1. Consolidated Financial Results

|  | FY3/2012 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |
|  | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount |  | Amount |  | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ |
| Net sales | 305,231 | 100.0\% | 299,037 | 100.0\% | 281,121 | 100.0\% | 305,481 | 100.0\% |
| Profit from operations | 33,313 | 10.9\% | 34,450 | 11.5\% | 20,610 | 7.3\% | 9,302 | 3.0\% |
| Income before income taxes | 39,922 | 13.1\% | 35,643 | 11.9\% | 27,039 | 9.6\% | 12,289 | 4.0\% |
| Net income attributable to shareholders of Kyocera Corporation | 24,804 | 8.1\% | 21,964 | 7.3\% | 25,342 | 9.0\% | 7,247 | 2.4\% |


| (Unit: Yen in millions) |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY3/2013 |  |  |  |  |  |  |  | Change compared with |  |  |  |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2012 |  | Q3 of FY3/2013 |  |
| Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | \% | Amount | \% |
| 297,726 | 100.0\% | 310,705 | 100.0\% | 318,093 | 100.0\% | 353,530 | 100.0\% | 48,049 | 15.7\% | 35,437 | 11.1\% |
| -2,002 | - | 27,893 | 9.0\% | 25,343 | 8.0\% | 25,692 | 7.3\% | 16,390 | 176.2\% | 349 | 1.4\% |
| 4,727 | 1.6\% | 31,005 | 10.0\% | 33,150 | 10.4\% | 32,481 | 9.2\% | 20,192 | 164.3\% | -669 | -2.0\% |
| 6,570 | 2.2\% | 18,801 | 6.1\% | 19,599 | 6.2\% | 21,503 | 6.1\% | 14,256 | 196.7\% | 1,904 | 9.7\% |


| Average |
| :---: | :---: |
| exchange rate |$\quad$ US\$


| $¥ 82$ | $¥ 78$ | $¥ 77$ | $\not \approx 79$ |
| ---: | ---: | ---: | ---: |
| $¥ 117$ | $¥ 110$ | $¥ 104$ | $\neq 104$ |


| $¥ 80$ | $¥ 79$ | $¥ 81$ | $\neq 92$ |
| ---: | ---: | ---: | ---: |
| $¥ 103$ | $¥ 98$ | $¥ 105$ | $¥ 122$ |


|  | FY3/2012 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |
|  | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ |
| Japan | 134,232 | 44.0\% | 141,725 | 47.4\% | 143,407 | 51.0\% | 139,980 | 45.8\% |
| Asia | 55,731 | 18.3\% | 53,730 | 18.0\% | 44,916 | 16.0\% | 51,092 | 16.7\% |
| United States of America | 46,750 | 15.3\% | 39,126 | 13.1\% | 32,985 | 11.7\% | 47,845 | 15.7\% |
| Europe | 53,271 | 17.4\% | 50,333 | 16.8\% | 47,645 | 17.0\% | 53,638 | 17.6\% |
| Others | 15,247 | 5.0\% | 14,123 | 4.7\% | 12,168 | 4.3\% | 12,926 | 4.2\% |
| Net sales | 305,231 | 100.0\% | 299,037 | 100.0\% | 281,121 | 100.0\% | 305,481 | 100.0\% |


| FY3/2013 |  |  |  |  |  |  |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2012 |  | Q3 of FY3/2013 |  |
| Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | \% | Amount | \% |
| 133,111 | 44.7\% | 141,737 | 45.6\% | 138,467 | 43.5\% | 160,887 | 45.5\% | 20,907 | 14.9\% | 22,420 | 16.2\% |
| 55,527 | 18.7\% | 57,208 | 18.4\% | 59,288 | 18.6\% | 63,497 | 18.0\% | 12,405 | 24.3\% | 4,209 | 7.1\% |
| 49,498 | 16.6\% | 51,226 | 16.5\% | 57,259 | 18.0\% | 57,049 | 16.1\% | 9,204 | 19.2\% | -210 | -0.4\% |
| 47,166 | 15.8\% | 46,060 | 14.8\% | 48,637 | 15.3\% | 57,005 | 16.1\% | 3,367 | 6.3\% | 8,368 | 17.2\% |
| 12,424 | 4.2\% | 14,474 | 4.7\% | 14,442 | 4.6\% | 15,092 | 4.3\% | 2,166 | 16.8\% | 650 | 4.5\% |
| 297,726 | 100.0\% | 310,705 | 100.0\% | 318,093 | 100.0\% | 353,530 | 100.0\% | 48,049 | 15.7\% | 35,437 | 11.1\% |

3. Capital Expenditures, Depreciation and R\&D Expenses

|  | FY3/2012 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |
|  | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ |
| Capital expenditures | 16,011 | 5.2\% | 18,513 | 6.2\% | 16,920 | 6.0\% | 14,964 | 4.9\% |
| Depreciation | 14,017 | 4.6\% | 14,981 | 5.0\% | 16,161 | 5.7\% | 17,215 | 5.6\% |
| R\&D expenses | 11,939 | 3.9\% | 11,726 | 3.9\% | 11,453 | 4.1\% | 10,441 | 3.4\% |


| FY3/2013 |  |  |  |  |  |  |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2012 |  | Q3 of FY3/2013 |  |
| Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | \% | Amount | \% |
| 13,191 | 4.4\% | 13,335 | 4.3\% | 14,181 | 4.5\% | 15,981 | 4.5\% | 1,017 | 6.8\% | 1,800 | 12.7\% |
| 13,849 | 4.7\% | 14,835 | 4.8\% | 16,438 | 5.2\% | 17,997 | 5.1\% | 782 | 4.5\% | 1,559 | 9.5\% |
| 11,745 | 3.9\% | 12,121 | 3.9\% | 11,749 | 3.7\% | 11,904 | 3.4\% | 1,463 | 14.0\% | 155 | 1.3\% |

(Unit: Yen in millions)

| Net Sales | FY3/2012 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |
|  | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ |
| Fine Ceramic Parts Group | 20,515 | 6.7\% | 21,466 | 7.2\% | 19,365 | 6.9\% | 19,026 | 6.2\% |
| Semiconductor Parts Group | 40,775 | 13.3\% | 40,979 | 13.7\% | 35,979 | 12.8\% | 35,687 | 11.7\% |
| Applied Ceramic Products Group | 45,435 | 14.9\% | 45,277 | 15.1\% | 42,888 | 15.3\% | 46,184 | 15.1\% |
| Electronic Device Group | 59,417 | 19.5\% | 56,413 | 18.9\% | 49,530 | 17.6\% | 63,361 | 20.8\% |
| Components Business | 166,142 | 54.4\% | 164,135 | 54.9\% | 147,762 | 52.6\% | 164,258 | 53.8\% |
| Telecommunications Equipment Group | 48,949 | 16.1\% | 41,075 | 13.7\% | 46,544 | 16.6\% | 42,101 | 13.8\% |
| Information Equipment Group | 60,190 | 19.7\% | 61,000 | 20.4\% | 57,777 | 20.5\% | 64,490 | 21.1\% |
| Equipment Business | 109,139 | 35.8\% | 102,075 | 34.1\% | 104,321 | 37.1\% | 106,591 | 34.9\% |
| Others | 36,269 | 11.9\% | 39,917 | 13.4\% | 35,079 | 12.5\% | 40,722 | 13.3\% |
| Adjustments and eliminations | -6,319 | -2.1\% | -7,090 | -2.4\% | -6,041 | -2.2\% | -6,090 | -2.0\% |
| Net sales | 305,231 | 100.0\% | 299,037 | 100.0\% | 281,121 | 100.0\% | 305,481 | 100.0\% |


| FY3/2013 |  |  |  |  |  |  |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2012 |  | Q3 of FY3/2013 |  |
| Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { of } \\ \text { net sales } \\ \hline \end{array}$ | Amount | \% | Amount | \% |
| 19,069 | 6.4\% | 19,330 | 6.2\% | 18,538 | 5.8\% | 17,915 | 5.1\% | -1,111 | -5.8\% | -623 | -3.4\% |
| 38,400 | 12.9\% | 44,083 | 14.2\% | 44,879 | 14.1\% | 39,879 | 11.3\% | 4,192 | 11.7\% | -5,000 | -11.1\% |
| 42,600 | 14.3\% | 42,824 | 13.8\% | 51,302 | 16.1\% | 74,713 | 21.1\% | 28,529 | 61.8\% | 23,411 | 45.6\% |
| 69,891 | 23.5\% | 70,924 | 22.8\% | 66,986 | 21.1\% | 63,769 | 18.0\% | 408 | 0.6\% | -3,217 | -4.8\% |
| 169,960 | 57.1\% | 177,161 | 57.0\% | 181,705 | 57.1\% | 196,276 | 55.5\% | 32,018 | 19.5\% | 14,571 | 8.0\% |
| 41,521 | 14.0\% | 42,812 | 13.8\% | 43,027 | 13.5\% | 49,954 | 14.1\% | 7,853 | 18.7\% | 6,927 | 16.1\% |
| 58,483 | 19.6\% | 58,304 | 18.8\% | 61,658 | 19.4\% | 72,089 | 20.4\% | 7,599 | 11.8\% | 10,431 | 16.9\% |
| 100,004 | 33.6\% | 101,116 | 32.6\% | 104,685 | 32.9\% | 122,043 | 34.5\% | 15,452 | 14.5\% | 17,358 | 16.6\% |
| 34,689 | 11.6\% | 40,172 | 12.9\% | 40,148 | 12.6\% | 44,893 | 12.7\% | 4,171 | 10.2\% | 4,745 | 11.8\% |
| -6,927 | -2.3\% | -7,744 | -2.5\% | -8,445 | -2.6\% | -9,682 | -2.7\% | -3,592 | - | -1,237 |  |
| 297,726 | 100.0\% | 310,705 | 100.0\% | 318,093 | 100.0\% | 353,530 | 100.0\% | 48,049 | 15.7\% | 35,437 | 11.1\% |

(Unit: Yen in millions)

| Operating Profit |  |
| :--- | :---: |
| Fine Ceramic Parts Group <br> Semiconductor Parts Group <br> Applied Ceramic Products Group <br> Electronic Device Group |  |
| Components Business |  |
| Telecommunications Equipment Group <br> Information Equipment Group |  |
| Equipment Business |  |
| Others |  |
| Operating profit |  |
| Corporate gains andequity in earnings of <br> affiliates and unconsolidated subsidiaries <br> Adjustments and eliminations |  |
| Income before income taxes |  |


| FY3/2012 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  |
| Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \end{array}$ |
| 3,452 | 16.8\% | 3,816 | 17.8\% | 2,350 | 12.1\% | 3,004 | 15.8\% |
| 9,305 | 22.8\% | 8,568 | 20.9\% | 4,421 | 12.3\% | 5,460 | 15.3\% |
| 4,311 | 9.5\% | 2,045 | 4.5\% | 875 | 2.0\% | -772 | - |
| 9,406 | 15.8\% | 8,217 | 14.6\% | 4,274 | 8.6\% | -5,861 | - |
| 26,474 | 15.9\% | 22,646 | 13.8\% | 11,920 | 8.1\% | 1,831 | 1.1\% |
| -741 | - | 1,067 | 2.6\% | 485 | 1.0\% | 658 | 1.6\% |
| 7,614 | 12.6\% | 8,214 | 13.5\% | 6,779 | 11.7\% | 6,844 | 10.6\% |
| 6,873 | 6.3\% | 9,281 | 9.1\% | 7,264 | 7.0\% | 7,502 | 7.0\% |
| 794 | 2.2\% | 2,701 | 6.8\% | 2,037 | 5.8\% | 2,522 | 6.2\% |
| 34,141 | 11.2\% | 34,628 | 11.6\% | 21,221 | 7.5\% | 11,855 | 3.9\% |
| 5,950 | - | 1,409 | - | 6,035 | - | 446 | - |
| -169 | - | -394 | - | -217 | - | -12 | - |
| 39,922 | 13.1\% | 35,643 | 11.9\% | 27,039 | 9.6\% | 12,289 | 4.0\% |


| FY3/2013 |  |  |  |  |  |  |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2012 |  | Q3 of FY3/2013 |  |
| Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \text { \% to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to } \\ \text { net sales } \end{array}$ | Amount | \% | Amount | \% |
| 2,334 | 12.2\% | 2,201 | 11.4\% | 1,894 | 10.2\% | 1,185 | 6.6\% | -1,819 | -60.6\% | -709 | -37.4\% |
| 5,705 | 14.9\% | 8,157 | 18.5\% | 8,986 | 20.0\% | 7,531 | 18.9\% | 2,071 | 37.9\% | -1,455 | -16.2\% |
| 1,483 | 3.5\% | 3,805 | 8.9\% | 4,618 | 9.0\% | 8,018 | 10.7\% | 8,790 | - | 3,400 | 73.6\% |
| -17,503 | - | 5,624 | 7.9\% | 4,656 | 7.0\% | 3,209 | 5.0\% | 9,070 | - | -1,447 | -31.1\% |
| -7,981 | - | 19,787 | 11.2\% | 20,154 | 11.1\% | 19,943 | 10.2\% | 18,112 | 989.2\% | -211 | -1.0\% |
| -206 | - | 1,007 | 2.4\% | 870 | 2.0\% | -331 | - | -989 | - | -1,201 |  |
| 5,702 | 9.7\% | 5,404 | 9.3\% | 4,646 | 7.5\% | 5,998 | 8.3\% | -846 | -12.4\% | 1,352 | 29.1\% |
| 5,496 | 5.5\% | 6,411 | 6.3\% | 5,516 | 5.3\% | 5,667 | 4.6\% | -1,835 | -24.5\% | 151 | 2.7\% |
| 1,244 | 3.6\% | 3,101 | 7.7\% | 2,975 | 7.4\% | 3,222 | 7.2\% | 700 | 27.8\% | 247 | 8.3\% |
| -1,241 | - | 29,299 | 9.4\% | 28,645 | 9.0\% | 28,832 | 8.2\% | 16,977 | 143.2\% | 187 | 0.7\% |
| 6,030 | - | 2,106 | - | 5,214 | - | 3,898 | - | 3,452 | 774.0\% | -1,316 | -25.2\% |
| -62 | - | -400 | - | -709 | - | -249 | - | -237 | - | 460 | - |
| 4,727 | 1.6\% | 31,005 | 10.0\% | 33,150 | 10.4\% | 32,481 | 9.2\% | 20,192 | 164.3\% | -669 | -2.0\% |

5. Orders by Reporting Segment

| Orders | FY3/2012 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |
|  | Amount | $\begin{aligned} & \hline \% \text { of } \\ & \text { total } \\ & \hline \end{aligned}$ | Amount | $\begin{aligned} & \text { \% of } \\ & \text { total } \\ & \hline \end{aligned}$ | Amount | $\begin{aligned} & \text { \% of } \\ & \text { total } \\ & \hline \end{aligned}$ | Amount | $\begin{aligned} & \text { \% of } \\ & \text { total } \\ & \hline \end{aligned}$ |
| Fine Ceramic Parts Group | 21,543 | 6.9\% | 20,297 | 6.9\% | 18,687 | 6.6\% | 18,459 | 6.1\% |
| Semiconductor Parts Group | 43,203 | 13.8\% | 40,064 | 13.7\% | 33,563 | 12.0\% | 34,064 | 11.3\% |
| Applied Ceramic Products Group | 49,893 | 16.0\% | 44,127 | 15.1\% | 43,739 | 15.6\% | 49,527 | 16.4\% |
| Electronic Device Group | 61,659 | 19.8\% | 53,645 | 18.4\% | 46,402 | 16.5\% | 61,856 | 20.5\% |
| Components Business | 176,298 | 56.5\% | 158,133 | 54.1\% | 142,391 | 50.7\% | 163,906 | 54.3\% |
| Telecommunications Equipment Group | 45,313 | 14.5\% | 41,043 | 14.0\% | 49,951 | 17.8\% | 38,087 | 12.6\% |
| Information Equipment Group | 60,128 | 19.3\% | 60,805 | 20.8\% | 57,742 | 20.6\% | 64,390 | 21.3\% |
| Equipment Business | 105,441 | 33.8\% | 101,848 | 34.8\% | 107,693 | 38.4\% | 102,477 | 33.9\% |
| Others | 36,505 | 11.7\% | 39,956 | 13.7\% | 36,082 | 12.9\% | 41,861 | 13.9\% |
| Adjustments and eliminations | -6,376 | -2.0\% | -7,505 | -2.6\% | -5,529 | -2.0\% | -6,458 | -2.1\% |
| Total | 311,868 | 100.0\% | 292,432 | 100.0\% | 280,637 | 100.0\% | 301,786 | 100.0\% |

(Unit: Yen in millions)

| FY3/2013 |  |  |  |  |  |  |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Q4 of FY3/2012 |  | Q3 of FY3/2013 |  |
| Amount | \% of total | Amount | \% of | Amount | \% of total | Amount | $\begin{aligned} & \text { \% of } \\ & \text { total } \\ & \hline \end{aligned}$ | Amount | \% | Amount | \% |
| 19,650 | 6.3\% | 19,300 | 5.7\% | 18,197 | 5.5\% | 17,081 | 5.1\% | -1,378 | -7.5\% | -1,116 | -6.1\% |
| 41,201 | 13.1\% | 46,177 | 13.8\% | 40,404 | 12.2\% | 38,676 | 11.6\% | 4,612 | 13.5\% | -1,728 | -4.3\% |
| 43,421 | 13.9\% | 60,982 | 18.2\% | 67,556 | 20.4\% | 61,085 | 18.3\% | 11,558 | 23.3\% | -6,471 | -9.6\% |
| 72,989 | 23.3\% | 70,909 | 21.2\% | 65,434 | 19.8\% | 65,508 | 19.6\% | 3,652 | 5.9\% | 74 | 0.1\% |
| 177,261 | 56.6\% | 197,368 | 58.9\% | 191,591 | 57.9\% | 182,350 | 54.6\% | 18,444 | 11.3\% | -9,241 | -4.8\% |
| 45,234 | 14.4\% | 46,895 | 14.0\% | 46,329 | 14.0\% | 42,748 | 12.8\% | 4,661 | 12.2\% | -3,581 | -7.7\% |
| 58,471 | 18.7\% | 58,341 | 17.4\% | 61,469 | 18.6\% | 72,263 | 21.6\% | 7,873 | 12.2\% | 10,794 | 17.6\% |
| 103,705 | 33.1\% | 105,236 | 31.4\% | 107,798 | 32.6\% | 115,011 | 34.4\% | 12,534 | 12.2\% | 7,213 | 6.7\% |
| 38,625 | 12.3\% | 40,597 | 12.1\% | 40,590 | 12.2\% | 47,970 | 14.3\% | 6,109 | 14.6\% | 7,380 | 18.2\% |
| -6,471 | -2.0\% | -8,188 | -2.4\% | -8,997 | -2.7\% | -11,018 | -3.3\% | -4,560 | - | -2,021 |  |
| 313,120 | 100.0\% | 335,013 | 100.0\% | 330,982 | 100.0\% | 334,313 | 100.0\% | 32,527 | 10.8\% | 3,331 | 1.0\% |

6. Number of Employees

|  |
| :--- |
| Total |
| Japan |
| Outside Japan |


| FY3/2012 |  |  |  |
| :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 |
| 67,073 | 67,072 | 65,916 | 71,489 |
| 25,118 | 25,004 | 24,919 | 25,529 |
| 41,955 | 42,068 | 40,997 | 45,960 |


| FY3/2013 |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| Q1 | Q2 | Q3 | Q4 |
| 72,121 | 73,101 | 71,535 | 71,645 |
| 25,525 | 25,423 | 25,438 | 25,809 |
| 46,596 | 47,678 | 46,097 | 45,836 |

