
| Cash and cash equivalents at beginning of year               | 447,586               | 269,247  |  |
| Cash and cash equivalents at end of year                     | 269,247               | 313,126  |  |

#### **Notes to Consolidated Financial Statements**

#### 1. Basis of preparation of Consolidated Financial Statements

(1) Scope of consolidation

Number of consolidated subsidiaries: 200

Major consolidated subsidiaries: Kyocera Mita Corporation, AVX Corporation and Kyocera International, Inc.

Major non-consolidated subsidiary: Kyoto Purple Sanga Co., Ltd.

This subsidiary is excluded from the scope of consolidation because its total assets, net sales, net income attributable to shareholders of Kyocera Corporation and retained earnings, etc. are immaterial to a reasonable judgment of the consolidated financial condition and business results of Kyocera.

(2) Scope of application of the equity method

Number of non-consolidated subsidiaries and affiliates accounted for by the equity method: 12

Major affiliate accounted for by the equity method: Miyaki Electric Mfg. Co., Ltd.

(3) Changes in scope of consolidation

Increase by foundation: 10, Kyocera Asia Pacific (India) Pvt. Ltd. and others

Decrease by liquidation: 19, Kyocera Wireless (India) Pvt. Ltd. and others

(4) Changes in scope of application of the equity method

Increase by foundation: 1, Accuver Co., Ltd.

Excluded due to court decision to commence corporate reorganization procedures: 1, Willcom, Inc.

- (5) Summary of significant accounting policies
  - (i) Standards of preparation of consolidated financial statements

The consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States pursuant to paragraph 1 of Article 3 of the supplementary provisions (Act of Justice Ministry No. 46 issued and effective in 2009) of the Corporate Calculation Rules of Japan. Certain disclosure and footnotes required under principles generally accepted in the United States are omitted pursuant to the same provision.

(ii) Valuation of inventories

Finished goods and work in process are mainly stated at the lower of cost or market, the cost being determined by the average method. Other inventories are mainly stated at the lower of cost or market, the cost being determined by the first-in, first-out method.

(iii) Valuation of securities

Kyocera has adopted FSAB ASC (ASC) 320, "Debt and Equity Securities." Held-to-maturity securities are recorded at amortized cost. Available-for-sale securities are recorded at fair value, with unrealized gains and losses excluded from income and recorded in "accumulated other comprehensive income," net of tax. Non-marketable equity securities are recorded using the cost method.

(iv) Depreciation method for property, plant and equipment

Depreciation is computed based mainly on the declining-balance method.

(v) Goodwill and other intangible assets

Kyocera has adopted ASC 350, "Intangibles – Goodwill and Other." Goodwill and intangible assets with indefinite useful lives, rather than being amortized, are tested for impairment at least annually, and also following any events and changes in circumstances that might lead to impairment. Intangible assets with definite useful lives are amortized over their respective estimate useful lives.

#### (vi) Accounting for allowance and accruals

Allowance for doubtful accounts:

In anticipation of uncollectible accounts receivable, Kyocera provides allowance for doubtful accounts, for general accounts receivable, based on the past actual ratio of losses on bad debts; and, for certain specific doubtful accounts receivable, based on estimates of uncollectible amounts pursuant to analysis of individual receivables.

#### Allowances for sales returns:

Kyocera records an estimated sales return allowance at the time of sales based on historical return experience.

#### Accrued pension and severance liabilities:

Kyocera has adopted ASC 715, "Compensation – Retirement Benefits." Kyocera recognizes the overfunded or underfunded status of its defined benefit postretirement plans as an asset or liability, as the case may be, in the consolidated balance sheet and recognizes changes in the funded status during the year as changes in the comprehensive income of such year. Prior service cost is amortized by the straight-line method over the average remaining service period of employees. Actuarial gain or loss is recognized by amortizing a portion in excess of 10% of the greater of the projected benefit obligations or the market-related value of plan assets by the straight-line method over the average remaining service period of employees.

### (6) Accounting change

Kyocera adopted ASC 105, "Generally Accepted Accounting Principles" (former Statement of Financial Accounting Standards (SFAS) No. 168, "The FASB Accounting Standards Codification and Hierarchy of Generally Accepted Accounting Principles – a replacement of FASB Statement No. 162") on July 1, 2009. This accounting standard compiles all generally accepted accounting principles in the U.S. and establishes "Accounting Standards Codification" as the single official source of authoritative generally accepted accounting standards. The adoption of this accounting standard had no impact on Kyocera's consolidated results of operations and financial position.

Kyocera adopted ASC 805, "Business Combinations" (former SFAS No. 141 (revised 2007), "Business Combinations") on April 1, 2009, which requires that assets, liabilities and noncontrolling interests be measured at fair value. Under this accounting standard, transaction and restructuring costs are required to be generally expensed, and contingent consideration and in-process research and development are required to be recorded at fair value on the acquisition date as a part of the fair value of an acquired business. Any tax adjustment made after the measurement period impacts on income tax expenses. This accounting standard also requires companies to recognize an asset acquired or a liability assumed in a business combination that arises from a contingency at fair value on the acquisition date, if the acquisition-date fair value of that asset or liability can be determined during the measurement period. The adoption of this accounting standard had no material impact on Kyocera's consolidated results of operations and financial position.

Kyocera adopted ASC 810, "Consolidation" (former SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements – an Amendment of Accounting Research Bulletin No. 51") on April 1, 2009. This accounting standard requires that a noncontrolling interest in a subsidiary is an ownership interest in the consolidated entity that should be reported as equity in the consolidated balance sheets, and requires that changes in a parent's ownership interest while the parent retains its controlling financial interest in its subsidiary shall be accounted for as equity transactions. Following the adoption of this accounting standard, noncontrolling interests that were previously referred to as minority interests and classified between total liabilities and shareholders' equity on the consolidated balance sheets, were included as a separate component of total equity. The presentation of consolidated statements of income has also been changed. The adoption of this accounting standard had no material impact on Kyocera's consolidated results of operations and financial position.

## 2. Notes to Consolidated Balance Sheets

| (1) Allowances for doubtful accounts – nor   | n-current       |                   |                     |         |                     |                       | (Yen in millions)<br>¥ 2,255               |
|--|-----------------|-------------------|---------------------|---------|---------------------|-----------------------|--|
| (2) Accumulated other comprehensive inco   |                 |                   |                     |         |                     |                       | ,  |
| Net unrealized gains (losses) on Net unrealized gains (losses) on Pension adjustments  | derivative      | financial         | instrumer           | nts     |                     |                       | ¥ 23,468<br>¥ (82)<br>¥ 1,053<br>¥(75,449) |
| (3) Assets pledged as collateral   |                 |                   |                     |         |                     |                       |  |
| Property, plant and equipment . Intangible assets  |                 |                   |                     |         |                     |                       | ¥ 5,005<br>¥ 1,875                         |
| * Property, plant and equipment "current portion of long-term of \$\fomath{Y}\$ 2,848 million.                               |                 |                   |                     |         |                     |                       |  |
| (4) Guarantee obligation   |                 |                   |                     |         |                     |                       |  |
| Guarantees for debts   |                 |                   |                     |         |                     |                       | ¥ 725                                      |
| <ul><li>3. Notes to Consolidated Statement of Ed</li><li>(1) Total number of shares issued</li><li>Class of shares</li></ul> | quity           |                   | March 3             | 21 2000 | (Shares in          | n thousands) Decrease | March 31, 2010                             |
| Common stock   |                 |                   | 191,                |         | - Increase          | Decrease              | 191,309                                    |
|  |                 |                   | 171,                | 507     |                     |                       | 171,507                                    |
| (2) Distribution of surplus  |                 |                   |                     |         |                     |                       |  |
| (i) Dividends paid  Resolution   |                 | Class of shares   | Aggregate<br>amount | Per sh  |                     | ecord date            | Effective date                             |
| Ordinary General Meeting of Shareholders on June 25, 2009  | C               |                   | ¥11,012<br>million  | ¥60     | ) M                 | farch 31,<br>2009     | June 26,<br>2009                           |
| Board of Directors Meeting held on October 30, 2009  |                 |                   | ¥11,011<br>million  | ¥60     | ) Sep               | tember 30,<br>2009    | December 7, 2009                           |
| (ii) Dividends of which record date falls in fiscal 2009 with an effective date in fiscal 2010                               |                 |                   |                     |         |                     |                       |  |
| Resolution   | Class of shares | Source<br>dividen |                     |         | Per share<br>amount | Record date           | Effective date                             |
| Ordinary General Meeting of Shareholders to be held on June 25, 2010   | Commo           |                   |                     |         |                     |                       |  |

#### 4. Notes to Financial Instruments

#### (1) Notes to Financial Instruments

Kyocera refrains from making any speculative transactions and always maintains a high level of capital liquidity to ensure the utmost stability in its fund management. Operating receivables such as notes receivable and accounts receivable are exposed to customer credit risk. Kyocera seeks to reduce this risk in accordance with its credit management policies. Kyocera is exposed to market risk, including changes in foreign currency exchange rates, interests and equity prices. In order to hedge against these risks, Kyocera uses derivative financial instruments. Kyocera does not hold or issue derivative financial instruments for trading purposes. Kyocera enters into foreign currency forward contracts, interest rate swaps and currency swaps. Kyocera regularly assesses these market risks based on policies and procedures established to protect against the adverse effects of these risks and other potential exposures, primarily by reference to the market value of financial instruments.

Kyocera has marketable equity securities, debt securities and non-marketable equity securities. Kyocera is currently a major shareholder of KDDI Corporation. At March 31, 2010, the unrealized gain on the shares of KDDI Corporation was ¥28,140 million.

#### (2) Fair Value of Financial Instruments

The fair values of financial instruments at March 31, 2010 and methods and assumption used to estimate such fair values were as follows:

|  |                 | (Yen in millions) |            |  |
|--|-----------------|-------------------|------------|--|
|  | Carrying amount | Fair Value        | Difference |  |
| Assets (a)   |                 |                   |            |  |
| Investments in debt securities, current              | 11,644          | 11,662            | 18         |  |
| Investments in debt and equity securities, long term | 370,124         | 370,210           | 86         |  |
| Other long-term investments                          | 10,534          | 10,534            | _          |  |
| Total  | 392,302         | 392,406           | 104        |  |
| Liabilities (b)                                      |                 |                   |            |  |
| Long term debt (including due within one year)       | 42,523          | 42,710            | 187        |  |
| Total  | 42,523          | 42,710            | 187        |  |
| Derivatives (c) (Note)                               |                 |                   |            |  |
| Derivatives designated as hedging instruments        | (132)           | (132)             | _          |  |
| Derivatives not designated as hedging instruments    | (145)           | (145)             |            |  |
| Total  | (277)           | (277)             |            |  |

Note: Assets and liabilities of derivative transactions are recorded in net amount. Liabilities are presented by ( ).

- (a) The fair value is estimated based on quoted market prices. It was not practicable to estimate the fair value of non-marketable equity securities because of the lack of market price and difficulty in estimating fair value without incurring excessive cost, and Kyocera did not identify any events or changes in circumstances that may have had a significant adverse effect on these investments. The aggregated carrying amounts of these investments included in the above table at March 31, 2010 was ¥10,252 million.
- (b) The fair value is estimated by discounting cash flows, using current interest rates for instruments with similar terms and remaining maturities at the end of fiscal 2010.
- (c) The fair value is estimated based on quotes from financial institutions at the end of fiscal 2010.

Cash and cash equivalents, other short-term investments, trade notes receivable, trade accounts receivable, short-term borrowings, trade notes and accounts payable, and other notes and accounts payable approximate fair value because of the short maturity of these instruments.

# **5.** Notes to per share information

| (1) | Kyocera Corporation shareholders' equity per share                     |         | ¥7 | ,330.14 |
|-----|--|---------|----|---------|
| (2) | Earnings per share attributable to shareholders of Kyocera Corporation | Basic   | ¥  | 218.47  |
|     |  | Diluted | ¥  | 218.47  |

# **Balance Sheets**

|   | (Yen in millions) |             |
|---|-------------------|-------------|
|   | Marc              | ch 31,      |
|   | 2009              | 2010        |
| Current assets:   |                   |             |
| Cash and bank deposits  | ¥ 39,939          | ¥ 69,156    |
| Trade notes receivable  | 4,147             | 4,676       |
| Trade accounts receivable   | 99,853            | 118,087     |
| Marketable securities   | 201,597           | 185,412     |
| Finished goods and merchandise  | 20,535            | 13,813      |
| Work in process   | 20,702            | 21,592      |
| Raw materials and Supplies  | 13,573            | 13,843      |
| Advance payments  | 28,426            | 50,089      |
| Prepaid expenses  | 387               | 131         |
| Deferred income taxes   | 12,525            | 16,681      |
| Short-term loans to subsidiaries  | 7,987             | 14,904      |
| Other accounts receivable   | 6,281             | 11,436      |
| Refundable income tax   | 10,178            | 591         |
| Other   | 1,735             | 1,697       |
| Allowances for doubtful accounts  | (116)             | (148)       |
| Total current assets  | 467,749           | 521,960     |
| Non-current assets:   |                   |             |
| Tangible fixed assets:  |                   |             |
| Buildings   | 39,800            | 39,390      |
| Structures  | 2,113             | 2,104       |
| Machinery and equipment   | 35,082            | 29,269      |
| Vehicles  | 13                | 14          |
| Tools, furniture and fixtures   | 8,040             | 7,398       |
| Land  | 35,415            | 35,410      |
| Leased assets   | 86                | 85          |
| Construction in progress  | 2,613             | 4,570       |
| Total tangible fixed assets   | 123,162           | 118,240     |
| Intangible assets:  |                   |             |
| Goodwill  | 9,638             | 7,228       |
| Patent rights   | 3,170             | 2,063       |
| Trademark   | 1,864             | 1,400       |
| Design right  |                   | 2           |
| Software  | 679               | 512         |
| Leased assets   | 60                | 67          |
| Other   | 7,114             | 5,354       |
| Total intangible assets   | 22,525            | 16,626      |
| Investments and other assets:   |                   |             |
| Investments in securities   | 315,615           | 359,721     |
| Investments in subsidiaries and affiliates                              | 268,877           | 251,055     |
| Investments in subsidiaries and affiliates other than equity securities | 30,412            | 30,875      |
| Long-term loans to subsidiaries   | 27,594            | 19,340      |
| Impaired loans  | 516               | 3,917       |
| Long-term prepaid expenses  | 1,252             | 1,416       |
| Long-term deposits  | 19,000            | _           |
| Security deposits   | 1,689             | 1,617       |
| Other   | 243               | 231         |
| Allowances for doubtful accounts  | (559)             | (203)       |
| Total investments and other assets                                      | 664,639           | 667,969     |
| Total non-current assets  | 810,326           | 802,835     |
| Total assets  | ¥ 1,278,075       | ¥ 1,324,795 |
|   |                   |             |

Note: The balance sheets and statements of income for the previous fiscal year are presented solely for reference.

|  | (Yen in millions) |          | ons) |          |  |
|--|-------------------|----------|------|----------|--|
|  |                   | March    |      | 1 31,    |  |
|  |                   | 2009     |      | 2010     |  |
| Current liabilities:                                       |                   |          |      |          |  |
| Trade accounts payable                                     | ¥                 | 32,979   | ¥    | 53,737   |  |
| Lease obligations  |                   | 43       |      | 55       |  |
| Other payables   |                   | 31,837   |      | 52,185   |  |
| Accrued expenses   |                   | 7,661    |      | 9,192    |  |
| Income taxes payables                                      |                   | 283      |      | 3,482    |  |
| Advance received   |                   | 267      |      | 449      |  |
| Deposits received  |                   | 2,433    |      | 2,347    |  |
| Accrued bonuses  |                   | 10,336   |      | 13,555   |  |
| Accrued bonuses for Directors                              |                   | 24       |      | 41       |  |
| Warranty reserves  |                   | 6,879    |      | 7,034    |  |
| Allowances for sales returns                               |                   | 122      |      | 145      |  |
| Other  |                   | 1,150    |      | 512      |  |
| Total current liabilities                                  | _                 | 94,014   | _    | 142,734  |  |
|  | _                 | 74,014   | _    | 142,734  |  |
| Non-current liabilities:                                   |                   |          |      |          |  |
| Lease obligations  |                   | 114      |      | 109      |  |
| Long-term accounts payable                                 |                   | 96       |      | 518      |  |
| Deferred income taxes                                      |                   | 54,941   |      | 59,178   |  |
| Accrued pension and severance costs                        |                   | 9,065    |      | 6,496    |  |
| Retirement allowances for Directors and Executive Officers |                   | 1,063    |      | _        |  |
| Other  |                   | 168      |      | 172      |  |
| Total non-current liabilities                              |                   | 65,447   |      | 66,473   |  |
| Total liabilities  |                   | 159,461  |      | 209,207  |  |
| Net assets:  | _                 |          | _    |          |  |
|  |                   |          |      |          |  |
| Shareholders' equity:                                      |                   | 447.500  |      | 445.500  |  |
| Common stock   |                   | 115,703  |      | 115,703  |  |
| Capital surplus:   |                   | 100 555  |      | 102.555  |  |
| Additional paid-in capital                                 |                   | 192,555  |      | 192,555  |  |
| Other capital surplus                                      | _                 | 486      |      | 487      |  |
| Total capital surplus                                      |                   | 193,041  |      | 193,042  |  |
| Retained earnings:   |                   |          |      |          |  |
| Legal reserves   |                   | 17,207   |      | 17,207   |  |
| Other retained earnings:                                   |                   | 707,584  |      | 692,976  |  |
| Reserve for special depreciation                           |                   | 396      |      | 476      |  |
| Reserve for research and development                       |                   | 1,000    |      | _        |  |
| Reserve for dividends                                      |                   | 1,000    |      | _        |  |
| Reserve for retirement benefits                            |                   | 300      |      | _        |  |
| Reserve for overseas investments                           |                   | 1,000    |      | _        |  |
| General reserve  |                   | 688,837  |      | 684,137  |  |
| Unappropriated retained earnings                           |                   | 15,051   |      | 8,363    |  |
| Total retained earnings                                    | _                 | 724,791  | _    | 710,183  |  |
| Treasury stock, at cost                                    |                   | (50,568) |      | (50,624) |  |
| •  | _                 |          | _    |          |  |
| Total shareholders' equity                                 |                   | 982,967  |      | 968,304  |  |
| Net unrealized gains on other securities                   |                   | 135,647  |      | 147,284  |  |
| Total net assets   | 1                 | ,118,614 | 1    | ,115,588 |  |
| Total liabilities and net assets                           | _                 |          | _    |          |  |
| Total habilities and net assets                            | * I               | ,278,075 | # I  | ,324,795 |  |

## **Statements of Income**

|   | (Yen in r                | nillions)                |
|---|--------------------------|--------------------------|
|   | Years ended              | March 31,                |
|   | 2009                     | 2010                     |
| Net sales Cost of sales   | ¥521,993<br>448,285      | ¥473,656<br>411,128      |
| Gross profit  | 73,708<br>82,244         | 62,528<br>63,511         |
| Profit (loss) from operations   | (8,536)                  | (983)                    |
| Interest and dividend income  Foreign currency transaction gains, net  Other non-operating income | 33,754<br>2,068<br>3,493 | 29,695<br>3,453<br>2,944 |
| Total non-operating income  | 39,315                   | 36,092                   |
| Interest expense  | 23<br>1,764              | 21<br>2,225              |
| Total non-operating expenses  | 1,787                    | 2,246                    |
| Recurring profit  | 28,992                   | 32,863                   |
| Gain on sale of tangible fixed assets   | 286                      | 90                       |
| Reversal of allowance for doubtful accounts   | 2                        | 14                       |
| Repatriation of settlement with foreign tax authorities   | 32                       | 116                      |
| Other non-recurring expenses  | 18                       | 280                      |
| Total non-recurring gain  | 338                      | 500                      |
| Loss on sale and disposal of tangible fixed assets  | 589                      | 353                      |
| Impairment losses   | 2,309                    | _                        |
| Loss on impairment of investment securities   | 1,651                    | 153                      |
| Loss on impairment of investment in subsidiaries and an affiliate                                 | 10,156                   | 18,152                   |
| Losses on bad debt of an affiliate  | _                        | 8,647                    |
| Other   | 119                      | 135                      |
| Total non-recurring loss  | 14,824                   | 27,440                   |
| Income before income taxes  | 14,506                   | 5,923                    |
| Income taxes – current  | (1,077)                  | 3,943                    |
| Income taxes – previous years   | _                        | 2,570                    |
| Refund of income taxes – previous years   | (578)                    |                          |
| Income taxes – deferred   | 2,138                    | (8,005)                  |
| Net income  | ¥ 14,023                 | ¥ 7,415                  |

Note: "Income taxes – previous years" for fiscal 2010 is additional taxes that is based on transfer pricing adjustments relating to allocation of profit earned from transfers of products between Kyocera Corporation and its overseas subsidiaries for the five years from fiscal 2004 to fiscal 2008.

# **Statement of Changes in Net Assets**

|  | (Yen in millions)             |
|--|-------------------------------|
|  | Years ended<br>March 31, 2010 |
| Shareholders' equity                                     |                               |
| Common stock   |                               |
| Balance, March 31, 2009                                  | ¥115,703                      |
| Changes in net assets Total changes in net assets        |                               |
|  |                               |
| Balance, March 31, 2010                                  | 115,703                       |
| Capital surplus  |                               |
| Additional paid-in capital                               |                               |
| Balance, March 31, 2009                                  | 192,555                       |
| Changes in net assets                                    |                               |
| Total changes in net assets                              |                               |
| Balance, March 31, 2010                                  | 192,555                       |
| Other capital surplus                                    |                               |
| Balance, March 31, 2009                                  | 486                           |
| Changes in net assets                                    |                               |
| Reissuance of treasury stock                             | 1                             |
| Total changes in net assets                              | 1                             |
| Balance, March 31, 2010                                  | 487                           |
| Total capital surplus                                    |                               |
| Balance, March 31, 2009                                  | 193,041                       |
| Changes in net assets                                    | 173,041                       |
| Reissuance of treasury stock                             | 1                             |
| Total changes in net assets                              | 1                             |
| Balance, March 31, 2010                                  | 193,042                       |
|  |                               |
| Retained earnings Legal reserves                         |                               |
| Balance, March 31, 2009                                  | 17,207                        |
| Changes in net assets                                    | 17,207                        |
| Total changes in net assets                              | _                             |
| Balance, March 31, 2010                                  | 17,207                        |
|  |                               |
| Other retained earnings Reserve for special depreciation |                               |
| Balance, March 31, 2009                                  | 396                           |
| Changes in net assets                                    | 2,0                           |
| Appropriation to reserve for special depreciation        | 279                           |
| Reversal of reserve for special depreciation             | (199)                         |
| Total changes in net assets                              | 80                            |
| Balance, March 31, 2010                                  | 476                           |
| Reserve for research and development                     |                               |
| Balance, March 31, 2009                                  | 1,000                         |
| Changes in net assets                                    | •                             |
| Reversal of reserve for research and development         | (1,000)                       |
| Total changes in net assets                              | (1,000)                       |
| Balance, March 31, 2010                                  |                               |
|  |                               |

|  | (Yen in millions)  Years ended March 31, 2010 |
|--|---|
| Reserve for dividends  |   |
| Balance, March 31, 2009 Changes in net assets Reversal of reserve for dividends  | 1,000<br>(1,000)                              |
|  | <del></del>                                   |
| Total changes in net assets  | (1,000)                                       |
| Balance, March 31, 2010  |   |
| Reserve for retirement benefits Balance, March 31, 2009 Changes in net assets Reversal of reserve for retirement benefits        | 300<br>(300)                                  |
| Total changes in net assets  | (300)   |
| Balance, March 31, 2010  |   |
|  |   |
| Reserve for overseas investments Balance, March 31, 2009 Changes in net assets Reversal of reserve for overseas investments      | 1,000<br>(1,000)                              |
| Total changes in net assets  | (1,000)                                       |
| Balance, March 31, 2010  |   |
| General reserve Balance, March 31, 2009 Changes in net assets Reversal of general reserve  | 688,837<br>(4,700)                            |
| Total changes in net assets  | (4,700)                                       |
| Balance, March 31, 2010  | 684,137                                       |
|  | ====  |
| Unappropriated retained earnings Balance, March 31, 2009 Changes in net assets Appropriation to reserve for special depreciation | 15,051<br>(279)                               |
| Reversal of reserve for special depreciation   | 199   |
| Reversal of reserve for research and development   | 1,000   |
| Reversal of reserve for dividends  | 1,000<br>300                                  |
| Reversal of reserve for overseas investments   | 1,000   |
| Appropriation to general reserve   |   |
| Reversal of general reserve  | 4,700   |
| Dividends  | (22,023)                                      |
| Net income   | 7,415   |
| Total changes in net assets  | (6,688)                                       |
| Balance, March 31, 2010  | 8,363   |
| Total retained earnings Balance, March 31, 2009 Changes in net assets  | 724,791                                       |
| Dividends  | (22,023)<br>7,415                             |
| Total changes in net assets  | (14,608)                                      |
| Balance, March 31, 2010  | 710,183                                       |
|  | =====   |

|  | (Yen in millions)             |
|--|-------------------------------|
|  | Years ended<br>March 31, 2010 |
| Treasury stock   |                               |
| Balance, March 31, 2009  | (50,568)                      |
| Purchase of treasury stock   | (59)                          |
| Reissuance of treasury stock   | 3                             |
| Total changes in net assets  | (56)                          |
| Balance, March 31, 2010  | (50,624)                      |
| Total Shareholders' equity   |                               |
| Balance, March 31, 2009  | 982,967                       |
| Dividends  | (22,023)                      |
| Net income   | 7,415                         |
| Purchase of treasury stock   | (59)                          |
| Reissuance of treasury stock   | 4                             |
| Total changes in net assets  | (14,663)                      |
| Balance, March 31, 2010  | 968,304                       |
| Difference of appreciation and conversion Net unrealized gains on other securities |                               |
| Balance, March 31, 2009  | 135,647                       |
| Net change in items other than shareholders' equity                                | 11,637                        |
| Total changes in net assets  | 11,637                        |
| Balance, March 31, 2010  | 147,284                       |
| Total unrealized gains (losses) on appreciation and conversion                     |                               |
| Balance, March 31, 2009  | 135,647                       |
| Net change in items other than shareholders' equity                                | 11,637                        |
| Total changes in net assets  | 11,637                        |
| Balance, March 31, 2010  | 147,284                       |
| Total net assets   |                               |
| Balance, March 31, 2009  | 1,118,614                     |
| Dividends  | (22,023)                      |
| Net income   | 7,415                         |
| Purchase of treasury stock   | (59)                          |
| Reissuance of treasury stock   | 4                             |
| Net change in items other than shareholders' equity                                | 11,637                        |
| Total changes in net assets  | (3,026)                       |
| Balance, March 31, 2010  | ¥1,115,588                    |

#### **Notes to Financial Statements**

## 1. Summary of Significant Accounting Policies

(1) Standards and methods of valuation of assets

Held-to-maturity securities: Amortized cost method (straight-line method)

Investments in subsidiaries and

affiliates:

Cost determined by the moving average method

Other securities:

Marketable: Based on market price as of the balance sheet date (unrealized gains

and losses on such securities are reported in stockholders' equity, and

cost is determined by the moving average method)

Non-marketable: Cost determined by the moving average method

Derivative financial instruments: Mark-to-market method

Inventories: Cost determined based on acquisition costs with adjustment by write-

down taking into consideration decline of profitability

Finished goods, merchandise and

work in process:

The cost of finished goods and work in process are mainly determined by the average cost method. The cost of merchandise is determined

mainly by the last purchase method.

Raw materials and supplies: Raw materials and supplies, except those for telecommunications

equipment, are valued at cost, the cost being determined by the last purchase method. Raw materials for telecommunications equipment are valued at cost, the cost being determined by the first-in, first-out

method.

(2) Depreciation of non-current assets:

Tangible fixed assets (except for leased assets):

Depreciation is computed at rates based on the estimated useful lives

of assets using the declining-balance method.

The principal estimated useful lives are as follows:

Buildings and structures:

2 years - 33 years

Machinery and equipment, and Tools, furniture and fixtures:

2 years - 10 years

Intangible fixed assets (except for

leased assets):

Amortization is computed using the straight-line method based on, in

the case of some patents, the depreciation period set by Kyocera Corporation, and, in the case of software for its own use, the useful life

thereof in Kyocera Corporation (two years).

Leased assets Straight-line method, using lease periods as the estimated useful lives

of such assets.

Long-term prepaid expenses: Amortization is computed using the straight-line method based on the

estimated useful lives of assets.

## (3) Accounting for allowances and accruals

Allowances for doubtful accounts: In anticipation of uncollectible accounts receivable, Kyocera

Corporation provides allowance for doubtful accounts, for general accounts receivable, based on the past actual ratio of losses on bad debts; and, for certain specific doubtful accounts receivable, based on estimates of uncollectible amounts pursuant to analysis of individual

receivables.

Accrued bonuses for employees: In order to prepare for bonuses to employees, accrued bonuses are

provided based on the amounts expected to be paid, which are determined based on actual payments made in the previous fiscal year.

Accrued bonuses for Directors: In order to prepare for bonuses to Directors, accrued bonuses are

provided based on the amounts expected to be paid.

Warranty reserves: Warranty reserves are provided to prepare for the cost of after sales

service for telecommunications equipment and applied ceramic products based upon the amounts expected to be paid, which are determined taking into account actual payments made in the past, etc.

Allowances for sales returns: Allowances for sales returns are provided to prepare for losses from

write-off of products as a result of product returns based on the past actual return ratio of unaccepted products multiplied by the amount of

the uninspected products at the end of the fiscal year.

Accrued pension and severance

costs:

In order to prepare for provision of retirement benefits to employees, accrued pension and severance costs are recognized based on projected benefit obligations and plan assets as of the balance sheet date.

Unrecognized prior year service cost is amortized over the estimated

Unrecognized prior year service cost is amortized over the estimated average remaining service period of employees using the straight-line method. Actuarial gains or losses are amortized over the estimated average remaining service period of employees using the straight-line

method following the year in which they are incurred.

(4) Other significant policies

Consumption taxes: Consumption taxes withheld upon sale and consumption taxes paid for

purchases of goods and services are not included in the amounts of the respective revenue and cost or expense items in the accompanying

statements of income.

## 2. Notes to Balance Sheets:

- (1) Accumulated depreciation of tangible fixed assets and accumulated impairment losses: ¥391,413 million
- (2) Guarantees

| Principal Debtor   | Amount guaranteed   | Subject of Guarantee   |  |
|--|---------------------|--|--|
| Kyocera International Co., Ltd.  | ¥ 9 million         | Debt from operational transactions   |  |
| Kyoto Broadcasting System Company Limited  | ¥260 million        | Loan from financial institutions   |  |
| Kyocera Wireless Corp  | ¥130 million        | Debt from operational transactions   |  |
| Total  | ¥399 million        |  |  |
| Keep-well letters and guidance for management:   |                     |  |  |
| Party requesting issuance of keep-well letter  | Amount covered      | Subject of keep-well letter  |  |
| Kyocera Realty Development Co., Ltd  | ¥ 961 million       | 1 2  |  |
| Kyoto Purple Sanga Co., Ltd  | ¥ 400 million       | from financial institutions Guidance for repayment of loans from financial institutions  |  |
| Total  | ¥1,361 million      | -<br> <br> -   |  |
| (3) Receivables from affiliates and payables to affiliates (I  | Except amounts sepa | arately presented)   |  |
| Current receivables: \$\ \text{\$46,978 million}\$  Long-term receivables: \$\ \text{\$234 million}\$  Current payables: \$\ \text{\$49,146 million}\$  Long-term payables: \$\ \text{\$49 million}\$  3. Notes to Statements of Income: |                     |  |  |
| Transactions with affiliates:  |                     |  |  |
| Operational transactions:  Net sales  Purchases  Selling, general and administrative expenses  |                     | ¥ 80,065 million   |  |
| Non operational transactions: Interest and dividend income Miscellaneous income Miscellaneous losses Non-recurring income Losses on bad debt of affiliates Non-recurring losses Purchased amount of assets Selling amount of assets      |                     | <ul> <li>¥ 551 million</li> <li>¥ 94 million</li> <li>¥ 193 million</li> <li>¥ 8,647 million</li> <li>¥ 130 million</li> </ul> |  |

# 4. Notes to Statement of Changes in Net Assets

| Number ar | d class | of treasury | shares |
|-----------|---------|-------------|--------|
|-----------|---------|-------------|--------|

|              | (Shares in thousands) |          |          |                |
|--------------|-----------------------|----------|----------|----------------|
|              | March 31, 2009        | Increase | Decrease | March 31, 2010 |
| Common stock | 7,781                 | 8        | 1        | 7,788          |
| Total        | 7,781                 | <u>8</u> | 1 =      | 7,788          |

#### Increase:

Shareholders' request for purchase of shares not constituting one unit: 8 thousand shares

#### Decrease:

Shareholders' request for sale of shares not constituting one unit: 1 thousand shares

# **5.** Notes to Accounting for Effects of Income Taxes

|  | (Ye | n in millions)          |
|--|-----|-------------------------|
| (1) Current:   |     |                         |
| Deferred tax assets: Accrued bonuses   | ¥   | 5,557                   |
| Loss on revaluation of inventory  Warranty reserves  Other payables and accrued expenses |     | 3,815<br>2,884<br>2,089 |
| Other  | _   | 2,433                   |
| Total deferred tax assets  |     | 16,778                  |
| Deferred tax liabilities:  Reserve for special depreciation                              |     | (97)                    |
| Total deferred tax liabilities   |     | (97)                    |
| Deferred tax assets, net   | ¥   | 16,681                  |
| (2) Non-current:   |     |                         |
| Deferred tax assets:   |     |                         |
| Depreciation of fixed assets   | ¥   | 22,197                  |
| Loss on revaluation of investment in securities  |     | 19,044                  |
| Tax – qualified goodwill   |     | 3,811                   |
| Reserve for retirement benefits Others   |     | 2,663<br>7,951          |
| Sub-total of deferred tax assets   |     | 55,666                  |
| Valuation allowances   |     | (12,260)                |
| Total deferred tax assets  |     | 43,406                  |
| Deferred tax liabilities:  |     |                         |
| Reserve for special depreciation   |     | (234)                   |
| Net unrealized gain on other securities  | _   | (102,350)               |
| Total deferred tax liabilities   |     | (102,584)               |
| Deferred tax liabilities, net  | ¥   | (59,178)                |

#### 6. Notes to fixed assets used under finance leases

Some fixed assets used under finance leases consisting principally of manufacturing equipment and computers are off balance sheet.

## 7. Notes concerning Related Party Transactions

|              |  |  |   |                              |                        |  | (Yen in millions)  |
|--------------|--|--|---|------------------------------|------------------------|--|--|
| Relationship | Name of entity                             | Percentage of<br>voting rights<br>held | Relationship with the entity  | Substance of transactions    | Amount of transactions | Item                                   | Outstanding<br>transaction<br>amounts as of<br>the end of<br>the fiscal year |
| Subsidiary   | Kyocera SLC<br>Technologies<br>Corporation | 100%                                   | Sales of Kyocera<br>Corporation's products.<br>Interlocking officers. | Extension of loan (Note 1)   | ¥6,500                 | Short-term<br>loans to<br>subsidiaries | ¥8,614   |
|              |  |  |   |                              |                        | Long-term loans to subsidiaries        | ¥6,600   |
| Affiliate    | Willcom, Inc.                              | 30%                                    | Sales of Kyocera<br>Corporation's products.<br>Interlocking officers. | Loss on bad<br>debt (Note 2) | ¥8,647                 | _                                      | _  |

#### Notes:

- 1. Conditions of the loans have been reasonably determined, taking into account market interest rates, etc.
- 2. Taking into consideration the decision by the Tokyo District Court to commence corporate reorganization procedures on March 12, 2010, and based on the outline of the business revitalization plan of WILLCOM, Inc. and other publicly disclosed information, etc., Kyocera recognized an impairment loss. Due to no application of WILLCOM, Inc. to related party with this decision, the amount of transactions includes the amount during the related party period.

## 8. Notes to per share information

1. Net assets per share: ¥6,078.81

2. Earnings per share: ¥40.41

## Copy of Audit Report of Accounting Auditors on Consolidated Financial Statements

# Independent Auditors' Report (English Translation)

May 24, 2010

To the Board of Directors of Kyocera Corporation

#### **Kyoto Audit Corporation**

Hirokaze Hanai, CPA Engagement Partner Keiichiro Kagi, CPA Engagement Partner Toru Tamura, CPA Engagement Partner

We have audited, pursuant to paragraph 4 of Article 444 of the Corporation Act of Japan, the consolidated financial statements, which consist of the consolidated balance sheet, the consolidated statement of income, the consolidated statement of equity and the notes to the consolidated financial statements of Kyocera Corporation (hereinafter referred to as the "Company") for the fiscal year from April 1, 2009 to March 31, 2010. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Kyocera Corporation and its consolidated subsidiaries as of March 31, 2010 and the consolidated result of their operations for the year then ended in conformity with accounting principles generally accepted in the United States of America pursuant to the provision of paragraph 1 of Article 3 of supplementary provision (Act of Justice Ministry No. 46 issued and effective in 2009) of the Corporate Calculation Rules of Japan. (Refer to Note 1 "Basis of preparation of Consolidated Financial Statements" to the consolidated financial statements.)

#### Additional Information

As described in "(6) Accounting change" of Note 1 "Basis of preparation of Consolidated Financial Statements," the Company adopted ASC 810, "Consolidation" on April 1, 2009 and prepared the consolidated financial statements in accordance with this accounting standard.

We have no interest in or relationship with the Company which is required to be disclosed pursuant to the provisions of the Certified Public Accountant Law of Japan.

## **Copy of Audit Report of Accounting Auditors**

# Independent Auditors' Report (English Translation)

May 24, 2010

To the Board of Directors of Kyocera Corporation

#### **Kyoto Audit Corporation**

Hirokaze Hanai, CPA Engagement Partner Keiichiro Kagi, CPA Engagement Partner Toru Tamura, CPA Engagement Partner

We have audited, pursuant to paragraph 2 – 1 of Article 436 of the Corporation Act of Japan, the financial statements, which consist of the balance sheet, the statement of income, the statement of changes in net assets, the notes to the financial statements and the supplementary schedules thereof of Kyocera Corporation (hereinafter referred to as the "Company") for the 56th fiscal year from April 1, 2009 to March 31, 2010. These financial statements and supplementary schedules thereof are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and supplementary schedules thereof based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we obtain reasonable assurance about whether the financial statements and supplementary schedules are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements and supplementary schedules thereof. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements and supplementary schedules thereof referred to above present fairly, in all material respects, the financial position of the Company as of March 31, 2010 and the result of its operation for the year then ended in conformity with accounting principles generally accepted in Japan.

We have no interest in or relationship with the Company which is required to be disclosed pursuant to the provisions of the Certified Public Accountant Law of Japan.

## **Copy of Audit Report of Board of Corporate Auditors**

# Audit Report (English Translation)

The Board of Corporate Auditors, based on audit reports prepared by each Corporate Auditor related to the execution of duties of Directors during the 56th fiscal year from April 1, 2009 to March 31, 2010, hereby reports its results of audit after deliberations, as the unanimous opinion of all Corporate Auditors, as follows:

#### 1. Audit Methods by individual Corporate Auditors and by the Board of Corporate Auditors

The Board of Corporate Auditors established auditing policies, auditing plans and role sharing for the fiscal year and received audit reports from each Corporate Auditor on the execution of his auditing activities and the result thereof. In addition, it received reports on the execution of duties from Directors, etc. and from the Independent Auditors, and, when necessary, requested their explanations regarding such reports.

In accordance with the auditing standards for Corporate Auditors set by the Board of Corporate Auditors, each Corporate Auditor communicated with Directors, internal audit division such as Global Audit Division and Risk Management Division, and employees of Kyocera Corporation (hereinafter referred to as the "Company") and endeavored to gather information and create an improved environment for auditing, according to the auditing policies, auditing plans and role sharing for the fiscal year. Corporate Auditors also attended the meetings of the Board of Directors and other important meetings, received reports from Directors, internal audit division and employees of the Company on business execution, and, when necessary, requested their explanations regarding those reports. Corporate Auditors also inspected documents related to important decisions and examined operations and assets at the Company's head office, plants, major operational establishments and sales offices. In addition, Corporate Auditors had regular meetings with Chairman of the Board and Representative Director and President and Representative Director of the Company and exchanged opinions and information on issues, etc. with respect to auditing. Corporate Auditors also monitored and examined the resolution of the Board of Directors regarding the systems required by Paragraph 1 and 3 of Article 100 of the Execution Rules of the Corporation Act as being necessary for ensuring that the execution of duties by Directors shall be in compliance with laws and regulations and with the Company's Articles of Incorporation and that the Company's operations shall be conducted appropriately, and the status of the systems (internal control systems) established under such resolution.

With respect to the internal control systems regarding financial reporting, Corporate Auditors received reports on the evaluation of such internal control systems and the auditing condition from Directors, etc. and from Kyoto Audit Corporation, and, when necessary, requested their explanations regarding those reports.

With respect to subsidiaries, Corporate Auditors received reports on auditing condition of subsidiaries from their Corporate Auditors, etc. at the regular meetings with them and facilitated communications with Directors of them too, and, when necessary, attended the important meetings, received reports on business, requested their explanations and expressed opinions. Based on the foregoing methods, Corporate Auditors reviewed the business report of the fiscal year and the supplementary schedules.

In addition, Corporate Auditors monitored and examined whether the Independent Auditors maintain their independence and performed their audits in an appropriate manner, and received reports from the Independent Auditors on the execution of their duties and, when necessary, requested their explanations regarding those reports. Corporate Auditors also received notification from the Independent Auditors that they have taken steps to improve the "system for ensuring appropriate execution of their duties" (as enumerated in Article 131 of the Corporate Calculation Rules of Japan) in compliance with the "Quality Control Standards Relating to Auditing" (adopted by the Business Accounting Deliberation Council on October 28, 2005), etc. and, when necessary, requested their explanations regarding such notification. Based on the foregoing methods, Corporate Auditors reviewed the financial statements (balance sheet, statement of income, statement of changes in net assets and notes to financial statements) for the fiscal year and supplementary schedules thereto as well as consolidated financial statements (consolidated balance sheet, consolidated statement of income, consolidated statement of equity and notes to consolidated financial statements).

#### 2. Results of Audit

- (1) Result of the audit of the business report, etc.
  - (i) The business report and the supplementary schedules thereto fairly present the condition of the Company in accordance with Japanese laws and regulations and the Articles of Incorporation of the Company.
  - (ii) There has been neither unfair conduct nor any material violation of Japanese law or regulation or the Articles of Incorporation of the Company in connection with the execution of duties of the Directors.
  - (iii) The content of the resolution by the Board of Directors regarding internal control systems is due and proper. Furthermore, nothing has arisen that requires comment with respect to the Directors' execution of internal control systems, including financial reporting.
- (2) Result of the audit of financial statements and supplementary schedules thereto

  The methods and results of the audit by the Independent Auditors, Kyoto Audit Corporation, are due and proper.
- (3) Result of the audit of consolidated financial statements

  The methods and results of the audit by the Independent Auditors, Kyoto Audit Corporation are due and proper.

May 27, 2010

Board of Corporate Auditors Kyocera Corporation

> Yoshihiko Nishikawa Full-time Corporate Auditor

> Kokichi Ishibitsu Full-time Corporate Auditor

Osamu Nishieda Corporate Auditor

Kazuo Yoshida Corporate Auditor

Yoshinari Hara Corporate Auditor

#### Note:

Osamu Nishieda, Kazuo Yoshida and Yoshinari Hara are outside Corporate Auditors as required under Item 16 of Article 2 and Paragraph 3 of Article 335 of the Corporation Act.