

January 23, 2026

To All Persons Concerned

Name of Company Listed: Kyocera Corporation

Name of Representative: Hideo Tanimoto, President and Representative Director
(Code number: 6971, TSE Prime Market)

Contact Person: Hiroaki Chida
Director, Managing Executive Officer,
Executive General Manager of Headquarters (CFO)
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**(Progress of Disclosed Matter) Notice Relating to Completion of
Change in Consolidated Subsidiary, etc. (Transfer of Shares)**

As disclosed in “Notice Relating to Change in Consolidated Subsidiary, etc. (Transfer of Shares)” dated November 21, 2025, Kyocera Corporation hereby announces that it has completed the transfer of all shares (the “Share Transfer”) of its U.S. subsidiary, Kyocera Industrial Tools, Inc., to TL Sapphire Holdings, Inc.

1. Date of completion of the Share Transfer
January 22, 2026 (U.S. Eastern Time)

2. Transfer Price

75,413 million yen

*The actual transfer price will be determined based on the enterprise value, with adjustments made for factors such as cash, indebtedness, net working capital, transaction expenses and other relevant items of the subsidiaries, etc. to be transferred. Therefore, the final transfer price may change hereafter.

3. Outlook

We are currently assessing the impact that this share transfer may have on the consolidated financial results of our group for the fiscal year ending March 31, 2026. Should any material impact be identified, we will promptly make an announcement.

Cautionary Statements with respect to Forward-Looking Statements

Certain of the statements made in this document are forward-looking statements, which are based on our current assumptions and beliefs in light of the information currently available to us. These forward-looking statements involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors include, but are not limited to the following:

- (1) General conditions in the Japanese or global economy;
- (2) Unexpected changes in economic, political and legal conditions in countries where we operate or export;
- (3) The effect of foreign exchange fluctuations on our results of operations;
- (4) Intense competitive pressures to which our products are subject;
- (5) Fluctuations in the price and ability of suppliers to provide the required quantity of raw materials for use in our production activities;
- (6) Manufacturing delays or defects resulting from outsourcing or internal manufacturing processes;
- (7) The possibility that future initiatives and in-process research and development may not produce the desired results;
- (8) Companies or assets acquired by us not produce the returns or benefits, or bring in business opportunities;
- (9) Inability to secure skilled employees;
- (10) Damages on our information security systems from cyberattacks, etc. and significant costs in order to recover and maintain the systems;
- (11) Insufficient protection of our trade secrets and intellectual property rights including patents;
- (12) Expenses associated with licenses we require to continue to manufacture and sell products;
- (13) Unintentional conflict with laws and regulations or newly enacted laws and regulations;
- (14) Environmental liability and compliance obligations by tightening of environmental laws and regulations;
- (15) Inability to respond to global climate change problems or delay in such response, which may lead to increased costs and negatively impact our corporate brands;
- (16) Our market or supply chains being affected by plague, infectious diseases, terrorism, wars or similar events;
- (17) Earthquakes and other natural disasters affecting our headquarters and major facilities as well as our suppliers and customers;
- (18) Credit risk on trade receivables;
- (19) Fluctuations in the value of financial instruments held by us;
- (20) Impairment losses on property, plant and equipment, goodwill and intangible assets;
- (21) Uncertainty over income tax and deferred tax assets; and
- (22) Changes in accounting standards.

Due to such risks, uncertainties and other factors, our actual results, performance, achievements or financial condition may be substantially different from any future results, performance, achievements or financial condition expressed or implied by these forward-looking statements. We undertake no obligation to publicly update any forward-looking statements included in this document.