1. Financial Results


## 2. Net Sales by Geographic Area

|  | FY3/2015 |  |  |  |  |  |  |  | Full year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |  |  |
|  | Amount | $\begin{gathered} \hline \% \text { of } \\ \text { net sales } \end{gathered}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \end{array}$ | Amount | $\begin{gathered} \text { \% of } \\ \text { net sales } \end{gathered}$ |
| Japan | 137,474 | 41.1\% | 157,930 | 41.6\% | 151,896 | 39.2\% | 196,277 | 46.2\% | 643,577 | 42.2\% |
| Asia | 66,221 | 19.8\% | 76,067 | 20.0\% | 81,802 | 21.1\% | 77,188 | 18.2\% | 301,278 | 19.7\% |
| Europe | 63,299 | 18.9\% | 65,772 | 17.3\% | 66,923 | 17.3\% | 69,329 | 16.3\% | 265,323 | 17.4\% |
| United States of America | 52,103 | 15.6\% | 62,953 | 16.6\% | 67,410 | 17.4\% | 65,679 | 15.5\% | 248,145 | 16.2\% |
| Others | 15,617 | 4.6\% | 16,893 | 4.5\% | 19,332 | 5.0\% | 16,371 | 3.8\% | 68,213 | 4.5\% |
| Net sales | 334,714 | 100.0\% | 379,615 | 100.0\% | 387,363 | 100.0\% | 424,844 | 100.0\% | 1,526,536 | 100.0\% |


| FY3/2016 |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Q |  | Q1 of FY | /2015 | Q4 of FY | 3/2015 |
| Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | \% | Amount | \% |
| 125,029 | 36.8\% | -12,445 | -9.1\% | -71,248 | -36.3\% |
| 79,597 | 23.5\% | 13,376 | 20.2\% | 2,409 | 3.1\% |
| 60,376 | 17.8\% | -2,923 | -4.6\% | -8,953 | -12.9\% |
| 58,748 | 17.3\% | 6,645 | 12.8\% | -6,931 | -10.6\% |
| 15,497 | 4.6\% | -120 | -0.8\% | -874 | -5.3\% |
| 339,247 | 100.0\%\| | 4,533 | 1.4\% | -85,597 | -20.1\% |

## 3. Capital Expenditures, Depreciation and R\&D Expenses

|  | FY3/2015 |  |  |  |  |  |  |  | Full year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |  |  |
|  | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ |
| Capital expenditures | 14,984 | 4.5\% | 15,486 | 4.1\% | 11,346 | 2.9\% | 14,854 | 3.5\% | 56,670 | 3.7\% |
| Depreciation | 13,562 | 4.1\% | 14,857 | 3.9\% | 16,445 | 4.2\% | 17,549 | 4.1\% | 62,413 | 4.1\% |
| R\&D expenses | 13,050 | 3.9\% | 13,430 | 3.5\% | 13,938 | 3.6\% | 14,867 | 3.5\% | 55,285 | 3.6\% |


|  |  | (Unit: Yen in millions) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| FY3/2016 |  | Change compared with |  |  |  |
| Q1 |  | Q1 of FY3/2015 |  | Q4 of FY3/2015 |  |
| Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | \% | Amount | \% |
| 16,014 | 4.7\% | 1,030 | 6.9\% | 1,160 | 7.8\% |
| 14,535 | 4.3\% | 973 | 7.2\% | -3,014 | -17.2\% |
| 14,386 | 4.2\% | 1,336 | 10.2\% | -481 | -3.2\% |

4. Sales and Profit by Reporting Segmen

| Net Sales | FY3/2015 |  |  |  |  |  |  |  | Full year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |  |  |
|  | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \end{array}$ |
| Fine Ceramic Parts Group | 20,852 | 6.2\% | 22,372 | 5.9\% | 22,904 | 5.9\% | 24,566 | 5.8\% | 90,694 | 5.9\% |
| Semiconductor Parts Group | 48,464 | 14.5\% | 53,709 | 14.2\% | 57,388 | 14.8\% | 58,318 | 13.7\% | 217,879 | 14.3\% |
| Applied Ceramic Products Group | 53,809 | 16.1\% | 70,905 | 18.7\% | 64,619 | 16.7\% | 88,296 | 20.8\% | 277,629 | 18.2\% |
| Electronic Device Group | 66,187 | 19.8\% | 72,656 | 19.1\% | 74,207 | 19.2\% | 71,095 | 16.8\% | 284,145 | 18.6\% |
| Components Business | 189,312 | 56.6\% | 219,642 | 57.9\% | 219,118 | 56.6\% | 242,275 | 57.1\% | 870,347 | 57.0\% |
| Telecommunications Equipment Group | 38,515 | 11.5\% | 53,040 | 14.0\% | 54,791 | 14.2\% | 57,944 | 13.6\% | 204,290 | 13.4\% |
| Information Equipment Group | 77,482 | 23.2\% | 80,166 | 21.1\% | 84,096 | 21.7\% | 90,852 | 21.4\% | 332,596 | 21.8\% |
| Equipment Business | 115,997 | 34.7\% | 133,206 | 35.1\% | 138,887 | 35.9\% | 148,796 | 35.0\% | 536,886 | 35.2\% |
| Others | 41,614 | 12.4\% | 41,843 | 11.0\% | 39,719 | 10.2\% | 49,749 | 11.7\% | 172,925 | 11.3\% |
| Adjustments and eliminations | -12,209 | -3.7\% | -15,076 | -4.0\% | -10,361 | -2.7\% | -15,976 | -3.8\% | -53,622 | -3.5\% |
| Net sales | 334,714 | 100.0\% | 379,615 | 100.0\% | 387,363 | 100.0\% | 424,844 | 100.0\% | 1,526,536 | 100.0\% |


| Operating Profit | FY3/2015 |  |  |  |  |  |  |  | Full year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |  |  |
|  | Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \end{array}$ | Amount | $\left\lvert\, \begin{gathered} \% \text { to } \\ \text { net sales } \end{gathered}\right.$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ |
| Fine Ceramic Parts Group | 3,355 | 16.1\% | 3,654 | 16.3\% | 4,158 | 18.2\% | 4,967 | 20.2\% | 16,134 | 17.8\% |
| Semiconductor Parts Group | 5,655 | 11.7\% | 9,000 | 16.8\% | 9,962 | 17.4\% | 9,354 | 16.0\% | 33,971 | 15.6\% |
| Applied Ceramic Products Group | 2,820 | 5.2\% | 2,956 | 4.2\% | 3,794 | 5.9\% | -6,411 | - | 3,159 | 1.1\% |
| Electronic Device Group | 7,664 | 11.6\% | 9,020 | 12.4\% | 11,597 | 15.6\% | 6,091 | 8.6\% | 34,372 | 12.1\% |
| Components Business | 19,494 | 10.3\% | 24,630 | 11.2\% | 29,511 | 13.5\% | 14,001 | 5.8\% | 87,636 | 10.1\% |
| Telecommunications Equipment Group | -3,584 | - | 2,326 | 4.4\% | -1,965 | - | -16,989 | - | -20,212 | - |
| Information Equipment Group | 7,603 | 9.8\% | 9,604 | 12.0\% | 8,225 | 9.8\% | 9,137 | 10.1\% | 34,569 | 10.4\% |
| Equipment Business | 4,019 | 3.5\% | 11,930 | 9.0\% | 6,260 | 4.5\% | -7,852 | - | 14,357 | 2.7\% |
| Others | 642 | 1.5\% | 1,852 | 4.4\% | 1,601 | 4.0\% | 2,753 | 5.5\% | 6,848 | 4.0\% |
| Operating profit | 24,155 | 7.2\% | 38,412 | 10.1\% | 37,372 | 9.6\% | 8,902 | 2.1\% | 108,841 | 7.1\% |
| Corporate gains and equity in earnings of affiliates and unconsolidated subsidiaries | 6,718 | - | -609 | - | 9,124 | - | -1,489 | - | 13,744 | - |
| Adjustments and eliminations | -193 | - | -365 | - | 53 | - | -218 | - | -723 | - |
| Income before income taxes | 30,680 | 9.2\% | 37,438 | 9.9\% | 46,549 | 12.0\% | 7,195 | 1.7\% | 121,862 | 8.0\% |


| FY3/2016 |  | Change compared with |  |  |  |
| ---: | ---: | ---: | :---: | ---: | :---: |
| Q1 |  | Q1 of FY3/2015 |  | Q4 of FY3/2015 |  |
| Amount | \% to <br> net sales | Amount | \% | Amount | $\%$ |
| 4,199 | $18.3 \%$ | 844 | $25.2 \%$ | -768 | $-15.5 \%$ |
| 8,395 | $15.2 \%$ | 2,740 | $48.5 \%$ | -959 | $-10.3 \%$ |
| 3,581 | $6.8 \%$ | 761 | $27.0 \%$ | 9,992 | - |
| 9,446 | $13.4 \%$ | 1,782 | $23.3 \%$ | 3,355 | $55.1 \%$ |
| 25,621 | $12.7 \%$ | 6,127 | $31.4 \%$ | 11,620 | $83.0 \%$ |
| $-6,142$ | - | $-2,558$ | - | 10,847 | - |
| 6,410 | $8.0 \%$ | $-1,193$ | $-15.7 \%$ | $-2,727$ | $-29.8 \%$ |
| 268 | $0.2 \%$ | $-3,751$ | $-93.3 \%$ | 8,120 | - |
| 11,402 | $28.6 \%$ | 10,760 | - | 8,649 | $314.2 \%$ |
| 37,291 | $11.0 \%$ | 13,136 | $54.4 \%$ | 28,389 | $318.9 \%$ |
| 10,168 | - | 3,450 | $51.4 \%$ | 11,657 | - |
| -449 | - | -256 | - | -231 | - |
| 47,010 | $13.9 \%$ | 16,330 | $53.2 \%$ | 39,815 | $553.4 \%$ |

5. Orders by Reporting Segment

|  | FY3/2015 |  |  |  |  |  |  |  | Full year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |  |  |
|  | Amount | $\begin{aligned} & \hline \% \text { of } \\ & \text { total } \end{aligned}$ | Amount | \% of total | Amount | \% of total | Amount | $\begin{aligned} & \text { \% of } \\ & \text { total } \end{aligned}$ | Amount | $\begin{aligned} & \hline \% \text { of } \\ & \text { total } \end{aligned}$ |
| Fine Ceramic Parts Group | 21,106 | 5.9\% | 22,329 | 5.5\% | 23,130 | 5.7\% | 23,545 | 6.0\% | 90,110 | 5.8\% |
| Semiconductor Parts Group | 50,149 | 14.0\% | 56,257 | 14.0\% | 56,709 | 13.8\% | 58,172 | 14.8\% | 221,287 | 14.1\% |
| Applied Ceramic Products Group | 64,109 | 17.9\% | 82,095 | 20.4\% | 77,491 | 18.9\% | 74,764 | 19.0\% | 298,459 | 19.1\% |
| Electronic Device Group | 70,757 | 19.8\% | 71,726 | 17.8\% | 74,020 | 18.1\% | 69,800 | 17.7\% | 286,303 | 18.3\% |
| Components Business | 206,121 | 57.6\% | 232,407 | 57.7\% | 231,350 | 56.5\% | 226,281 | 57.5\% | 896,159 | 57.3\% |
| Telecommunications Equipment Group | 44,707 | 12.5\% | 59,015 | 14.7\% | 57,625 | 14.1\% | 45,072 | 11.4\% | 206,419 | 13.2\% |
| Information Equipment Group | 77,379 | 21.6\% | 80,337 | 19.9\% | 83,936 | 20.5\% | 90,585 | 23.0\% | 332,237 | 21.2\% |
| Equipment Business | 122,086 | 34.1\% | 139,352 | 34.6\% | 141,561 | 34.5\% | 135,657 | 34.4\% | 538,656 | 34.4\% |
| Others | 40,168 | 11.2\% | 44,849 | 11.1\% | 51,214 | 12.5\% | 44,468 | 11.3\% | 180,699 | 11.6\% |
| Adjustments and eliminations | -10,288 | -2.9\% | -13,744 | -3.4\% | -14,362 | -3.5\% | -12,609 | -3.2\% | -51,003 | -3.3\% |
| Total | 358,087 | 100.0\% | 402,864 | 100.0\% | 409,763 | 100.0\% | 393,797 | 100.0\% | 1,564,511 | 100.0\% |


| FY3/2016 |  |  |  |  |  |  | Change compared with |  |  |
| ---: | ---: | ---: | :---: | ---: | ---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q1 of FY3/2015 |  | Q4 of FY3/2015 |  |  |  |  |  |
| Amount | \% of <br> total | Amount | $\%$ | Amount | $\%$ |  |  |  |  |
| 23,581 | $6.8 \%$ | 2,475 | $11.7 \%$ | 36 | $0.2 \%$ |  |  |  |  |
| 55,666 | $16.0 \%$ | 5,517 | $11.0 \%$ | $-2,506$ | $-4.3 \%$ |  |  |  |  |
| 58,575 | $16.9 \%$ | $-5,534$ | $-8.6 \%$ | $-16,189$ | $-21.7 \%$ |  |  |  |  |
| 71,706 | $20.6 \%$ | 949 | $1.3 \%$ | 1,906 | $2.7 \%$ |  |  |  |  |
| 209,528 | $60.3 \%$ | 3,407 | $1.7 \%$ | $-16,753$ | $-7.4 \%$ |  |  |  |  |
| 32,207 | $9.3 \%$ | $-12,500$ | $-28.0 \%$ | $-12,865$ | $-28.5 \%$ |  |  |  |  |
| 79,637 | $22.9 \%$ | 2,258 | $2.9 \%$ | $-10,948$ | $-12.1 \%$ |  |  |  |  |
| 111,844 | $32.2 \%$ | $-10,242$ | $-8.4 \%$ | $-23,813$ | $-17.6 \%$ |  |  |  |  |
| 34,492 | $9.9 \%$ | $-5,676$ | $-14.1 \%$ | $-9,976$ | $-22.4 \%$ |  |  |  |  |
| $-8,166$ | $-2.4 \%$ | 2,122 | - | 4,443 | - |  |  |  |  |
| 347,698 | $100.0 \%$ | $-10,389$ | $-2.9 \%$ | $-46,099$ | $-11.7 \%$ |  |  |  |  |

6. Number of Employees

| 6. Number of Emp | (As of the end of each quarter) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY3/2015 |  |  |  | FY3/2016 |
|  | Q1 | Q2 | Q3 | Q4 | Q1 |
| Total | 69,628 | 69,072 | 69,319 | 68,185 | 68,162 |
| Japan | 26,285 | 26,036 | 25,920 | 25,935 | 25,932 |
| Outside Japan | 43,343 | 43,036 | 43,399 | 42,250 | 42,230 |

