

February 2, 2026

To All Persons Concerned

Name of Company Listed: Kyocera Corporation  
Name of Representative: Hideo Tanimoto, President and Representative Director  
(Code number: 6971, TSE Prime Market)  
Contact Person: Hiroaki Chida  
Director, Managing Executive Officer,  
Executive General Manager of Headquarters (CFO)  
(Tel: +81-75-604-3500)

**Notice Regarding Change in Representative Directors**

Kyocera Corporation (the “Company”) hereby announces that at the Board of Directors meeting held today, the Company resolved the change in Representative Directors as follows:

1. Reason for Change

To further strengthen management structure in order to enhance corporate value.

2. Newly Appointed Representative Directors

| Name            | New titles (as of April 1, 2026)   | Current titles  |
|-----------------|--|---|
| Norihiko Ina    | Vice Chairman of the Board and Representative Director in charge of Solutions Sector | Director,<br>Senior Managing Executive Officer in charge of Strategic Business Transformation,<br>Executive General Manager of Solutions Business |
| Shiro Sakushima | President and Representative Director, CEO   | Director,<br>Senior Managing Executive Officer in charge of Strategic Business Transformation   |

3. Representative Director to Resign

| Name           | New title (as of April 1, 2026) | Current titles   |
|----------------|---------------------------------|--|
| Hideo Tanimoto | Director                        | President and Representative Director<br>President and Executive Officer |

Hideo Tanimoto is scheduled to resign from the Board of Directors at the Ordinary General Meeting of Shareholders to be held in June 2026, and become Special Executive Advisor.

There are no changes to Goro Yamaguchi’s current position of Chairman of the Board and Representative Director.

#### 4. Profiles of the Newly Appointed Representative Directors

##### (1) Newly Appointed Vice Chairman of the Board and Representative Director

Name: Norihiko Ina  
Date of birth: September 16, 1963  
Career:  
Apr. 1987 Joined Mita Industrial Company Ltd. (currently Kyocera Document Solutions Inc.)  
Aug. 2011 President of Kyocera Mita America, Inc. (currently Kyocera Document Solutions America, Inc.)  
Apr. 2012 Executive Officer of Kyocera Document Solutions Inc.  
Apr. 2014 Managing Executive Officer of Kyocera Document Solutions Inc.  
Jun. 2014 Director and Managing Executive Officer of Kyocera Document Solutions Inc.  
Apr. 2016 Director of Kyocera Document Solutions Inc.  
Senior General Manager of Corporate Sales Division of Kyocera Document Solutions Inc.  
Apr. 2017 Managing Executive Officer of the Company  
President and Representative Director of Kyocera Document Solutions Inc.  
Jun. 2017 Director and Managing Executive Officer  
Apr. 2021 Executive General Manager of Solutions Business  
Apr. 2025 Director and Senior Managing Executive Officer [Present]  
Senior Managing Executive Officer in charge of Strategic Business Transformation and Executive General Manager of Solutions Business [Present]  
Apr. 2026 Vice Chairman of the Board and Representative Director in charge of Solutions Sector [Scheduled]

Number of the Company's shares held: 72,763

##### (2) Newly Appointed President and Representative Director

Name: Shiro Sakushima  
Date of birth: February 8, 1967  
Career:  
Mar. 1990 Joined the Company  
Apr. 2018 General Manager of High Radio Device Division  
Apr. 2022 Executive Officer  
Senior General Manager of Corporate Electronic Components Group  
Apr. 2023 Managing Executive Officer  
Deputy Executive General Manager of Electronic Components Business and Senior General Manager of Corporate Electronic Components Group  
Apr. 2025 Senior Managing Executive Officer  
Senior Managing Executive Officer in charge of Strategic Business Transformation [Present]  
Jun. 2025 Director and Senior Managing Executive Officer [Present]  
Apr. 2026 President and Representative Director [Scheduled]  
CEO [Scheduled]

Number of the Company's shares held: 21,183

\*The numbers of the Company's shares held are as of September 30, 2025, and include shares owned through the Stock Purchase Plan for the Kyocera Group Executives.

## Cautionary Statements with respect to Forward-Looking Statements

Certain of the statements made in this document are forward-looking statements, which are based on our current assumptions and beliefs in light of the information currently available to us. These forward-looking statements involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors include, but are not limited to the following:

- (1) General conditions in the Japanese or global economy;
- (2) Unexpected changes in economic, political and legal conditions in countries where we operate or export;
- (3) The effect of foreign exchange fluctuations on our results of operations;
- (4) Intense competitive pressures to which our products are subject;
- (5) Fluctuations in the price and ability of suppliers to provide the required quantity of raw materials for use in our production activities;
- (6) Manufacturing delays or defects resulting from outsourcing or internal manufacturing processes;
- (7) The possibility that future initiatives and in-process research and development may not produce the desired results;
- (8) Companies or assets acquired by us not produce the returns or benefits, or bring in business opportunities;
- (9) Inability to secure skilled employees;
- (10) Damages on our information security systems from cyberattacks, etc. and significant costs in order to recover and maintain the systems;
- (11) Insufficient protection of our trade secrets and intellectual property rights including patents;
- (12) Expenses associated with licenses we require to continue to manufacture and sell products;
- (13) Unintentional conflict with laws and regulations or newly enacted laws and regulations;
- (14) Environmental liability and compliance obligations by tightening of environmental laws and regulations;
- (15) Inability to respond to global climate change problems or delay in such response, which may lead to increased costs and negatively impact our corporate brands;
- (16) Our market or supply chains being affected by plague, infectious diseases, terrorism, wars or similar events;
- (17) Earthquakes and other natural disasters affecting our headquarters and major facilities as well as our suppliers and customers;
- (18) Credit risk on trade receivables;
- (19) Fluctuations in the value of financial instruments held by us;
- (20) Impairment losses on property, plant and equipment, goodwill and intangible assets;
- (21) Uncertainty over income tax and deferred tax assets; and
- (22) Changes in accounting standards.

Due to such risks, uncertainties and other factors, our actual results, performance, achievements or financial condition may be substantially different from any future results, performance, achievements or financial condition expressed or implied by these forward-looking statements. We undertake no obligation to publicly update any forward-looking statements included in this document.