



Financial Presentation

for the Six Months Ended Sep. 30, 2025

October 30, 2025

Hideo Tanimoto
President and Representative Director

- 1. Financial Results for Fiscal 2026 1H**
- 2. Financial Forecasts for Fiscal 2026**
- 3. Capital Strategies**
- 4. Progress of Structural Reforms**
- 5. [Reference] Supplementary Information**

Notes: This is an English translation of the Japanese original. This translation is prepared for the reference and convenience solely for those who do not use Japanese. In the event of any discrepancy between this translation and the Japanese original, the latter shall prevail.

Certain of the statements made in this document are forward-looking statements, which are based on our current assumptions and beliefs in light of the information currently available to us. Please refer to "Cautionary Statements with respect to Forward-Looking Statements" on the last page.

In this document, the year ended March 31, 2025 is referred to as "Fiscal 2025, the year ending March 31, 2026 is referred to as "Fiscal 2026", six months ended/ending September 30 is referred to as "1H," three months ended/ending June 30 is referred to as "1Q." Other fiscal years, half-year and quarterly periods are referred to in a corresponding manner.

Kyocera decided to change the classification of Jewelry & Applied Ceramic Related Products Business, which was included in "Others" under "Core Components Business" to "Others" under "Solutions Business" and Displays Business, which was included in "Others" under "Solutions Business" to "Industrial & Automotive Components Unit" under "Core Components Business" from fiscal 2026. With this change, the business results for fiscal 2025 have been reclassified in the same manner.

Figures of change rates and business profit ratio are calculated based on millions of yen.

1. Financial Results for Fiscal 2026 1H

Financial Results for Fiscal 2026 1H (1)

OP: Operating profit / PBT: Profit before income taxes
KAVX: Kyocera AVX Components Corporation



Sales revenue: Decreased due mainly to impact of stronger yen against USD of approx. -22.5 billion yen

PBT: Increased due to profit improvement in the Organic Packages and Boards Business and KAVX of approx. +12 billion yen and decrease in foreign exchange loss, which exceeds decreased profit in the electronic components business of Kyocera Corp. and the Document Solutions Unit of approx. -8 billion yen (includes approx. -2.1 billion yen one-time loss incurred in connection with the transfer of business in the electronic component business of Kyocera Corp.)

(Unit: Yen in millions)

		Fiscal 2025 1H	Fiscal 2026 1H	Change	
				Amount	%
Sales Revenue		998,588	991,385	-7,203	-0.7%
Operating Profit		37,876 (3.8%)	41,945 (4.2%)	4,069	10.7%
Profit Before Income Taxes		51,820 (5.2%)	67,950 (6.9%)	16,130	31.1%
Profit Attributable to Owners of the Parent		36,078 (3.6%)	55,540 (5.6%)	19,462	53.9%
Average Exchange Rates	US\$	153 yen	146 yen	Note: Figures in parentheses represent percentages to sales revenue.	
	Euro	166 yen	168 yen		

*1 Factor for the gap between YoY change of OP and PBT:

Impact of foreign exchange losses incurred in fiscal 2025 1H which had been substantial as a result of rapid appreciation of yen: approx. +12.8 billion yen

*2 Factor for the gap between YoY change of PBT and profit attributable to owners of the parent:

Adjustment of tax expenses due to sale of KDDI shares of approx. +7 billion yen

Financial Results for Fiscal 2026 1H (2)

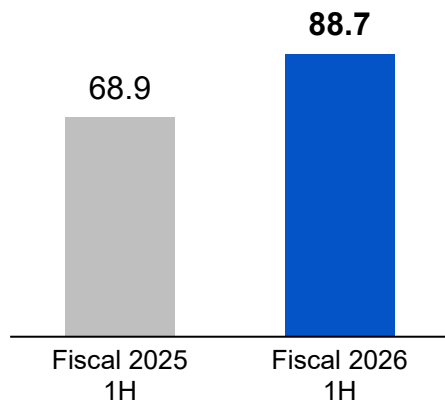


Capital Expenditures

Increased due mainly to completion of new factory buildings* constructed in Japan from previous years to expand production capacities and to promote automation

* Kagoshima Sendai Plant: approx. 27.0 billion yen
Shiga Higashiomi Plant: approx. 5.0 billion yen

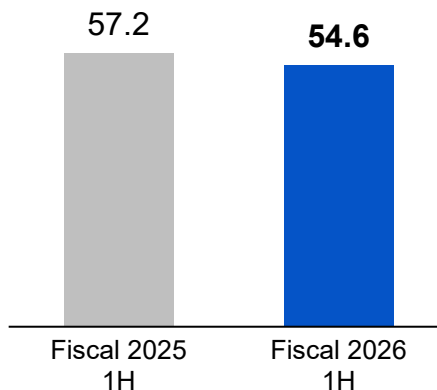
(Unit: Yen in billions)



Depreciation Charge of PP&E

Decreased due mainly to the recording of a loss for impairment in the Organic Packages and Boards Business in fiscal 2025

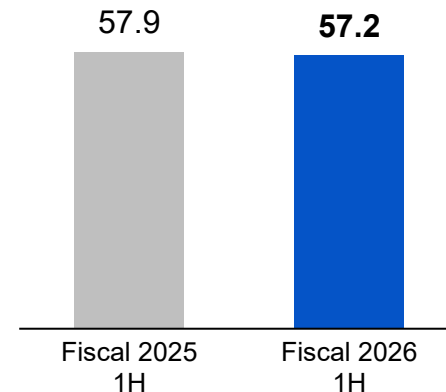
(Unit: Yen in billions)



R&D Expenses

Decreased slightly due to the selection and concentration of R&D activities

(Unit: Yen in billions)



Sales Revenue by Reporting Segment for Fiscal 2026 1H



(Unit: Yen in millions)

	Fiscal 2025 1H		Fiscal 2026 1H		Change	
	Amount	Component Ratio	Amount	Component Ratio	Amount	%
Core Components Business	294,235	29.5%	307,658	31.0%	13,423	4.6%
Industrial & Automotive Components Unit	130,877	13.1%	132,918	13.4%	2,041	1.6%
Semiconductor Components Unit	151,741	15.1%	162,656	16.4%	10,915	7.2%
Others	11,617	1.2%	12,084	1.2%	467	4.0%
Electronic Components Business	180,923	18.1%	174,709	17.6%	-6,214	-3.4%
Solutions Business	533,601	53.4%	519,021	52.4%	-14,580	-2.7%
Industrial Tools Unit	160,810	16.1%	156,983	15.8%	-3,827	-2.4%
Document Solutions Unit	232,222	23.2%	220,920	22.3%	-11,302	-4.9%
Communications Unit	105,480	10.6%	98,815	10.0%	-6,665	-6.3%
Others	35,089	3.5%	42,303	4.3%	7,214	20.6%
Others	8,079	0.8%	6,623	0.7%	-1,456	-18.0%
Adjustments and Eliminations	-18,250	-1.8%	-16,626	-1.7%	1,624	-
Sales Revenue	998,588	100.0%	991,385	100.0%	-7,203	-0.7%

Business Profit (Loss) by Reporting Segment for Fiscal 2026 1H



(Unit: Yen in millions)

	Fiscal 2025 1H		Fiscal 2026 1H		Change	
	Amount	% to Sales Revenue	Amount	% to Sales Revenue	Amount	%
Core Components Business	17,047	5.8%	30,020	9.8%	12,973	76.1%
Industrial & Automotive Components Unit	10,882	8.3%	13,447	10.1%	2,565	23.6%
Semiconductor Components Unit	5,634	3.7%	17,628	10.8%	11,994	212.9%
Others	531	4.6%	-1,055	-	-1,586	-
Electronic Components Business	47	0.0%	17	0.0%	-30	-63.8%
Solutions Business	33,546	6.3%	37,762	7.3%	4,216	12.6%
Industrial Tools Unit	9,434	5.9%	10,284	6.6%	850	9.0%
Document Solutions Unit	21,491	9.3%	18,124	8.2%	-3,367	-15.7%
Communications Unit	1,119	1.1%	4,200	4.3%	3,081	275.3%
Others	1,502	4.3%	5,154	12.2%	3,652	243.1%
Others	-23,023	-	-21,652	-	1,371	-
Total Business Profit	27,617	2.8%	46,147	4.7%	18,530	67.1%
Corporate Gains and Others	24,203	-	21,803	-	-2,400	-9.9%
Profit Before Income Taxes	51,820	5.2%	67,950	6.9%	16,130	31.1%

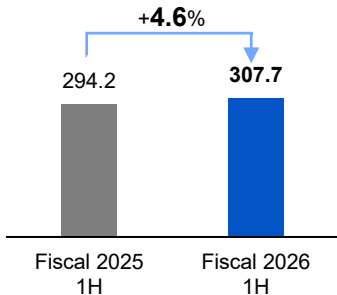
Financial Results by Reporting Segment for Fiscal 2026 1H: Core Components Business



(Unit: Yen in billions)

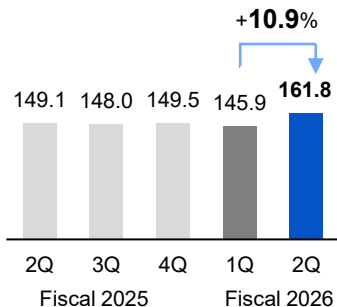
Sales Revenue

1H (YoY)



- ✓ Sales revenue increased due to increased sales of automotive camera modules, ceramic packages for information and telecommunication-related markets and organic packages for data centers.

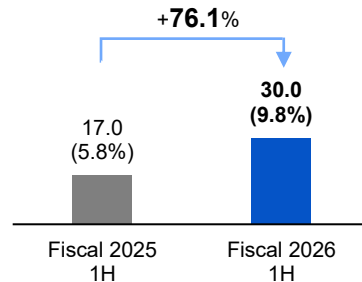
2Q (QoQ)



- ✓ Same as YoY.

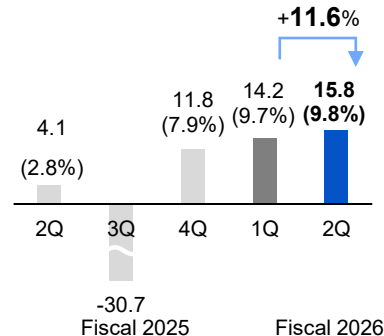
Business Profit (Ratio)

1H (YoY)



- ✓ Business profit increased significantly due to increased sales as well as the effect of structural reforms in the Organic Packages and Boards Business.

2Q (QoQ)



- ✓ Business profit increased due mainly to the increased sales, which offset increase in costs such as depreciation charge of PPE.

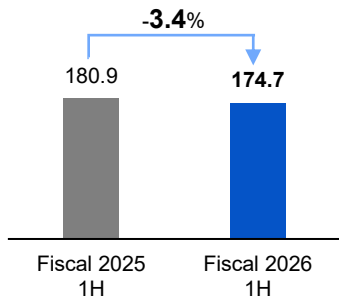
Financial Results by Reporting Segment for Fiscal 2026 1H: Electronic Components Business



(Unit: Yen in billions)

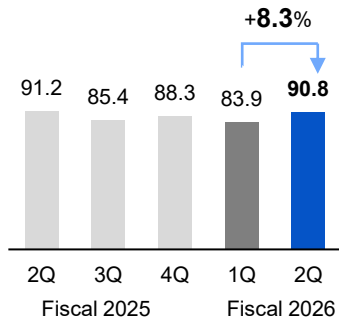
Sales Revenue

1H (YoY)



- ✓ Sales revenue decreased due mainly to the continued appreciation of the yen against the U.S. dollar, which more than offset the effect of increased demand for capacitors in the information and telecommunication-related markets and automotive markets.

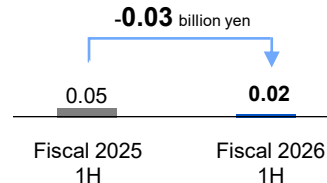
2Q (QoQ)



- ✓ Sales revenue increased due to increased sales of MLCCs for information and telecommunication-related markets and tantalum capacitors.

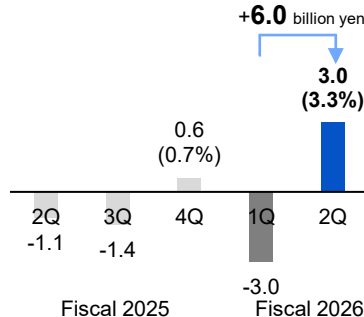
Business Profit (Ratio)

1H (YoY)



- ✓ Business profit was almost flat, because the impact of the decreased sales revenue and the one-time cost incurred in fiscal 2026 1Q in connection with the execution of the agreement to transfer the silicon diode power semiconductor business were offset by the positive effect of structural reforms in KAVX Group.

2Q (QoQ)



- ✓ Business profit increased due to increased sales, KAVX returning to profitability as a result of structural reforms, and absence of a one-time costs of approx. 2.1 billion yen incurred in 1Q in connection with the execution of the agreement to transfer the silicon diode power semiconductor business.

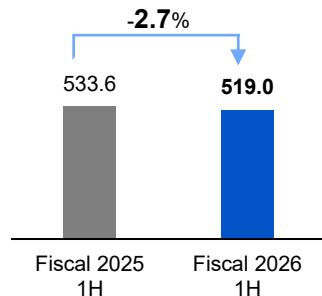
Financial Results by Reporting Segment for Fiscal 2026 1H: Solutions Business



(Unit: Yen in billions)

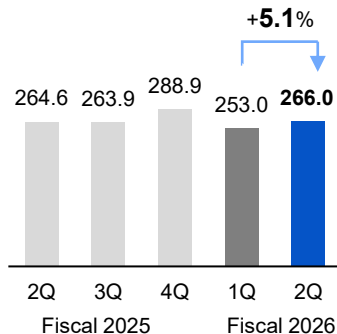
Sales Revenue

1H (YoY)



- ✓ Sales revenue decreased due mainly to the decreased sales in the Document Solutions Unit and the Communications Unit, which were partly offset by increased sales in the Printing Devices Business and the Smart Energy Business.

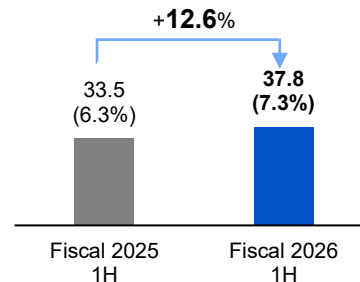
2Q (QoQ)



- ✓ Sales revenue increased due mainly to increased sales in the Communications Unit, which more than offset decreased sales in the Industrial Tools Unit.

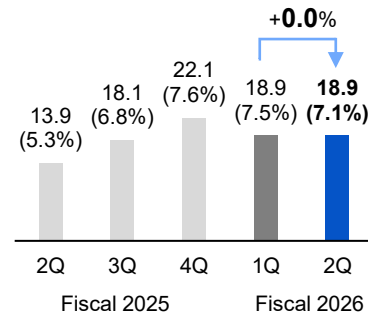
Business Profit (Ratio)

1H (YoY)



- ✓ Business profit increased due to cost reduction efforts in each business such as the Telecommunications Equipment Business, which more than offset the impact of the decreased sales.

2Q (QoQ)



- ✓ Business profit was almost flat, because the impact of decreased sales mainly in the Industrial Tools Unit was offset by the impact of increased sales in the Communications Unit.

2. Financial Forecasts for Fiscal 2026

Financial Forecasts for Fiscal 2026 (1)



(Unit: Yen in millions)

		Fiscal 2025	Fiscal 2026		Change from	
			Previous (May 2025)	Revised (Oct. 2025)	Fiscal 2025	Previous Forecast
Sales Revenue		2,014,454	1,900,000	1,950,000	-64,454	50,000
Operating Profit		27,299 (1.4%)	55,000 (2.9%)	70,000 (3.6%)	42,701	15,000
Profit Before Income Taxes		63,631 (3.2%)	95,000 (5.0%)	117,000 (6.0%)	53,369	22,000
Profit Attributable to Owners of the Parent		24,097 (1.2%)	70,500 (3.7%)	95,000 (4.9%)	70,903	24,500
EPS (Yen)		17.11	50.04	67.76		
Average Exchange Rates	US\$	153 yen	135 yen	145 yen		
	Euro	164 yen	150 yen	170 yen		
Capital Expenditures		141,932 (7.0%)	180,000 (9.5%)	180,000 (9.2%)	38,068	0
Depreciation Charge of PPE		112,077 (5.6%)	120,000 (6.3%)	120,000 (6.2%)	7,923	0
R&D Expenses		116,087 (5.8%)	120,000 (6.3%)	120,000 (6.2%)	3,913	0

Notes: As for EPS for fiscal 2026, forecast as of May 2025 is calculated using the average number of shares outstanding during fiscal 2026 1Q and forecast as of Oct. 2025 is calculated using the average number of shares outstanding during fiscal 2026 1H.

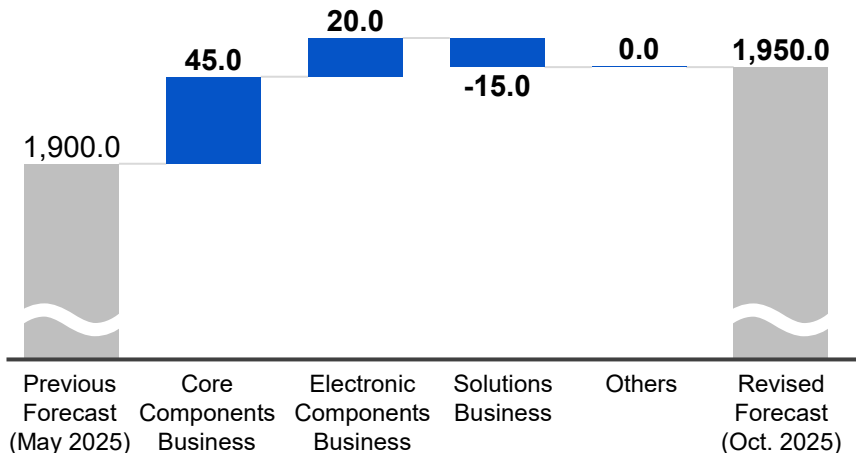
Figures in parentheses represent percentages to sales revenue.

Financial Forecasts for Fiscal 2026 (2): Compared with the Previous Forecast KYOCERA

Sales Revenue

- Revised exchange rate forecasts because the yen depreciated compared to the initial forecast:
Approx. +88 billion yen
Change in exchange rates USD: 135 yen→145 yen
 Euro: 150 yen→170 yen
- Incorporated decrease in sales revenue due to business transfer:
Approx. -35 billion yen

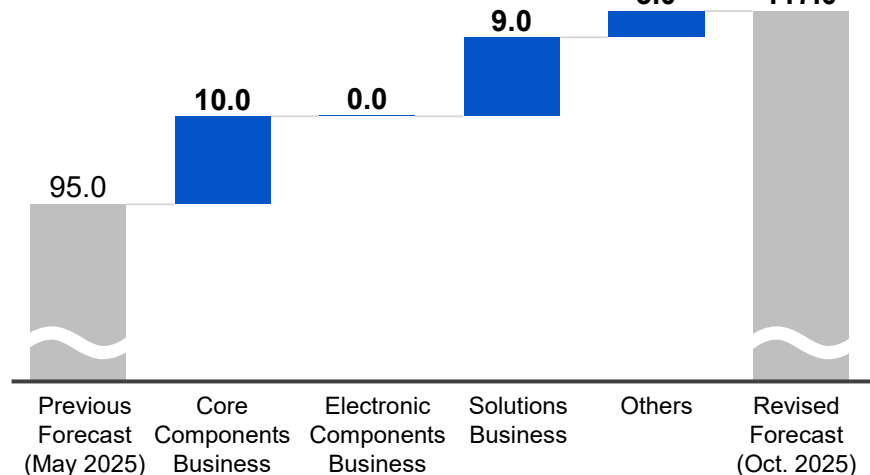
(Unit: Yen in billions)



Profit Before Income Taxes

- Revised exchange rate forecasts because the yen depreciated compared to the previous forecast:
Approx. +10 billion yen
- Updated impact of U.S. reciprocal tariffs:
Approx. +13 billion yen; profit increased mainly in the Solutions Business
Previous forecast approx. -17 billion yen impact on profit
Revised forecast approx. -4 billion yen impact on profit

(Unit: Yen in billions)



Sales Revenue by Reporting Segment for Fiscal 2026



(Unit: Yen in millions)

	Fiscal 2025		Fiscal 2026				Change from	
	Amount	Component Ratio	Previous (May 2025)		Revised (Oct. 2025)		Fiscal 2025	Previous Forecast
			Amount	Component Ratio	Amount	Component Ratio		
Core Components Business	591,720	29.4%	547,000	28.8%	592,000	30.4%	280	45,000
Industrial & Automotive Components Unit	267,028	13.3%	250,000	13.2%	265,000	13.6%	-2,028	15,000
Semiconductor Components Unit	300,765	14.9%	272,000	14.3%	302,000	15.5%	1,235	30,000
Others	23,927	1.2%	25,000	1.3%	25,000	1.3%	1,073	0
Electronic Components Business	354,646	17.6%	330,000	17.4%	350,000	17.9%	-4,646	20,000
Solutions Business	1,086,367	53.9%	1,041,000	54.8%	1,026,000	52.6%	-60,367	-15,000
Industrial Tools Unit	305,876	15.2%	292,000	15.4%	272,000	13.9%	-33,876	-20,000
Document Solutions Unit	479,964	23.8%	455,000	23.9%	455,000	23.3%	-24,964	0
Communications Unit	225,497	11.2%	214,000	11.3%	214,000	11.0%	-11,497	0
Others	75,030	3.7%	80,000	4.2%	85,000	4.4%	9,970	5,000
Others	17,114	0.9%	12,000	0.6%	12,000	0.6%	-5,114	0
Adjustments and Eliminations	-35,393	-1.8%	-30,000	-1.6%	-30,000	-1.5%	5,393	0
Sales Revenue	2,014,454	100.0%	1,900,000	100.0%	1,950,000	100.0%	-64,454	50,000

Business Profit (Loss) by Reporting Segment for Fiscal 2026



(Unit: Yen in millions)

	Fiscal 2025		Fiscal 2026				Change from	
	Amount	% to Sales Revenue	Previous (May 2025)		Revised (Oct. 2025)		Fiscal 2025	Previous Forecast
			Amount	% to Sales Revenue	Amount	% to Sales Revenue		
Core Components Business	-1,889	-	40,400	7.4%	50,400	8.5%	52,289	10,000
Industrial & Automotive Components Unit	24,673	9.2%	16,000	6.4%	23,000	8.7%	-1,673	7,000
Semiconductor Components Unit	-27,824	-	23,000	8.5%	28,000	9.3%	55,824	5,000
Others	1,262	5.3%	1,400	5.6%	-600	-	-1,862	-2,000
Electronic Components Business	-818	-	10,000	3.0%	10,000	2.9%	10,818	0
Solutions Business	73,696	6.8%	64,000	6.1%	73,000	7.1%	-696	9,000
Industrial Tools Unit	15,707	5.1%	9,000	3.1%	15,000	5.5%	-707	6,000
Document Solutions Unit	49,038	10.2%	40,000	8.8%	40,000	8.8%	-9,038	0
Communications Unit	9,347	4.1%	9,500	4.4%	9,500	4.4%	153	0
Others	-396	-	5,500	6.9%	8,500	10.0%	8,896	3,000
Others	-46,990	-	-49,000	-	-46,000	-	990	3,000
Total Business Profit	23,999	1.2%	65,400	3.4%	87,400	4.5%	63,401	22,000
Corporate Gains and Others	39,632	-	29,600	-	29,600	-	-10,032	0
Profit Before Income Taxes	63,631	3.2%	95,000	5.0%	117,000	6.0%	53,369	22,000

3. Capital Strategies

Dividend

Interim Dividend

25 yen per share

Same amount as the interim dividend of fiscal 2025

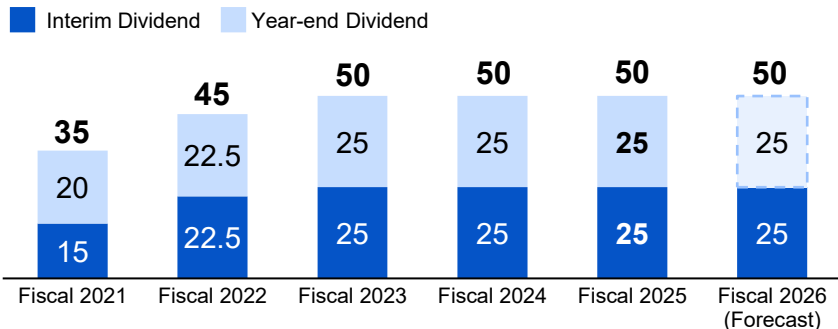
Year-end Dividend (Forecast)

25 yen per share

Same amount as the year-end dividend of fiscal 2025

<Trend of Dividend Per Share*>

(Unit: Yen)



* All figures are calculated based on the basis after the stock split implemented on Jan. 1, 2024.

Share Repurchases

- May 2025: Resolved at BoD* to repurchase shares (up to 200 billion yen) * Board of Directors
- Jul. 31, 2025: Commenced actual repurchase
- By Sep. 30, 2025: Repurchased approx. 50 billion yen worth of shares (approx. 26 million shares)
- By Mar. 2026: Plans to repurchase 200 billion yen worth of shares as resolved

Reduction of Cross-shareholdings Previously announced

- Jun. 2025: Sold approx. 108 million shares of KDDI (worth approx. 250 billion yen)
- Jul. 2025: Completed settlement (received 211.1 billion yen on after-tax basis)

Ratio of Cross-shareholdings to Net Assets (Including shares other than KDDI)

End of Mar. 2025

51.6%

End of Sep. 2025

43.7%

Future target
Less than

20.0%

As a consequence of the sale of KDDI shares, Kyocera achieved the three-year reduction target set in fiscal 2024 to reduce its cross-shareholdings by at least 5% on a book value basis by fiscal 2026.

4. Progress of Structural Reforms

Progress of Structural Reforms

Improvement of Challenging Businesses

Organic Packages and Boards Business (Core Components Business)

Continuously promote cost structure transformation initiatives to improve profitability

Current status

Estimate to be break-even in Oct. on monthly basis

KAVX Group (Electronic Components Business)

Plan to be break-even for full year by enhancing production technologies and equipment efficiencies through collaboration with the electronic components business of Kyocera Corp.

Current status

Achieved profitability on a three-month period of 2Q

Business Portfolio Restructuring

Previously announced

Silicon Diode Power Semiconductor Business (Electronic Components Business)

Will establish a new company through a corporate split, and transfer the shares of the new company to Shindengen

Future plan

Execute company split and transfer its share in Jan. 2026

Previously announced

Pneumatic and Power Tools Business (Solutions Business)

Will be transferring SouthernCarlson, Inc., a U.S. distributor of materials for construction and industries

Current status

Under negotiation with multiple potential buyers as of Oct. 2025

Share Purchase Agreement with NEC Corp.

JAE: Japan Aviation Electronics Industry, Ltd.

SPA: Share purchase agreement

• Outline

Counterpart	NEC Corporation (the largest shareholder of JAE)
Type of Shares to be Purchased	Ordinary shares of JAE
Method of Purchase	Off-market, over-the-counter transaction with NEC Corporation
Number of Shares to be Purchased	22,232,269 shares
Ratio After the Purchase	33.0%
Conclusion Date of SPA	October 30
Date of Share Transfer (Plan)	October 31

Capital and Business Alliance Agreement with Japan Aviation Electronics Industry, Ltd.

• Purpose

Aim for the connector business with global competitiveness by creating synergies through mutually complementing strength of the two



Strength

- ✓ Technological and development capabilities competent to lead standardization
- ✓ High product quality acquired through working with global industry leaders



Strength

- ✓ Customer base and production plants in Europe and Americas
- ✓ Production technologies that promote labor saving and efficiency improvements

• Outline

- ✓ Manufacture JAE's products by leveraging Kyocera Group's local sites in Europe and Americas
- ✓ Cross-selling collaboration utilizing product mix and the sales channel of both companies
- ✓ Joint development by leveraging the design resources of both companies

Major Initiatives and Progress of the Strategic Business Transformation Project

Major Challenge

Pursue improvement of business profitability and capital efficiency

Evaluate with ROIC

Validate ROIC of each product line

⇒ Will set criteria for evaluation, etc.

Evaluate from Kyocera-original point of view

Formulate original valuation method using profitability, competitiveness, potential etc.

⇒ Will determine operation policy

Set financial discipline

Set financial strategy to enhance ROE and increase shareholder value

⇒ Consider optimal capital structure and shareholder return plan which suits mid-to long-term strategy

In addition to promoting reforms on both business strategies and capital strategies, vision for the future and growth strategies are under formulation.

Planned to be announced by the end of fiscal 2026

5. [Reference] Supplementary Information

Consolidated Results of Operations



Unit: 百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
売上高 Sales Revenue	498,868	499,720	493,467	522,399	2,014,454	478,038	513,347			
営業利益 Operating Profit	20,956	16,920	-25,601	15,024	27,299	18,550	23,395			
税引前利益 Profit Before Income Taxes	47,765	4,055	-1,361	13,172	63,631	44,563	23,387			
親会社の所有者に帰属する四半期利益 Profit Attributable to Owners of the Parent	36,797	-719	-17,747	5,766	24,097	37,143	18,397			

Unit: 円 / Yen

平均為替レート Average Exchange Rates	米ドル / US\$	156	149	152	153	153	145	147		
	ユーロ / Euro	168	164	163	161	164	164	172		

Unit: 百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
設備投資額 Capital Expenditures	31,914	37,019	32,815	40,184	141,932	59,015	29,725			
有形固定資産 減価償却費 Depreciation Charge of PPE	28,844	28,310	28,694	26,229	112,077	26,871	27,719			
研究開発費 R&D Expenses	29,529	28,403	29,265	28,890	116,087	27,705	29,473			

Sales Revenue by Reporting Segment



Unit: 百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	145,088	149,147	148,004	149,481	591,720	145,856	161,802			
産業・車載用部品 Industrial & Automotive Components Unit	65,722	65,155	67,955	68,196	267,028	65,270	67,648			
半導体関連部品 Semiconductor Components Unit	73,597	78,144	73,994	75,030	300,765	74,519	88,137			
その他 Others	5,769	5,848	6,055	6,255	23,927	6,067	6,017			
電子部品 Electronic Components Business	89,712	91,211	85,378	88,345	354,646	83,864	90,845			
ソリューション Solutions Business	269,042	264,559	263,940	288,826	1,086,367	253,007	266,014			
機械工具 Industrial Tools Unit	85,865	74,945	70,986	74,080	305,876	80,038	76,945			
ドキュメントソリューション Document Solutions Unit	115,037	117,185	119,839	127,903	479,964	107,415	113,505			
コミュニケーション Communications Unit	51,318	54,162	53,347	66,670	225,497	45,586	53,229			
その他 Others	16,822	18,267	19,768	20,173	75,030	19,968	22,335			
その他の事業 Others	4,214	3,865	4,642	4,393	17,114	3,430	3,193			
調整及び消去 Adjustments and Eliminations	-9,188	-9,062	-8,497	-8,646	-35,393	-8,119	-8,507			
売上高 Sales Revenue	498,868	499,720	493,467	522,399	2,014,454	478,038	513,347			

Business Profit by Reporting Segment



Unit: 百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	12,917	4,130	-30,794	11,858	-1,889	14,188	15,832			
産業・車載用部品 Industrial & Automotive Components Unit	6,172	4,710	7,772	6,019	24,673	7,777	5,670			
半導体関連部品 Semiconductor Components Unit	6,472	-838	-38,885	5,427	-27,824	6,236	11,392			
その他 Others	273	258	319	412	1,262	175	-1,230			
電子部品 Electronic Components Business	1,055	-1,008	-1,458	593	-818	-3,008	3,025			
ソリューション Solutions Business	19,569	13,977	18,077	22,073	73,696	18,879	18,883			
機械工具 Industrial Tools Unit	6,010	3,424	2,370	3,903	15,707	6,551	3,733			
ドキュメントソリューション Document Solutions Unit	11,340	10,151	10,698	16,849	49,038	9,753	8,371			
コミュニケーション Communications Unit	679	440	3,594	4,634	9,347	206	3,994			
その他 Others	1,540	-38	1,415	-3,313	-396	2,369	2,785			
その他の事業 Others	-11,388	-11,635	-12,142	-11,825	-46,990	-10,129	-11,523			
事業利益 計 Total Business Profit	22,153	5,464	-26,317	22,699	23,999	19,930	26,217			
本社部門損益等 Corporate Gains and Others	25,612	-1,409	24,956	-9,527	39,632	24,633	-2,830			
税引前利益 Profit Before Income Taxes	47,765	4,055	-1,361	13,172	63,631	44,563	23,387			

Orders by Reporting Segment



Unit: 百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	153,201	148,276	143,355	142,584	587,416	149,408	158,161			
産業・車載用部品 Industrial & Automotive Components Unit	75,836	68,038	67,924	65,967	277,765	66,639	67,744			
半導体関連部品 Semiconductor Components Unit	71,492	74,355	69,304	70,201	285,352	76,682	84,355			
その他 Others	5,873	5,883	6,127	6,416	24,299	6,087	6,062			
電子部品 Electronic Components Business	91,878	89,522	86,330	85,370	353,100	89,273	91,501			
ソリューション Solutions Business	278,732	268,288	263,127	299,185	1,109,332	268,411	270,096			
機械工具 Industrial Tools Unit	86,338	74,937	71,307	74,804	307,386	80,602	77,461			
ドキュメントソリューション Document Solutions Unit	114,824	117,507	118,036	127,134	477,501	107,807	113,431			
コミュニケーション Communications Unit	57,080	54,933	52,418	77,782	242,213	60,357	57,278			
その他 Others	20,490	20,911	21,366	19,465	82,232	19,645	21,926			
その他の事業 Others	2,997	2,605	3,022	3,662	12,286	2,758	2,570			
調整及び消去 Adjustments and Eliminations	-6,899	-7,743	-5,940	-11,758	-32,340	-6,684	-6,430			
受注高 Orders	519,909	500,948	489,894	519,043	2,029,794	503,166	515,898			

Capital Expenditures by Reporting Segment



Unit: 百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	11,603	13,391	10,058	12,871	47,923	40,566	12,241			
電子部品 Electronic Components Business	6,526	13,153	7,501	7,829	35,009	7,240	7,733			
ソリューション Solutions Business	8,037	4,427	6,968	4,642	24,074	4,188	6,571			
その他の事業 Others	1,092	883	1,316	12,411	15,702	2,405	1,460			
本社部門 Corporate	4,656	5,165	6,972	2,431	19,224	4,616	1,720			
合計 Total	31,914	37,019	32,815	40,184	141,932	59,015	29,725			

Depreciation Charge of PPE by Reporting Segment



Unit: 百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	11,899	12,040	12,386	10,018	46,343	10,186	10,699			
電子部品 Electronic Components Business	7,971	7,612	7,305	7,167	30,055	7,568	7,619			
ソリューション Solutions Business	6,157	5,942	6,186	6,065	24,350	6,121	6,303			
その他の事業 Others	1,367	1,273	1,281	1,450	5,371	1,449	1,500			
本社部門 Corporate	1,450	1,443	1,536	1,529	5,958	1,547	1,598			
合計 Total	28,844	28,310	28,694	26,229	112,077	26,871	27,719			

R&D Expenses by Reporting Segment



Unit: 百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	5,546	5,327	5,669	4,862	21,404	6,470	6,597			
電子部品 Electronic Components Business	4,132	3,556	3,338	2,962	13,988	3,097	4,423			
ソリューション Solutions Business	10,076	9,621	9,169	12,162	41,028	9,212	9,100			
その他の事業 Others	9,775	9,899	11,089	8,904	39,667	8,926	9,353			
合計 Total	29,529	28,403	29,265	28,890	116,087	27,705	29,473			

Cautionary Statements with respect to Forward-Looking Statements

Certain of the statements made in this document are forward-looking statements, which are based on our current assumptions and beliefs in light of the information currently available to us. These forward-looking statements involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors include, but are not limited to the following:

- (1) General conditions in the Japanese or global economy;
- (2) Unexpected changes in economic, political and legal conditions in countries where we operate or export;
- (3) The effect of foreign exchange fluctuations on our results of operations;
- (4) Intense competitive pressures to which our products are subject;
- (5) Fluctuations in the price and ability of suppliers to provide the required quantity of raw materials for use in our production activities;
- (6) Manufacturing delays or defects resulting from outsourcing or internal manufacturing processes;
- (7) The possibility that future initiatives and in-process research and development may not produce the desired results;
- (8) Companies or assets acquired by us not produce the returns or benefits, or bring in business opportunities;
- (9) Inability to secure skilled employees;
- (10) Damages on our information security systems from cyberattacks, etc. and significant costs in order to recover and maintain the systems;
- (11) Insufficient protection of our trade secrets and intellectual property rights including patents;
- (12) Expenses associated with licenses we require to continue to manufacture and sell products;
- (13) Unintentional conflict with laws and regulations or newly enacted laws and regulations;
- (14) Environmental liability and compliance obligations by tightening of environmental laws and regulations;
- (15) Inability to respond to global climate change problems or delay in such response, which may lead to increased costs and negatively impact our corporate brands;
- (16) Our market or supply chains being affected by plague, infectious diseases, terrorism, wars or similar events;
- (17) Earthquakes and other natural disasters affecting our headquarters and major facilities as well as our suppliers and customers;
- (18) Credit risk on trade receivables;
- (19) Fluctuations in the value of financial instruments held by us;
- (20) Impairment losses on property, plant and equipment, goodwill and intangible assets;
- (21) Uncertainty over income tax and deferred tax assets; and
- (22) Changes in accounting standards.

Due to such risks, uncertainties and other factors, our actual results, performance, achievements or financial condition may be substantially different from any future results, performance, achievements or financial condition expressed or implied by these forward-looking statements.

We undertake no obligation to publicly update any forward-looking statements included in this document.



KYOCERA Corporation