## Conference Call Material

For the Nine Months Ended December 31, 2014

Goro Yamaguchi
President and Representative Director

## Financial Results for First Nine Months of FY3/2015

 - Comparison with first nine months of FY3/2014 -(Unit: Yen in millions)

|  |  | Nine months ended December 31, |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2013 |  | 2014 |  |  |  |
|  |  | Amount | \% to net sales | Amount | \% to net sales | Amount | \% |
| Net sales |  | 1,071,388 | 100.0\% | 1,101,692 | 100.0\% | 30,304 | 2.8\% |
| Profit from operations |  | 89,696 | 8.4\% | 90,222 | 8.2\% | 526 | 0.6\% |
| Pre-tax income |  | 110,344 | 10.3\% | 114,667 | 10.4\% | 4,323 | 3.9\% |
| Net income |  | 69,364 | 6.5\% | 73,971 | 6.7\% | 4,607 | 6.6\% |
| Capital expenditures |  | 39,858 | 3.7\% | 41,816 | 3.8\% | 1,958 | 4.9\% |
| Depreciation |  | 47,128 | 4.4\% | 44,864 | 4.1\% | -2,264 | -4.8\% |
| R\&D expenses |  | 36,374 | 3.4\% | 40,418 | 3.7\% | 4,044 | 11.1\% |
| Average exchange rates (yen) | US\$ | ¥99 |  | ¥107 |  |  |  |
|  | Euro | $¥ 132$ |  | $¥ 140$ |  |  |  |
| Foreign currency fluctuation effect on; (compared with the previous same period) | Net sales | Approx. $¥ 118$ billion |  | Approx. $¥ 42$ billion |  |  |  |
|  | Pre-tax income | Approx. $¥ 24$ billion |  | Approx. $¥ 8$ billion |  |  |  |

Sales by Reporting Segment for First Nine Months of FY3/2015

- Comparison with first nine months of FY3/2014 -
(Unit: Yen in millions)

|  | Nine months ended December 31, |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 |  | 2014 |  |  |  |
|  | Amount | \% of net sales | Amount | \% of net sales | Amount | \% |
| Fine Ceramic Parts Group | 58,929 | 5.5\% | 66,128 | 6.0\% | 7,199 | 12.2\% |
| Semiconductor Parts Group | 139,522 | 13.0\% | 159,561 | 14.5\% | 20,039 | 14.4\% |
| Applied Ceramic Products Group | 195,854 | 18.3\% | 189,333 | 17.2\% | -6,521 | -3.3\% |
| Electronic Device Group | 216,295 | 20.2\% | 213,050 | 19.3\% | -3,245 | -1.5\% |
| Components Business | 610,600 | 57.0\% | 628,072 | 57.0\% | 17,472 | 2.9\% |
| Telecommunications Equipment Group | 147,778 | 13.8\% | 146,346 | 13.3\% | -1,432 | -1.0\% |
| Information Equipment Group | 221,550 | 20.7\% | 241,744 | 21.9\% | 20,194 | 9.1\% |
| Equipment Business | 369,328 | 34.5\% | 388,090 | 35.2\% | 18,762 | 5.1\% |
| Others | 123,177 | 11.5\% | 123,176 | 11.2\% | -1 | -0.0\% |
| Adjustments and eliminations | -31,717 | -3.0\% | -37,646 | -3.4\% | -5,929 | - |
| Net Sales | 1,071,388 | 100.0\% | 1,101,692 | 100.0\% | 30,304 | 2.8\% |

Increased in Components Business and Equipment Business

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Operating Profit by Reporting Segment for First Nine Months of FY3/2015

- Comparison with first nine months of FY3/2014 -(Unit: Yen in millions)

Nine months ended December 31,

|  | Nine months ended December 31, |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 |  | 2014 |  |  |  |
|  | Amount | \% to net sales | Amount | \% to net sales | Amount | \% |
| Fine Ceramic Parts Group | 8,484 | 14.4\% | 11,167 | 16.9\% | 2,683 | 31.6\% |
| Semiconductor Parts Group | 24,956 | 17.9\% | 24,617 | 15.4\% | -339 | -1.4\% |
| Applied Ceramic Products Group | 22,816 | 11.6\% | 9,570 | 5.1\% | -13,246 | -58.1\% |
| Electronic Device Group | 21,240 | 9.8\% | 28,281 | 13.3\% | 7,041 | 33.1\% |
| Components Business | 77,496 | 12.7\% | 73,635 | 11.7\% | -3,861 | -5.0\% |
| Telecommunications Equipment Group | 1,870 | 1.3\% | -3,223 | - | -5,093 | - |
| Information Equipment Group | 17,112 | 7.7\% | 25,432 | 10.5\% | 8,320 | 48.6\% |
| Equipment Business | 18,982 | 5.1\% | 22,209 | 5.7\% | 3,227 | 17.0\% |
| Others | 3,479 | 2.8\% | 4,095 | 3.3\% | 616 | 17.7\% |
| Operating Profit | 99,957 | 9.3\% | 99,939 | 9.1\% | -18 | -0.0\% |
| Corporate and others | 10,387 | - | 14,728 | - | 4,341 | 41.8\% |
| Pre-tax income | 110,344 | 10.3\% | 114,667 | 10.4\% | 4,323 | 3.9\% |

Increased in Information Equipment, Electronic Device, and Fine Ceramic Parts Groups

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## Sales for First Nine Months of FY3/2015 <br> - Components Business -

## Changes

Fine Ceramic Parts
$\neq+7.2$ billion
(+12.2\%)

Semiconductor
Parts

- Increased sales of ceramic packages mainly for smartphones, communications infrastructures and LEDs
- Increased sales of organic substrate business
$¥+20.1$ billion $>$ Full contribution from former NEC Toppan Circuit (+14.4\%) Solutions Inc.
Applied Ceramic Decreased sales in solar energy business
Products $>$ Impact of a decline in prices
$>$ Impact of a halt in grid access applications by electric power companies
¥ © 6.6 billion
( $\triangle$ 3.3\%)
Electronic
Device
$¥ \triangle 3.2$ billion
( $\boldsymbol{\Delta} 1.5 \%$ )


## Major Factors

Increased sales of components for industrial machinery, sapphire substrates for LEDs, and automotive components such as camera modules



## Operating Profit for First Nine Months of FY3/2015 <br> - 3.9 <br> - Components Business -



## Sales for First Nine Months of FY3/2015 <br> - Equipment Business -



## Operating Profit for First Nine Months of FY3/2015 <br> - Equipment Business -

$+3.2$
(+17.0\%)


Nine months results

## Financial Results for Three Months Ended December 31, 2014

- Comparison with three months ended September 30, 2014 -
(Unit: Yen in millions)

|  |  | Three months ended |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | September 30, 2014 |  | December 31, 2014 |  |  |  |
|  |  | Amount | \% to net sales | Amount | \% to net sales | Amount | \% |
| Net sales |  | 379,615 | 100.0\% | 387,363 | 100.0\% | 7,748 | 2.0\% |
| Profit from operations |  | 35,969 | 9.5\% | 35,471 | 9.2\% | -498 | -1.4\% |
| Pre-tax income |  | 37,438 | 9.9\% | 46,549 | 12.0\% | 9,111 | 24.3\% |
| Net income |  | 24,182 | 6.4\% | 30,322 | 7.8\% | 6,140 | 25.4\% |
| Capital expenditures |  | 15,486 | 4.1\% | 11,346 | 2.9\% | -4,140 | -26.7\% |
| Depreciation |  | 14,857 | 3.9\% | 16,445 | 4.2\% | 1,588 | 10.7\% |
| R\&D expenses |  | 13,430 | 3.5\% | 13,938 | 3.6\% | 508 | 3.8\% |
| Average exchange rates (yen) | US\$ | $¥ 104$ |  | ¥ 115 |  |  |  |
|  | Euro | $¥ 138$ |  | ¥143 |  |  |  |
| Foreign currency fluctuation effect on; (compared with the previous quarter) | Net sales | - |  | Approx. $¥ 16$ billion |  |  |  |
|  | Pre-tax income | - |  | Approx. $¥ 2$ billion |  |  |  |

## Sales by Reporting Segment for Three Months Ended December 31, 2014

 - Comparison with three months ended September 30, 2014 -(Unit: Yen in millions)

|  | Three months ended |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2014 |  | December 31, 2014 |  |  |  |
|  | Amount | \% of net sales | Amount | \% of net sales | Amount | \% |
| Fine Ceramic Parts Group | 22,372 | 5.9\% | 22,904 | 5.9\% | 532 | 2.4\% |
| Semiconductor Parts Group | 53,709 | 14.2\% | 57,388 | 14.8\% | 3,679 | 6.8\% |
| Applied Ceramic Products Group | 70,905 | 18.7\% | 64,619 | 16.7\% | -6,286 | -8.9\% |
| Electronic Device Group | 72,656 | 19.1\% | 74,207 | 19.2\% | 1,551 | 2.1\% |
| Components Business | 219,642 | 57.9\% | 219,118 | 56.6\% | -524 | -0.2\% |
| Telecommunications Equipment Group | 53,040 | 14.0\% | 54,791 | 14.2\% | 1,751 | 3.3\% |
| Information Equipment Group | 80,166 | 21.1\% | 84,096 | 21.7\% | 3,930 | 4.9\% |
| Equipment Business | 133,206 | 35.1\% | 138,887 | 35.9\% | 5,681 | 4.3\% |
| Others | 41,843 | 11.0\% | 39,719 | 10.2\% | -2,124 | -5.1\% |
| Adjustments and eliminations | -15,076 | -4.0\% | -10,361 | -2.7\% | 4,715 | - |
| Net Sales | 379,615 | 100.0\% | 387,363 | 100.0\% | 7,748 | 2.0\% |

Increased sales in Equipment Business, almost flat sales in Components Business

Operating Profit by Reporting Segment for Three Months Ended December 31, 2014 - Comparison with three months ended September 30, 2014 (Unit: Yen in millions)

|  | Three months ended |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2014 |  | December 31, 2014 |  |  |  |
|  | Amount | \% to net sales | Amount | \% to net sales | Amount | \% |
| Fine Ceramic Parts Group | 3,654 | 16.3\% | 4,158 | 18.2\% | 504 | 13.8\% |
| Semiconductor Parts Group | 9,000 | 16.8\% | 9,962 | 17.4\% | 962 | 10.7\% |
| Applied Ceramic Products Group | 2,956 | 4.2\% | 3,794 | 5.9\% | 838 | 28.3\% |
| Electronic Device Group | 9,020 | 12.4\% | 11,597 | 15.6\% | 2,577 | 28.6\% |
| Components Business | 24,630 | 11.2\% | 29,511 | 13.5\% | 4,881 | 19.8\% |
| Telecommunications Equipment Group | 2,326 | 4.4\% | -1,965 | - | -4,291 | - |
| Information Equipment Group | 9,604 | 12.0\% | 8,225 | 9.8\% | -1,379 | -14.4\% |
| Equipment Business | 11,930 | 9.0\% | 6,260 | 4.5\% | -5,670 | -47.5\% |
| Others | 1,852 | 4.4\% | 1,601 | 4.0\% | -251 | -13.6\% |
| Operating Profit | 38,412 | 10.1\% | 37,372 | 9.6\% | -1,040 | -2.7\% |
| Corporate and others | -974 | - | 9,177 | - | 10,151 | - |
| Pre-tax income | 37,438 | 9.9\% | 46,549 | 12.0\% | 9,111 | 24.3\% |

Double digit profit growth in all Component Segments, despite decreased profit in Equipment Business

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## Financial Forecast for The Year Ending March 31, 2015

(Unit: Yen in millions)

|  |  | Year ended March 31, 2014 |  | Year ending March 31, 2015 (Forecast) |  |  |  | Change in amount compared with |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Previous (October 2014) | Revised (January 2015) |  |  |  |
|  |  | Amount | \% to net sales | Amount | \% to net sales | Amount | \% to net sales | Year ended March 31, 2014 | Previous forecast |
| Net sales |  |  |  | 1,447,369 | 100.0\% | 1,580,000 | 100.0\% | 1,530,000 | 100.0\% | 82,631 | -50,000 |
| Profit from operations |  | 120,582 | 8.3\% | 135,000 | 8.5\% | 135,000 | 8.8\% | 14,418 | - |
| Pre-tax income |  | 146,268 | 10.1\% | 158,000 | 10.0\% | 158,000 | 10.3\% | 11,732 | - |
| Net income |  | 88,756 | 6.1\% | 97,000 | 6.1\% | 97,000 | 6.3\% | 8,244 | - |
| EPS (Diluted-yen) |  | 241.93 | - | 264.40 | - | 264.40 | - | 22.47 | - |
| Capital expenditures |  | 56,611 | 3.9\% | 64,000 | 4.1\% | 56,000 | 3.7\% | -611 | -8,000 |
| Depreciation |  | 65,760 | 4.5\% | 65,000 | 4.1\% | 61,000 | 4.0\% | -4,760 | -4,000 |
| R\&D expenses |  | 48,830 | 3.4\% | 54,000 | 3.4\% | 54,000 | 3.5\% | 5,170 | - |
| Average exchange rates (yen) | US\$ | $¥ 100$ |  | $¥ 100$ |  | ¥109 |  |  |  |
|  | Euro | $¥ 134$ |  | $¥ 137$ |  | $¥ 138$ |  |  |  |
| Foreign currency fluctuation effect on; (compared withthe previous same period)路 | Net sales | Approx. $¥ 140$ billion |  | Approx. $¥ 24$ billion |  | Approx. $¥ 52$ billion |  |  |  |
|  | Pre-tax income | Approx. $¥ 29$ billion |  | Approx. $¥ 4$ billion |  | Approx. $¥ 7$ billion |  |  |  |

[^0] had been undertaken at the beginning of the year ended March 31, 2014.

## Sales Forecast by Reporting Segment for The Year Ending March 31, 2015

(Unit: Yen in millions)

|  | $\begin{aligned} & \text { Year ended March 31, } \\ & 2014 \end{aligned}$ |  | Year ending March 31, 2015 (Forecast) |  |  |  | Change in amount compared with |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Previous (October 2014) |  | Revised (January 2015) |  |  |  |
|  | Amount | \% of net sales | Amount | \% of net sales | Amount | \% of net sales | $\begin{array}{\|c\|} \hline \text { Year ended } \\ \text { March 31, } 2014 \end{array}$ | Previous forecast |
| Fine Ceramic Parts Group | 80,020 | 5.5\% | 91,000 | 5.7\% | 91,000 | 6.0\% | 10,980 | - |
| Semiconductor Parts Group | 187,891 | 13.0\% | 224,000 | 14.2\% | 224,000 | 14.6\% | 36,109 | - |
| Applied Ceramic Products Group | 272,795 | 18.9\% | 303,000 | 19.2\% | 273,000 | 17.9\% | 205 | -30,000 |
| Electronic Device Group | 284,322 | 19.6\% | 291,000 | 18.4\% | 291,000 | 19.0\% | 6,678 | - |
| Components Business | 825,028 | 57.0\% | 909,000 | 57.5\% | 879,000 | 57.5\% | 53,972 | -30,000 |
| Telecommunications Equipment Group | 186,749 | 12.9\% | 205,000 | 13.0\% | 205,000 | 13.4\% | 18,251 | - |
| Information Equipment Group | 307,848 | 21.3\% | 335,000 | 21.2\% | 335,000 | 21.9\% | 27,152 | - |
| Equipment Business | 494,597 | 34.2\% | 540,000 | 34.2\% | 540,000 | 35.3\% | 45,403 | - |
| Others | 173,137 | 11.9\% | 178,000 | 11.3\% | 170,000 | 11.1\% | -3,137 | -8,000 |
| Adjustments and eliminations | -45,393 | -3.1\% | -47,000 | -3.0\% | -59,000 | -3.9\% | -13,607 | -12,000 |
| Net Sales | 1,447,369 | 100.0\% | 1,580,000 | 100.0\% | 1,530,000 | 100.0\% | 82,631 | -50,000 |

Operating Profit Forecast by Reporting Segment for The Year Ending March 31, 2015 (Unit: Yen in millions)

|  | Year ended March 31, 2014 |  | Year ending March 31, 2015 (Forecast) |  |  |  | Change in amount compared with |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Previous (October 2014) |  | Revised (January 2015) |  |  |  |
|  | Amount | \% to net sales | Amount | \% to net sales | Amount | \% to net sales |  | Previous forecast |
| Fine Ceramic Parts Group | 11,836 | 14.8\% | 15,000 | 16.5\% | 15,000 | 16.5\% | 3,164 | - |
| Semiconductor Parts Group | 31,889 | 17.0\% | 33,600 | 15.0\% | 33,600 | 15.0\% | 1,711 | - |
| Applied Ceramic Products Group | 33,501 | 12.3\% | 15,000 | 5.0\% | 10,000 | 3.7\% | $-23,501$ | -5,000 |
| Electronic Device Group | 21,160 | 7.4\% | 35,900 | 12.3\% | 35,900 | 12.3\% | 14,740 | - |
| Components Business | 98,386 | 11.9\% | 99,500 | 10.9\% | 94,500 | 10.8\% | -3,886 | -5,000 |
| Telecommunications Equipment Group | 1,437 | 0.8\% | 8,300 | 4.0\% | 5,000 | 2.4\% | 3,563 | -3,300 |
| Information Equipment Group | 28,193 | 9.2\% | 33,500 | 10.0\% | 33,500 | 10.0\% | 5,307 | - |
| Equipment Business | 29,630 | 6.0\% | 41,800 | 7.7\% | 38,500 | 7.1\% | 8,870 | -3,300 |
| Others | 6,276 | 3.6\% | 6,400 | 3.6\% | 5,400 | 3.2\% | -876 | -1,000 |
| Operating Profit | 134,292 | 9.3\% | 147,700 | 9.3\% | 138,400 | 9.0\% | 4,108 | -9,300 |
| Corporate and others | 11,976 | - | 10,300 | - | 19,600 | - | 7,624 | 9,300 |
| Pre-tax income | 146,268 | 10.1\% | 158,000 | 10.0\% | 158,000 | 10.3\% | 11,732 | - |

New Model Introduction in Q4 FY3/2015


## Supplemental Information

GXUICERZ
Financial Results for the Three Months of Q3 FY3/2015 - Comparison with Q3 FY3/2014 -
(Unit: Yen in millions)

|  |  | Three months ended December 31, |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2013 |  | 2014 |  |  |  |
|  |  | Amount | \% to net sales | Amount | \% to net sales | Amount | \% |
| Net sales |  | 371,725 | 100.0\% | 387,363 | 100.0\% | 15,638 | 4.2\% |
| Profit from operations |  | 31,493 | 8.5\% | 35,471 | 9.2\% | 3,978 | 12.6\% |
| Pre-tax income |  | 41,291 | 11.1\% | 46,549 | 12.0\% | 5,258 | 12.7\% |
| Net income |  | 26,434 | 7.1\% | 30,322 | 7.8\% | 3,888 | 14.7\% |
| Capital expenditures |  | 11,251 | 3.0\% | 11,346 | 2.9\% | 95 | 0.8\% |
| Depreciation |  | 17,255 | 4.6\% | 16,445 | 4.2\% | -810 | -4.7\% |
| R\&D expenses |  | 12,194 | 3.3\% | 13,938 | 3.6\% | 1,744 | 14.3\% |
| Average exchange rates (yen) | US\$ | $¥ 100$ |  | ¥115 |  |  |  |
|  | Euro | $¥ 137$ |  | ¥143 |  |  |  |
| Foreign currency <br> fluctuation effect on; <br> (compared with the <br> previous same <br> period) | Net sales | - |  | Approx. $¥ 23$ billion |  |  |  |
|  | Pre-tax income | - |  | Approx. $¥ 3$ billion |  |  |  |

## Supplemental Information

G KUICERZ
Sales by Reporting Segment for the Three Months of FY3/2015

- Comparison with Q3 FY3/2014 -
(Unit: Yen in millions)

|  | Three months ended December 31, |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 |  | 2014 |  |  |  |
|  | Amount | \% of net sales | Amount | \% of net sales | Amount | \% |
| Fine Ceramic Parts Group | 20,742 | 5.6\% | 22,904 | 5.9\% | 2,162 | 10.4\% |
| Semiconductor Parts Group | 52,459 | 14.1\% | 57,388 | 14.8\% | 4,929 | 9.4\% |
| Applied Ceramic Products Group | 68,339 | 18.4\% | 64,619 | 16.7\% | -3,720 | -5.4\% |
| Electronic Device Group | 68,844 | 18.5\% | 74,207 | 19.2\% | 5,363 | 7.8\% |
| Components Business | 210,384 | 56.6\% | 219,118 | 56.6\% | 8,734 | 4.2\% |
| Telecommunications Equipment Group | 51,221 | 13.8\% | 54,791 | 14.2\% | 3,570 | 7.0\% |
| Information Equipment Group | 77,025 | 20.7\% | 84,096 | 21.7\% | 7,071 | 9.2\% |
| Equipment Business | 128,246 | 34.5\% | 138,887 | 35.9\% | 10,641 | 8.3\% |
| Others | 43,464 | 11.7\% | 39,719 | 10.2\% | -3,745 | -8.6\% |
| Adjustments and eliminations | -10,369 | -2.8\% | -10,361 | -2.7\% | 8 | - |
| Net Sales | 371,725 | 100.0\% | 387,363 | 100.0\% | 15,638 | 4.2\% |

## Supplemental Information

G KUICERZ
Operating Profit by Reporting Segment for the Three Months of Q3 FY3/2015

- Comparison with Q3 FY3/2014 -
(Unit: Yen in millions)

|  | Three months ended December 31, |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 |  | 2014 |  |  |  |
|  | Amount | \% to net sales | Amount | \% to net sales | Amount | \% |
| Fine Ceramic Parts Group | 2,722 | 13.1\% | 4,158 | 18.2\% | 1,436 | 52.8\% |
| Semiconductor Parts Group | 8,915 | 17.0\% | 9,962 | 17.4\% | 1,047 | 11.7\% |
| Applied Ceramic Products Group | 7,982 | 11.7\% | 3,794 | 5.9\% | -4,188 | -52.5\% |
| Electronic Device Group | 6,578 | 9.6\% | 11,597 | 15.6\% | 5,019 | 76.3\% |
| Components Business | 26,197 | 12.5\% | 29,511 | 13.5\% | 3,314 | 12.7\% |
| Telecommunications Equipment Group | 1,604 | 3.1\% | -1,965 | - | -3,569 | - |
| Information Equipment Group | 6,663 | 8.7\% | 8,225 | 9.8\% | 1,562 | 23.4\% |
| Equipment Business | 8,267 | 6.4\% | 6,260 | 4.5\% | -2,007 | -24.3\% |
| Others | 1,478 | 3.4\% | 1,601 | 4.0\% | 123 | 8.3\% |
| Operating Profit | 35,942 | 9.7\% | 37,372 | 9.6\% | 1,430 | 4.0\% |
| Corporate and others | 5,349 | - | 9,177 | - | 3,828 | 71.6\% |
| Pre-tax income | 41,291 | 11.1\% | 46,549 | 12.0\% | 5,258 | 12.7\% |

## Forward-Looking Statements

Certain of the statements made in this document are forward-looking statements (within the meaning of Section 21E of the U.S. Securities and Exchange Act of 1934), which are based on our current assumptions and beliefs in light of the information currently available to us. These forward-looking statements involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors include, but are not limited to the following:
(1) Decline in demand for our products due to sluggish economic conditions in Japan and worldwide;
(2) Economic, political and legal conditions and unexpected changes therein in countries or areas where we operate;
(3) Factors that may affect our exports, including the yen's appreciation, political and economic instability, customs, and inadequate protection of our intellectual property;
(4) Fluctuation in exchange rates that may affect the value of our foreign assets or our business activities;
(5) Intensified competition in product pricing, technological innovation, R\&D activities, product quality and speed of delivery;
(6) Manufacturing delays or defects resulting from outsourcing or internal manufacturing processes;
(7) Shortages and rising costs of electricity affecting our production and sales activities;
(8) The possibility that expansion of production capacity and in-process R\&D activities may not produce the desired results;
(9) The possibility that companies or assets acquired by us may not produce the returns or benefits, or bring in business opportunities, which we expect;
(10) Inability to secure skilled employees, particularly engineering and technical personnel;
(11) The possibility of divulgence of our trade secrets and infringement of our intellectual property rights;
(12) The possibility that we may receive notice of claims of infringement of other parties' intellectual property rights and claims for royalty payments;
(13) Increases in our environmental liability and in costs and expenses required to observe obligations imposed by environmental laws and regulations in Japan and other countries;
(14) Unintentional conflict with laws and regulations, or the possibility that amendments to laws and regulations or newly enacted laws and regulations may limit our business operations;
(15) Events that may negatively impact our markets or supply chain, including plague, terrorist acts, international disputes and conflicts, etc. and similar events;
(16) Earthquakes and other related natural disasters affecting our operational facilities and our markets or supply chain, as well as social and economic infrastructure;
(17) Exposure to difficulties in collection of trade receivables due to customers' worsening financial condition;
(18) The possibility of recognition of impairment losses on investment securities held by us due to declines in their value;
(19) The possibility that we may record impairment losses on long-lived assets, goodwill and intangible assets;
(20) The possibility that deferred tax assets may not be realized or additional liabilities for unrecognized tax benefits may be incurred; and
(21) Changes in accounting principles

Such risks, uncertainties and other factors may cause our actual results, performance, achievements or financial condition to be materially different from any future results, performance, achievements or financial condition expressed or implied by these forward-looking statements. We undertake no obligation to publicly update any forward-looking statements included in this document.


[^0]:    Notes: 1. Forecast of EPS (Diluted-yen) is computed based on the diluted average number of shares outstanding during the nine months ended December 31, 2014.
    2. EPS (Diluted-yen) is computed under the assumption that the stock split at the ratio of two-for-one of all common stock, which took effect on October 1, 2013,

