## The New Value Frontier

July 28, 2017

# Conference Call Material For the Three Months Ended June 30, 2017 

## Hideo Tanimoto

## President and Representative Director

## KYOCERA Corporation

This is an English translation of the Japanese original of conference call material. The translation is prepared solely for the reference and convenience of foreigners. In the event of any discrepancy between this translation and the Japanese original, the latter shall prevail.

## 1. Financial Results for the Three Months Ended June 30, 2017

Note: Kyocera has changed the classification of its reporting segments from FY3/2018. Business results for FY3/2017 have been reclassified in line with the change to reporting segment classifications in this document.

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## Financial Results for Q1 of FY3/2018

- Comparison with Q1 of FY3/2017 -
(Unit: Yen in millions)

|  |  | Three months ended June 30, |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2016 |  | 2017 |  |  |  |
|  |  | Amount | \% to net sales | Amount | \% to net sales | Amount | \% |
| Net sales |  | 319,985 | 100.0\% | 345,162 | 100.0\% | 25,177 | 7.9\% |
| Profit from operations |  | 12,270 | 3.8\% | 31,167 | 9.0\% | 18,897 | 154.0\% |
| Pre-tax income |  | 24,798 | 7.7\% | 49,260 | 14.3\% | 24,462 | 98.6\% |
| Net income attributable to shareholders of Kyocera Corporation |  | 17,453 | 5.5\% | 34,981 | 10.1\% | 17,528 | 100.4\% |
| Capital expenditures |  | 17,208 | 5.4\% | 17,180 | 5.0\% | -28 | -0.2\% |
| Depreciation |  | 14,424 | 4.5\% | 14,755 | 4.3\% | 331 | 2.3\% |
| R\&D expenses |  | 15,269 | 4.8\% | 13,584 | 3.9\% | -1,685 | -11.0\% |
| Average exchange rate (yen) | US\$ | ¥108 |  | $\geq 111$ |  |  |  |
|  | Euro | ¥122 |  | ¥122 |  |  |  |
| Foreign currency fluctuation effect on; (compared with the previous same period) | Net sales | Approx. $¥$-25 billion |  | Approx. $¥ 4$ billion |  |  |  |
|  | Pre-tax income | Approx. $¥-5$ billion |  | Approx. $¥ 0.5$ billion |  |  |  |

## Sales by Reporting Segment for Q1 of FY3/2018

- Comparison with Q1 of FY3/2017 -
(Unit: Yen in millions)

|  | Three months ended June 30, |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2017 |  |  |  |
|  | Amount | \% of net sales | Amount | \% of net sales | Amount | \% |
| Industrial \& Automotive Components Group | 52,516 | 16.4\% | 61,185 | 17.7\% | 8,669 | 16.5\% |
| Semiconductor Components Group | 56,005 | 17.5\% | 60,786 | 17.6\% | 4,781 | 8.5\% |
| Electronic Devices Group | 55,453 | 17.4\% | 63,120 | 18.3\% | 7,667 | 13.8\% |
| Components Business | 163,974 | 51.3\% | 185,091 | 53.6\% | 21,117 | 12.9\% |
| Communications Group | 57,835 | 18.1\% | 57,071 | 16.5\% | -764 | -1.3\% |
| Document Solutions Group | 74,939 | 23.4\% | 80,973 | 23.5\% | 6,034 | 8.1\% |
| Life \& Environment Group | 27,308 | 8.5\% | 24,606 | 7.1\% | -2,702 | -9.9\% |
| Equipment \& Systems Business | 160,082 | 50.0\% | 162,650 | 47.1\% | 2,568 | 1.6\% |
| Others | 5,113 | 1.6\% | 5,245 | 1.5\% | 132 | 2.6\% |
| Adjustments and eliminations | -9,184 | -2.9\% | -7,824 | -2.2\% | 1,360 | - |
| Net Sales | 319,985 | 100.0\% | 345,162 | 100.0\% | 25,177 | 7.9\% |

Sales up in both the Components Business and Equipment \& Systems Business

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## Operating Profit by Reporting Segment for Q1 of FY3/2018 - Comparison with Q1 of FY3/2017 - <br> (Unit: Yen in millions)

|  | Three months ended June 30, |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2017 |  |  |  |
|  | Amount | $\%$ to net sales | Amount | $\%$ to net sales | Amount | \% |
| Industrial \& Automotive Components Group | 1,757 | 3.3\% | 6,386 | 10.4\% | 4,629 | 263.5\% |
| Semiconductor Components Group | 4,479 | 8.0\% | 8,005 | 13.2\% | 3,526 | 78.7\% |
| Electronic Devices Group | 6,920 | 12.5\% | 8,599 | 13.6\% | 1,679 | 24.3\% |
| Components Business | 13,156 | 8.0\% | 22,990 | 12.4\% | 9,834 | 74.7\% |
| Communications Group | -4,756 | - | 1,158 | 2.0\% | 5,914 | - |
| Document Solutions Group | 5,851 | 7.8\% | 9,237 | 11.4\% | 3,386 | 57.9\% |
| Life \& Environment Group | -1,882 | - | -1,203 | - | 679 | - |
| Equipment \& Systems Business | -787 | - | 9,192 | 5.7\% | 9,979 | - |
| Others | -966 | - | 466 | 8.9\% | 1,432 | - |
| Operating Profit | 11,403 | 3.6\% | 32,648 | 9.5\% | 21,245 | 186.3\% |
| Corporate and Others | 13,395 | - | 16,612 | - | 3,217 | 24.0\% |
| Pre-tax income | 24,798 | 7.7\% | 49,260 | 14.3\% | 24,462 | 98.6\% |

Profit up significantly and profitability improved in all reporting segments

## Financial Results for Q1 of FY3/2018 by Reporting Segment (1)

SalesOperating profit - Operating profit ratio
) Change from Q1 of FY3/2017 (\%)

Industrial \& Automotive Components Group
(Unit: Yen in billions) 61.2 (+16.5\%)

<Major factors for changes>
$\checkmark$ Sales up due mainly to increases in sales of displays, cutting tools and semiconductor fabrication equipment parts, etc.
$\checkmark$ Profit up 3.6 times due to the sales growth and cost reductions

## Semiconductor Components Group

(Unit: Yen in billions) <Major factors for changes>

$\checkmark$ Sales up due mainly to sales gains in ceramic packages for optical communications
$\checkmark$ Profit up significantly due to sales growth in ceramic packages and cost reductions

## Financial Results for Q1 of FY3/2018 by Reporting Segment (2)

SalesOperating profit - Operating profit ratio
) Change from Q1 of FY3/2017 (\%)

Electronic Devices Group
(Unit: Yen in billions)

<Major factors for changes>
$\checkmark$ Sales up due to sales growth in capacitors and crystal components for smartphones and in printing devices for industrial equipment
$\checkmark$ Profit up due to the increase in sales

## Communications Group


<Major factors for changes>
$\checkmark$ Sales down due to a decline in sales volume of low-end handsets for overseas, despite an increase in sales in the information and communications services business, which provides ICT solutions, etc.
$\checkmark$ Profit up due to sales growth in Japan in the telecommunications equipment business and to sales expansion in the information and communication services business

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## Financial Results for Q1 of FY3/2018 by Reporting Segment (3)

SalesOperating profit

- Operating profit ratio
) Change from Q1 of FY3/2017 (\%)


Life \& Environment Group

<Major factors for changes>
$\checkmark$ Sales down due to downsizing of the solar energy business in the United States
$\checkmark$ Operating loss was reduced due to cost reductions
2. Financial Forecasts for the Year Ending March 31, 2018

## Financial Forecasts for the Year Ending March 31, 2018

(Unit: Yen in millions)

| Unchanged |  | Year ended March 31, 2017 |  | Year ending March 31, 2018 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | \% to net sales | Amount | \% to net sales | Amount | \% |
| Net sales |  | 1,422,754 | 100.0\% | 1,500,000 | 100.0\% | 77,246 | 5.4\% |
| Profit from operations |  | 104,542 | 7.3\% | 120,000 | 8.0\% | 15,458 | 14.8\% |
| Pre-tax income |  | 137,849 | 9.7\% | 150,000 | 10.0\% | 12,151 | 8.8\% |
| Net income attributable to shareholders of Kyocera Corporation |  | 103,843 | 7.3\% | 105,000 | 7.0\% | 1,157 | 1.1\% |
| EPS (Diluted-yen) |  | 282.62 | - | 285.55 | - | 2.93 | - |
| Capital expenditures |  | 67,781 | 4.8\% | 80,000 | 5.3\% | 12,219 | 18.0\% |
| Depreciation |  | 66,019 | 4.6\% | 75,000 | 5.0\% | 8,981 | 13.6\% |
| R\&D expenses |  | 55,411 | 3.9\% | 60,000 | 4.0\% | 4,589 | 8.3\% |
| Average exchange rate (yen) | US\$ | ¥108 |  | ¥108 |  |  |  |
|  | Euro | ¥119 |  | $¥ 115$ |  |  |  |
| Foreign currency fluctuation effect on;(compared with the previous same period | Net sales | Approx. $¥-94$ billion |  | Approx. $¥$-6.5 billion |  |  |  |
|  | Pre-tax income | Approx. $¥-26$ billion |  | Approx. $¥$-4.0 billion |  |  |  |

Notes: Forecast of EPS (Diluted-yen) is computed based on the diluted average number of shares outstanding during the three months ended June 30, 2017.

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## Sales Forecast by Reporting Segment

(Unit: Yen in millions)

| Unchanged | Year ended March 31, 2017 |  | Year ending March 31, 2018 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\%$ of net sales | Amount | \% of net sales | Amount | \% |
| Industrial \& Automotive Components Group | 230,229 | 16.2\% | 246,000 | 16.4\% | 15,771 | 6.9\% |
| Semiconductor Components Group | 245,727 | 17.3\% | 248,000 | 16.5\% | 2,273 | 0.9\% |
| Electronic Devices Group | 240,798 | 16.9\% | 254,000 | 17.0\% | 13,202 | 5.5\% |
| Components Business | 716,754 | 50.4\% | 748,000 | 49.9\% | 31,246 | 4.4\% |
| Communications Group | 252,641 | 17.7\% | 269,000 | 17.9\% | 16,359 | 6.5\% |
| Document Solutions Group | 324,012 | 22.8\% | 350,000 | 23.4\% | 25,988 | 8.0\% |
| Life \& Environment Group | 149,207 | 10.5\% | 153,000 | 10.2\% | 3,793 | 2.5\% |
| Equipment \& Systems Business | 725,860 | 51.0\% | 772,000 | 51.5\% | 46,140 | 6.4\% |
| Others | 22,066 | 1.5\% | 16,000 | 1.0\% | -6,066 | -27.5\% |
| Adjustments and eliminations | -41,926 | -2.9\% | -36,000 | -2.4\% | 5,926 | - |
| Net Sales | 1,422,754 | 100.0\% | 1,500,000 | 100.0\% | 77,246 | 5.4\% |

## Operating Profit Forecast by Reporting Segment

(Unit: Yen in millions)

| Unchanged | Year ended March 31, 2017 |  | Year ending March 31, 2018 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% to net sales | Amount | \% to net sales | Amount | \% |
| Industrial \& Automotive Components Group | 22,442 | 9.7\% | 26,000 | 10.6\% | 3,558 | 15.9\% |
| Semiconductor Components Group | 25,310 | 10.3\% | 26,000 | 10.5\% | 690 | 2.7\% |
| Electronic Devices Group | 30,558 | 12.7\% | 33,000 | 13.0\% | 2,442 | 8.0\% |
| Components Business | 78,310 | 10.9\% | 85,000 | 11.4\% | 6,690 | 8.5\% |
| Communications Group | 8,528 | 3.4\% | 13,000 | 4.8\% | 4,472 | 52.4\% |
| Document Solutions Group | 28,080 | 8.7\% | 35,000 | 10.0\% | 6,920 | 24.6\% |
| Life \& Environment Group | 1,345 | 0.9\% | 3,000 | 2.0\% | 1,655 | 123.0\% |
| Equipment \& Systems Business | 37,953 | 5.2\% | 51,000 | 6.6\% | 13,047 | 34.4\% |
| Others | -1,759 | - | -3,000 | - | -1,241 | - |
| Operating Profit | 114,504 | 8.0\% | 133,000 | 8.9\% | 18,496 | 16.2\% |
| Corporate and Others | 23,345 | - | 17,000 | - | -6,345 | -27.2\% |
| Pre-tax income | 137,849 | 9.7\% | 150,000 | 10.0\% | 12,151 | 8.8\% |

Note: "Operating profit" represents combined pre-tax income of all reporting segments.

## Initiatives from 2Q Onward

1. Expand sales by bolstering production capacity
$\checkmark$ Components for the information and communications market
$\checkmark$ Fine ceramic parts for industrial machinery
2. Enhance productivity in Document Solutions through operation of a new toner container factory
$\checkmark$ Introduction of a completely automated line from resin molding to assembly, filling and packing

- Realizes thorough cost reduction
- Planned over two-fold increase in production capacity by 2020 relative to present level


Factory No. 7 at the Tamaki Plant, Mie, of Kyocera Document Solutions Inc.
3. Expand business by utilizing external resources
$\checkmark$ Pursue synergies with SENCO Holdings, Inc., a U.S.-based pneumatic tool maker
$\checkmark$ Collaborate in development and production of ceramic parts using new material with Toshiba Materials Co., Ltd.

## Forward-Looking Statements

Certain of the statements made in this document are forward-looking statements (within the meaning of Section 21E of the U.S. Securities and Exchange Act of 1934), which are based on our current assumptions and beliefs in light of the information currently available to us. These forward-looking statements involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors include, but are not limited to the following:
(1) general conditions in the Japanese or global economy;
(2) unexpected changes in economic, political and legal conditions in countries where we operate;
(3) various export risks which may affect the significant percentage of our revenues derived from overseas sales;
(4) the effect of foreign exchange fluctuations on our results of operations;
(5) intense competitive pressures to which our products are subject;
(6) fluctuations in the price and ability of suppliers to provide the required quantity of raw materials for use in Kyocera's production activities;
(7) manufacturing delays or defects resulting from outsourcing or internal manufacturing processes;
(8) shortages and rising costs of electricity affecting our production and sales activities;
(9) the possibility that future initiatives and in-process research and development may not produce the desired results;
(19) fluctuations in the value of, and impairment losses on, securities and other assets held by us;
(20) impairment losses on long-lived assets, goodwill and intangible assets;
(21) unrealized deferred tax assets and additional liabilities for unrecognized tax benefits;
(22) changes in accounting principles;

Such risks, uncertainties and other factors may cause our actual results, performance, achievements or financial condition to be materially different from any future results, performance, achievements or financial condition expressed or implied by these forward-looking statements. We undertake no obligation to publicly update any forward-looking statements included in this document.

