| 1. Financial Results |  |  |  |  |  |  |  |  | (Unit: Yen in millions) |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY3/2013 |  |  |  |  |  |  |  | FY3/2014 |  |  |  |  |  |  |  | Change compared with |  |  |  |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2013 |  | Q3 of FY3/2014 |  |
|  | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\%$ to <br> net sales | Amount | $\%$ to <br> net sales | Amount | $\%$ to <br> net sales | Amount |  | Amount |  | Amount | $\%$ to <br> net sales | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | \% | Amount | \% |
| Net sales | 297,726 | 100.0\% | 310,705 | 100.0\% | 318,093 | 100.0\% | 353,530 | 100.0\% | 331,655 | 100.0\% | 368,008 | 100.0\% | 371,725 | 100.0\% | 375,981 | 100.0\% | 22,451 | 6.4\% | 4,256 | 1.1\% |
| Profit from operations | -2,002 | -0.7\% | 27,893 | 9.0\% | 25,343 | 8.0\% | 25,692 | 7.3\% | 25,398 | 7.7\% | 32,805 | 8.9\% | 31,493 | 8.5\% | 30,886 | 8.2\% | 5,194 | 20.2\% | -607 | -1.9\% |
| Income before income taxes | 4,727 | 1.6\% | 31,005 | 10.0\% | 33,150 | 10.4\% | 32,481 | 9.2\% | 34,813 | 10.5\% | 34,240 | 9.3\% | 41,291 | 11.1\% | 35,924 | 9.6\% | 3,443 | 10.6\% | -5,367 | -13.0\% |
| Net income attributable to shareholders of Kyocera Corporation | 6,570 | 2.2\% | 18,801 | 6.1\% | 19,599 | 6.2\% | 21,503 | 6.1\% | 22,651 | 6.8\% | 20,279 | 5.5\% | 26,434 | 7.1\% | 19,392 | 5.2\% | -2,111 | -9.8\% | -7,042 | -26.6\% |


| Average exchange rate | US\$ | $¥ 80$ | ¥79 | ¥81 | ¥92 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Euro | ¥103 | $¥ 98$ | $¥ 105$ | $¥ 122$ |


| $¥ 99$ | $¥ 99$ | $\neq 100$ | $\not \approx 103$ |
| ---: | ---: | ---: | ---: |
| $¥ 129$ | $¥ 131$ | $¥ 137$ | $\neq 141$ |

2. Net Sales by Geographic Area

|  | FY3/2013 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |
|  | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ |
| Japan | 133,111 | 44.7\% | 141,737 | 45.6\% | 138,467 | 43.5\% | 160,887 | 45.5\% |
| Asia | 55,527 | 18.7\% | 57,208 | 18.4\% | 59,288 | 18.6\% | 63,497 | 18.0\% |
| Europe | 47,166 | 15.8\% | 46,060 | 14.8\% | 48,637 | 15.3\% | 57,005 | 16.1\% |
| United States of America | 49,498 | 16.6\% | 51,226 | 16.5\% | 57,259 | 18.0\% | 57,049 | 16.1\% |
| Others | 12,424 | 4.2\% | 14,474 | 4.7\% | 14,442 | 4.6\% | 15,092 | 4.3\% |
| Net sales | 297,726 | 100.0\% | 310,705 | 100.0\% | 318,093 | 100.0\% | 353,530 | 100.0\% |


| FY3/2014 |  |  |  |  |  |  |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2013 |  | Q3 of FY3/2014 |  |
| Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \text { \% of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | \% | Amount | \% |
| 139,118 | 41.9\% | 160,312 | 43.6\% | 169,769 | 45.7\% | 174,224 | 46.3\% | 13,337 | 8.3\% | 4,455 | 2.6\% |
| 68,243 | 20.6\% | 70,958 | 19.3\% | 69,271 | 18.6\% | 66,040 | 17.6\% | 2,543 | 4.0\% | -3,231 | -4.7\% |
| 56,282 | 17.0\% | 57,837 | 15.7\% | 63,358 | 17.1\% | 70,223 | 18.7\% | 13,218 | 23.2\% | 6,865 | 10.8\% |
| 52,189 | 15.7\% | 61,681 | 16.7\% | 54,046 | 14.5\% | 49,314 | 13.1\% | -7,735 | -13.6\% | -4,732 | -8.8\% |
| 15,823 | 4.8\% | 17,220 | 4.7\% | 15,281 | 4.1\% | 16,180 | 4.3\% | 1,088 | 7.2\% | 899 | 5.9\% |
| 331,655 | 100.0\% | 368,008 | 100.0\% | 371,725 | 100.0\% | 375,981 | 100.0\% | 22,451 | 6.4\% | 4,256 | 1.1\% |

3. Capital Expenditures, Depreciation and R\&D Expenses

|  | FY3/2013 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |
|  | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ |
| Capital expenditures | 13,191 | 4.4\% | 13,335 | 4.3\% | 14,181 | 4.5\% | 15,981 | 4.5\% |
| Depreciation | 13,849 | 4.7\% | 14,835 | 4.8\% | 16,438 | 5.2\% | 17,997 | 5.1\% |
| R\&D expenses | 11,745 | 3.9\% | 12,121 | 3.9\% | 11,749 | 3.7\% | 11,904 | 3.4\% |


| FY3/2014 |  |  |  |  |  |  |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2013 |  | Q3 of FY3/2014 |  |
| Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \\ \hline \end{array}$ | Amount | \% | Amount | \% |
| 15,228 | 4.6\% | 13,379 | 3.6\% | 11,251 | 3.0\% | 16,753 | 4.5\% | 772 | 4.8\% | 5,502 | 48.9\% |
| 14,274 | 4.3\% | 15,599 | 4.2\% | 17,255 | 4.6\% | 18,632 | 5.0\% | 635 | 3.5\% | 1,377 | 8.0\% |
| 12,193 | 3.7\% | 11,987 | 3.3\% | 12,194 | 3.3\% | 12,456 | 3.3\% | 552 | 4.6\% | 262 | 2.1\% |

4. Sales and Profit by Reporting Segment

| Net Sales | FY3/2013 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |
|  | Amount |  | Amount | $\%$ of net sales | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ |
| Fine Ceramic Parts Group | 19,069 | 6.4\% | 19,330 | 6.2\% | 18,538 | 5.8\% | 17,915 | 5.1\% |
| Semiconductor Parts Group | 38,400 | 12.9\% | 44,083 | 14.2\% | 44,879 | 14.1\% | 39,879 | 11.3\% |
| Applied Ceramic Products Group | 42,600 | 14.3\% | 42,824 | 13.8\% | 51,302 | 16.1\% | 74,713 | 21.1\% |
| Electronic Device Group | 69,891 | 23.5\% | 70,924 | 22.8\% | 66,986 | 21.1\% | 63,769 | 18.0\% |
| Components Business | 169,960 | 57.1\% | 177,161 | 57.0\% | 181,705 | 57.1\% | 196,276 | 55.5\% |
| Telecommunications Equipment Group | 41,521 | 14.0\% | 42,812 | 13.8\% | 43,027 | 13.5\% | 49,954 | 14.1\% |
| Information Equipment Group | 58,483 | 19.6\% | 58,304 | 18.8\% | 61,658 | 19.4\% | 72,089 | 20.4\% |
| Equipment Business | 100,004 | 33.6\% | 101,116 | 32.6\% | 104,685 | 32.9\% | 122,043 | 34.5\% |
| Others | 34,689 | 11.6\% | 40,172 | 12.9\% | 40,148 | 12.6\% | 44,893 | 12.7\% |
| Adjustments and eliminations | -6,927 | -2.3\% | -7,744 | -2.5\% | -8,445 | -2.6\% | -9,682 | -2.7\% |
| Net sales | 297,726 | 100.0\% | 310,705 | 100.0\% | 318,093 | 100.0\% | 353,530 | 100.0\% |


| FY3/2014 |  |  |  |  |  |  |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2013 |  | Q3 of FY3/2014 |  |
| Amount | $\begin{array}{\|c\|} \hline \text { \% of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | \% | Amount | \% |
| 18,716 | 5.7\% | 19,471 | 5.3\% | 20,742 | 5.6\% | 21,091 | 5.6\% | 3,176 | 17.7\% | 349 | 1.7\% |
| 41,474 | 12.5\% | 45,589 | 12.4\% | 52,459 | 14.1\% | 48,369 | 12.9\% | 8,490 | 21.3\% | -4,090 | -7.8\% |
| 61,496 | 18.5\% | 66,019 | 17.9\% | 68,339 | 18.4\% | 76,941 | 20.4\% | 2,228 | 3.0\% | 8,602 | 12.6\% |
| 73,315 | 22.1\% | 74,136 | 20.2\% | 68,844 | 18.5\% | 68,027 | 18.1\% | 4,258 | 6.7\% | -817 | -1.2\% |
| 195,001 | 58.8\% | 205,215 | 55.8\% | 210,384 | 56.6\% | 214,428 | 57.0\% | 18,152 | 9.2\% | 4,044 | 1.9\% |
| 38,512 | 11.6\% | 58,045 | 15.8\% | 51,221 | 13.8\% | 38,971 | 10.4\% | -10,983 | -22.0\% | -12,250 | -23.9\% |
| 70,713 | 21.3\% | 73,812 | 20.0\% | 77,025 | 20.7\% | 86,298 | 22.9\% | 14,209 | 19.7\% | 9,273 | 12.0\% |
| 109,225 | 32.9\% | 131,857 | 35.8\% | 128,246 | 34.5\% | 125,269 | 33.3\% | 3,226 | 2.6\% | -2,977 | -2.3\% |
| 38,061 | 11.5\% | 41,652 | 11.3\% | 43,464 | 11.7\% | 49,960 | 13.3\% | 5,067 | 11.3\% | 6,496 | 14.9\% |
| -10,632 | -3.2\% | -10,716 | -2.9\% | -10,369 | -2.8\% | -13,676 | -3.6\% | -3,994 | - | -3,307 | - |
| 331,655 | 100.0\% | 368,008 | 100.0\% | 371,725 | 100.0\% | 375,981 | 100.0\% | 22,451 | 6.4\% | 4,256 | 1.1\% |


| Operating Profit | FY3/2013 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |
|  | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c} \hline \% \text { to } \\ \text { net sales } \end{array}$ |
| Fine Ceramic Parts Group | 2,334 | 12.2\% | 2,201 | 11.4\% | 1,894 | 10.2\% | 1,185 | 6.6\% |
| Semiconductor Parts Group | 5,705 | 14.9\% | 8,157 | 18.5\% | 8,986 | 20.0\% | 7,531 | 18.9\% |
| Applied Ceramic Products Group | 1,483 | 3.5\% | 3,805 | 8.9\% | 4,618 | 9.0\% | 8,018 | 10.7\% |
| Electronic Device Group | -17,503 | - | 5,624 | 7.9\% | 4,656 | 7.0\% | 3,209 | 5.0\% |
| Components Business | -7,981 | - | 19,787 | 11.2\% | 20,154 | 11.1\% | 19,943 | 10.2\% |
| Telecommunications Equipment Group | -206 | - | 1,007 | 2.4\% | 870 | 2.0\% | -331 | - |
| Information Equipment Group | 5,702 | 9.7\% | 5,404 | 9.3\% | 4,646 | 7.5\% | 5,998 | 8.3\% |
| Equipment Business | 5,496 | 5.5\% | 6,411 | 6.3\% | 5,516 | 5.3\% | 5,667 | 4.6\% |
| Others | 1,244 | 3.6\% | 3,101 | 7.7\% | 2,975 | 7.4\% | 3,222 | 7.2\% |
| Operating profit | -1,241 | - | 29,299 | 9.4\% | 28,645 | 9.0\% | 28,832 | 8.2\% |
| Corporate gains and equity in earnings of affiliates and unconsolidated subsidiaries | 6,030 | - | 2,106 | - | 5,214 | - | 3,898 | - |
| Adjustments and eliminations | -62 | - | -400 | - | -709 | - | -249 | - |
| Income before income taxes | 4,727 | 1.6\% | 31,005 | 10.0\% | 33,150 | 10.4\% | 32,481 | 9.2\% |


| FY3/2014 |  |  |  |  |  |  |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2013 |  | Q3 of FY3/2014 |  |
| Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \\ \hline \end{array}$ | Amount | \% | Amount | \% |
| 2,903 | 15.5\% | 2,859 | 14.7\% | 2,722 | 13.1\% | 3,352 | 15.9\% | 2,167 | 182.9\% | 630 | 23.1\% |
| 7,923 | 19.1\% | 8,118 | 17.8\% | 8,915 | 17.0\% | 6,933 | 14.3\% | -598 | -7.9\% | -1,982 | -22.2\% |
| 8,041 | 13.1\% | 6,793 | 10.3\% | 7,982 | 11.7\% | 10,685 | 13.9\% | 2,667 | 33.3\% | 2,703 | 33.9\% |
| 6,170 | 8.4\% | 8,492 | 11.5\% | 6,578 | 9.6\% | -80 | - | -3,289 | - | -6,658 | - |
| 25,037 | 12.8\% | 26,262 | 12.8\% | 26,197 | 12.5\% | 20,890 | 9.7\% | 947 | 4.7\% | -5,307 | -20.3\% |
| -1,406 | - | 1,672 | 2.9\% | 1,604 | 3.1\% | -433 | - | -102 | - | -2,037 | - |
| 6,067 | 8.6\% | 4,382 | 5.9\% | 6,663 | 8.7\% | 11,081 | 12.8\% | 5,083 | 84.7\% | 4,418 | 66.3\% |
| 4,661 | 4.3\% | 6,054 | 4.6\% | 8,267 | 6.4\% | 10,648 | 8.5\% | 4,981 | 87.9\% | 2,381 | 28.8\% |
| 752 | 2.0\% | 1,249 | 3.0\% | 1,478 | 3.4\% | 2,797 | 5.6\% | -425 | -13.2\% | 1,319 | 89.2\% |
| 30,450 | 9.2\% | 33,565 | 9.1\% | 35,942 | 9.7\% | 34,335 | 9.1\% | 5,503 | 19.1\% | -1,607 | -4.5\% |
| 4,645 | - | 725 | - | 5,491 | - | 1,028 | - | -2,870 | -73.6\% | -4,463 | -81.2\% |
| -282 | - | -50 | - | -142 | - | 561 | - | 810 | - | 703 | - |
| 34,813 | 10.5\% | 34,240 | 9.3\% | 41,291 | 11.1\% | 35,924 | 9.6\% | 3,443 | 10.6\% | -5,367 | -13.0\% |

5. Orders by Reporting Segment

|  | FY3/2013 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |
|  | Amount | $\begin{aligned} & \hline \% \text { of } \\ & \text { total } \\ & \hline \end{aligned}$ | Amount | \% of total | Amount | $\begin{aligned} & \hline \% \text { of } \\ & \text { total } \\ & \hline \end{aligned}$ | Amount | $\begin{aligned} & \hline \% \text { of } \\ & \text { total } \end{aligned}$ |
| Fine Ceramic Parts Group | 19,650 | 6.3\% | 19,300 | 5.7\% | 18,197 | 5.5\% | 17,081 | 5.1\% |
| Semiconductor Parts Group | 41,201 | 13.1\% | 46,177 | 13.8\% | 40,404 | 12.2\% | 38,676 | 11.6\% |
| Applied Ceramic Products Group | 43,421 | 13.9\% | 60,982 | 18.2\% | 67,556 | 20.4\% | 61,085 | 18.3\% |
| Electronic Device Group | 72,989 | 23.3\% | 70,909 | 21.2\% | 65,434 | 19.8\% | 65,508 | 19.6\% |
| Components Business | 177,261 | 56.6\% | 197,368 | 58.9\% | 191,591 | 57.9\% | 182,350 | 54.6\% |
| Telecommunications Equipment Group | 45,234 | 14.4\% | 46,895 | 14.0\% | 46,329 | 14.0\% | 42,748 | 12.8\% |
| Information Equipment Group | 58,471 | 18.7\% | 58,341 | 17.4\% | 61,469 | 18.6\% | 72,263 | 21.6\% |
| Equipment Business | 103,705 | 33.1\% | 105,236 | 31.4\% | 107,798 | 32.6\% | 115,011 | 34.4\% |
| Others | 38,625 | 12.3\% | 40,597 | 12.1\% | 40,590 | 12.2\% | 47,970 | 14.3\% |
| Adjustments and eliminations | -6,471 | -2.0\% | -8,188 | -2.4\% | -8,997 | -2.7\% | -11,018 | -3.3\% |
| Total | 313,120 | 100.0\% | 335,013 | 100.0\% | 330,982 | 100.0\% | 334,313 | 100.0\% |


| FY3/2014 |  |  |  |  |  |  |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2013 |  | Q3 of FY3/2014 |  |
| Amount | \% of total | Amount | $\begin{aligned} & \hline \% \text { of } \\ & \text { total } \\ & \hline \end{aligned}$ | Amount | $\begin{aligned} & \hline \% \text { of } \\ & \text { total } \\ & \hline \end{aligned}$ | Amount | $\begin{aligned} & \hline \% \text { of } \\ & \text { total } \\ & \hline \end{aligned}$ | Amount | \% | Amount | \% |
| 19,447 | 5.6\% | 19,911 | 5.3\% | 20,304 | 5.5\% | 19,870 | 5.4\% | 2,789 | 16.3\% | -434 | -2.1\% |
| 43,751 | 12.6\% | 45,642 | 12.2\% | 50,142 | 13.6\% | 46,472 | 12.6\% | 7,796 | 20.2\% | -3,670 | -7.3\% |
| 66,517 | 19.2\% | 70,415 | 18.7\% | 67,796 | 18.5\% | 67,495 | 18.4\% | 6,410 | 10.5\% | -301 | -0.4\% |
| 75,877 | 21.9\% | 72,952 | 19.4\% | 69,507 | 18.9\% | 69,929 | 19.0\% | 4,421 | 6.7\% | 422 | 0.6\% |
| 205,592 | 59.3\% | 208,920 | 55.6\% | 207,749 | 56.5\% | 203,766 | 55.4\% | 21,416 | 11.7\% | -3,983 | -1.9\% |
| 42,312 | 12.2\% | 62,138 | 16.6\% | 51,017 | 13.9\% | 43,548 | 11.8\% | 800 | 1.9\% | -7,469 | -14.6\% |
| 71,275 | 20.6\% | 73,785 | 19.6\% | 76,960 | 20.9\% | 86,205 | 23.5\% | 13,942 | 19.3\% | 9,245 | 12.0\% |
| 113,587 | 32.8\% | 135,923 | 36.2\% | 127,977 | 34.8\% | 129,753 | 35.3\% | 14,742 | 12.8\% | 1,776 | 1.4\% |
| 38,056 | 11.0\% | 43,468 | 11.6\% | 43,688 | 11.9\% | 46,280 | 12.6\% | -1,690 | -3.5\% | 2,592 | 5.9\% |
| -10,635 | -3.1\% | -12,557 | -3.4\% | -11,809 | -3.2\% | -12,139 | -3.3\% | -1,121 | - | -330 | - |
| 346,600 | 100.0\% | 375,754 | 100.0\% | 367,605 | 100.0\% | 367,660 | 100.0\% | 33,347 | 10.0\% | 55 | 0.0\% |

6. Number of Employees

|  |
| :--- |
|  |
| Total |
| Japan |
| Outside Japan |


| FY3/2013 |  |  |  |
| :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 |
| 72,121 | 73,101 | 71,535 | 71,645 |
| 25,525 | 25,423 | 25,438 | 25,809 |
| 46,596 | 47,678 | 46,097 | 45,836 |


| FY3/2014 |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| Q1 | Q2 | Q3 | Q4 |
| 71,209 | 70,466 | 71,077 | 69,789 |
| 25,652 | 25,610 | 26,260 | 26,267 |
| 45,557 | 44,856 | 44,817 | 43,522 |

