

Quarterly Trends of Financial Results (IFRS)

1. Consolidated Results of Operations

(Unit: Yen in millions)

					FY3/2	020									FY3/20)21					Ch	ange cor	npared with	
	Q1	ı	Q2	2	Q3	3	Q4	l	Fully	ear	Q1		Q2	!	Q3		Q4		Full y	ear	Q4 of FY		Q3 of FY	
	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	%	Amount	%						
Sales revenue	384,937	100.0%	414,113	100.0%	397,835	100.0%	402,168	100.0%	1,599,053	100.0%	317,094	100.0%	378,943	100.0%	404,497	100.0%	426,363	100.0%	1,526,897	100.0%	24,195	6.0%	21,866	5.4%
Operating profit	22,629	5.9%	37,691	9.1%	34,540	8.7%	5,333	1.3%	100,193	6.3%	7,574	2.4%	16,491	4.4%	18,918	4.7%	27,661	6.5%	70,644	4.6%	22,328	418.7%	8,743	46.2%
Profit before income taxes	45,486	11.8%	39,727	9.6%	56,416	14.2%	7,197	1.8%	148,826	9.3%	30,411	9.6%	17,838	4.7%	38,967	9.6%	30,343	7.1%	117,559	7.7%	23,146	321.6%	-8,624	-22.1%
Profit attributable to owners of the parent	32,037	8.3%	27,577	6.7%	41,651	10.5%	6,456	1.6%	107,721	6.7%	22,380	7.1%	11,980	3.2%	29,571	7.3%	26,283	6.2%	90,214	5.9%	19,827	307.1%	-3,288	-11.1%

											(Offic. Fell)	
Average	US\$	110	107	109	109	109	108	106	105	106	106	i i
exchange rate	Furo	123	110	120	120	121	118	124	125	128	124	i

2. Capital expenditures, Depreciation charge and R&D expenses

(Unit: Yen in millions)

					FY3/2	020									FY3/20	21					Cl	nange co	mpared wit	n
	Q1		Q2	2	Q3		Q4	+	Full y	ear	Q1		Q2		Q3		Q4		Full y	ear	Q4 of FY	′3/2020	Q3 of FY	3/2021
	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	%	Amount	%						
Capital expenditures	25,821	6.7%	30,362	7.3%	26,844	6.7%	22,976	5.7%	106,003	6.6%	26,458	8.3%	30,609	8.1%	32,056	7.9%	27,983	6.6%	117,106	7.7%	5,007	21.8%	-4,073	-12.7%
Depreciation charge of property, plant and equipment	14,317	3.7%	14,817	3.6%	16,179	4.1%	17,100	4.3%	62,413	3.9%	17,065	5.4%	17,966	4.7%	18,980	4.7%	19,800	4.6%	73,811	4.8%	2,700	15.8%	820	4.3%
R&D expenses	18,866	4.9%	19,717	4.8%	20,325	5.1%	20,333	5.1%	79,241	5.0%	17,355	5.5%	17,771	4.7%	19,116	4.7%	21,215	5.0%	75,457	4.9%	882	4.3%	2,099	11.0%

1



3. Sales Revenue by Reporting Segment ※

/1	Init:	Yen	in	mil	lione

					FY3/20	020									FY3/20	21					Ch	nange cor	npared with	1
	Q1		Q2		Q3		Q4	ļ	Full y	ear	Q1		Q2	!	Q3		Q4		Full y	ear	Q4 of FY	3/2020	Q3 of FY	3/2021
	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%	Amount	%
Industrial & Automotive Components Group	79,330	20.6%	87,822	21.2%	86,602	21.8%	87,339	21.7%	341,093	21.3%	80,596	25.4%	86,591	22.8%	91,315	22.6%	100,542	23.5%	359,044	23.5%	13,203	15.1%	9,227	10.1%
Semiconductor Components Group	57,973	15.1%	65,122	15.7%	63,995	16.1%	60,138	15.0%	247,228	15.5%	56,124	17.7%	66,385	17.5%	70,796	17.5%	70,290	16.5%	263,595	17.3%	10,152	16.9%	-506	-0.7%
Electronic Devices Group	83,203	21.6%	84,348	20.4%	81,229	20.4%	75,333	18.7%	324,113	20.3%	61,440	19.4%	77,524	20.5%	82,708	20.4%	83,498	19.6%	305,170	20.0%	8,165	10.8%	790	1.0%
Total Components Business	220,506	57.3%	237,292	57.3%	231,826	58.3%	222,810	55.4%	912,434	57.1%	198,160	62.5%	230,500	60.8%	244,819	60.5%	254,330	59.6%	927,809	60.8%	31,520	14.1%	9,511	3.9%
Communications Group	64,781	16.8%	69,506	16.8%	63,841	16.1%	72,690	18.1%	270,818	17.0%	49,737	15.7%	57,725	15.3%	57,464	14.2%	67,813	15.9%	232,739	15.2%	-4,877	-6.7%	10,349	18.0%
Document Solutions Group	87,130	22.6%	90,754	21.9%	89,640	22.5%	92,391	23.0%	359,915	22.5%	60,058	18.9%	78,082	20.6%	87,941	21.8%	90,145	21.2%	316,226	20.7%	-2,246	-2.4%	2,204	2.5%
Life & Environment Group	16,866	4.4%	20,963	5.1%	16,391	4.1%	19,527	4.8%	73,747	4.6%	12,362	3.9%	15,974	4.2%	17,487	4.3%	18,075	4.2%	63,898	4.2%	-1,452	-7.4%	588	3.4%
Total Equipment & Systems Business	168,777	43.8%	181,223	43.8%	169,872	42.7%	184,608	45.9%	704,480	44.1%	122,157	38.5%	151,781	40.1%	162,892	40.3%	176,033	41.3%	612,863	40.1%	-8,575	-4.6%	13,141	8.1%
Others	4,110	1.1%	3,691	0.9%	4,709	1.2%	4,227	1.1%	16,737	1.0%	3,757	1.2%	4,180	1.1%	4,809	1.2%	5,423	1.3%	18,169	1.2%	1,196	28.3%	614	12.8%
Adjustments and eliminations	-8,456	-2.2%	-8,093	-2.0%	-8,572	-2.2%	-9,477	-2.4%	-34,598	-2.2%	-6,980	-2.2%	-7,518	-2.0%	-8,023	-2.0%	-9,423	-2.2%	-31,944	-2.1%	54	_	-1,400	-
Sales revenue	384,937	100.0%	414,113	100.0%	397,835	100.0%	402,168	100.0%	1,599,053	100.0%	317,094	100.0%	378,943	100.0%	404,497	100.0%	426,363	100.0%	1,526,897	100.0%	24,195	6.0%	21,866	5.4%

^{* %} represents the component ratio.

4. Business Profit by Reporting Segment ※

4. Business Front by Reporting Segment	26																						(Unit: Yen	n millions)
					FY3/2	2020			_						FY3/20	21			_		С	hange co	mpared with	า
	Q1	1	Q2	2	Q	3	Q4	1	Full y	ear	Q1		Q2	2	Q3		Q4	ļ	Full y	ear	Q4 of F	/3/2020	Q3 of FY	3/2021
	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	% to Sales revenue	Amount	%	Amount	%						
Industrial & Automotive Components Group	4,798	6.0%	4,436	5.1%	3,210	3.7%	3,369	3.9%	15,813	4.6%	1,666	2.1%	3,164	3.7%	4,670	5.1%	8,642	8.6%	18,142	5.1%	5,273	156.5%	3,972	85.1%
Semiconductor Components Group	5,082	8.8%	9,408	14.4%	8,508	13.3%	7,513	12.5%	30,511	12.3%	5,623	10.0%	6,480	9.8%	7,388	10.4%	8,769	12.5%	28,260	10.7%	1,256	16.7%	1,381	18.7%
Electronic Devices Group	13,418	16.1%	11,560	13.7%	11,496	14.2%	-4,730	_	31,744	9.8%	2,407	3.9%	6,217	8.0%	8,062	9.7%	8,582	10.3%	25,268	8.3%	13,312	-	520	6.5%
Total Components Business	23,298	10.6%	25,404	10.7%	23,214	10.0%	6,152	2.8%	78,068	8.6%	9,696	4.9%	15,861	6.9%	20,120	8.2%	25,993	10.2%	71,670	7.7%	19,841	322.5%	5,873	29.2%
Communications Group	2,012	3.1%	3,105	4.5%	1,949	3.1%	4,193	5.8%	11,259	4.2%	1,697	3.4%	2,213	3.8%	2,996	5.2%	7,691	11.3%	14,597	6.3%	3,498	83.4%	4,695	156.7%
Document Solutions Group	8,966	10.3%	9,917	10.9%	8,615	9.6%	6,991	7.6%	34,489	9.6%	1,809	3.0%	4,241	5.4%	12,301	14.0%	10,408	11.5%	28,759	9.1%	3,417	48.9%	-1,893	-15.4%
Life & Environment Group	-2,555	_	-2,503	_	-2,359	_	-3,548	_	-10,965	_	-3,834	_	-3,576	_	-13,464	_	-3,078	_	-23,952	_	470	-	10,386	_
Total Equipment & Systems Business	8,423	5.0%	10,519	5.8%	8,205	4.8%	7,636	4.1%	34,783	4.9%	-328	_	2,878	1.9%	1,833	1.1%	15,021	8.5%	19,404	3.2%	7,385	96.7%	13,188	719.5%
Others	-910	_	-1,010	-	-1,213	_	-1,351	_	-4,484	_	-633	_	-643	_	-424	-	-1,402	_	-3,102	-	-51	-	-978	_
Total business profit	30,811	8.0%	34,913	8.4%	30,206	7.6%	12,437	3.1%	108,367	6.8%	8,735	2.8%	18,096	4.8%	21,529	5.3%	39,612	9.3%	87,972	5.8%	27,175	218.5%	18,083	84.0%
Corporate gains and share of net profit of investments accounted for using the equity method	14,938	_	5,137	_	26,222	-	-4,320	_	41,977	_	22,197	_	240	_	17,764	1	-8,498	_	31,703		-4,178	-	-26,262	-
Adjustments and eliminations	-263	-	-323	-	-12	_	-920	_	-1,518	_	-521	_	-498	_	-326	-	-771	_	-2,116	-	149	-	-445	_
Profit before income taxes	45,486	11.8%	39,727	9.6%	56,416	14.2%	7,197	1.8%	148,826	9.3%	30,411	9.6%	17,838	4.7%	38,967	9.6%	30,343	7.1%	117,559	7.7%	23,146	321.6%	-8,624	-22.1%



5. Orders by Reporting Segment 💥

(Unit: Yen in millions)

					FY3/20	020									FY3/20	21			_		Ch	ange con	npared with	ı
	Q1		Q2	!	Q3		Q4	+	Full y	ear	Q1		Q2		Q3		Q4		Full y	ear	Q4 of FY	3/2020	Q3 of FY	3/2021
	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%	Amount	%
Industrial & Automotive Components Group	77,940	20.6%	87,813	22.5%	86,149	22.2%	87,593	22.4%	339,495	21.9%	79,159	23.3%	86,603	23.1%	92,853	22.6%	101,601	24.8%	360,216	23.5%	14,008	16.0%	8,748	9.4%
Semiconductor Components Group	58,118	15.4%	64,395	16.5%	61,278	15.8%	59,935	15.3%	243,726	15.8%	61,213	18.0%	67,511	18.0%	69,585	17.0%	68,466	16.7%	266,775	17.4%	8,531	14.2%	-1,119	-1.6%
Electronic Devices Group	85,360	22.6%	80,172	20.6%	78,143	20.1%	75,902	19.4%	319,577	20.7%	62,767	18.5%	79,056	21.1%	88,258	21.5%	74,288	18.1%	304,369	19.8%	-1,614	-2.1%	-13,970	-15.8%
Total Components Business	221,418	58.6%	232,380	59.6%	225,570	58.1%	223,430	57.1%	902,798	58.4%	203,139	59.8%	233,170	62.2%	250,696	61.1%	244,355	59.6%	931,360	60.7%	20,925	9.4%	-6,341	-2.5%
Communications Group	59,796	15.8%	56,221	14.4%	59,161	15.2%	62,436	16.0%	237,614	15.4%	69,775	20.5%	52,837	14.1%	57,632	14.0%	65,745	16.1%	245,989	16.0%	3,309	5.3%	8,113	14.1%
Document Solutions Group	87,050	23.1%	90,337	23.2%	89,567	23.1%	92,400	23.6%	359,354	23.2%	59,917	17.6%	77,899	20.8%	89,130	21.7%	91,063	22.2%	318,009	20.7%	-1,337	-1.4%	1,933	2.2%
Life & Environment Group	14,776	3.9%	15,412	3.9%	18,104	4.7%	22,631	5.8%	70,923	4.6%	12,679	3.8%	15,593	4.1%	16,883	4.1%	16,507	4.0%	61,662	4.0%	-6,124	-27.1%	-376	-2.2%
Total Equipment & Systems Business	161,622	42.8%	161,970	41.5%	166,832	43.0%	177,467	45.4%	667,891	43.2%	142,371	41.9%	146,329	39.0%	163,645	39.8%	173,315	42.3%	625,660	40.7%	-4,152	-2.3%	9,670	5.9%
Others	2,841	0.8%	2,549	0.7%	2,936	0.7%	2,418	0.6%	10,744	0.7%	2,546	0.7%	2,326	0.6%	2,856	0.7%	3,541	0.9%	11,269	0.7%	1,123	46.4%	685	24.0%
Adjustments and eliminations	-8,272	-2.2%	-7,030	-1.8%	-7,095	-1.8%	-12,113	-3.1%	-34,510	-2.3%	-8,174	-2.4%	-6,800	-1.8%	-6,531	-1.6%	-11,461	-2.8%	-32,966	-2.1%	652	-	-4,930	_
Orders	377,609	100.0%	389,869	100.0%	388,243	100.0%	391,202	100.0%	1,546,923	100.0%	339,882	100.0%	375,025	100.0%	410,666	100.0%	409,750	100.0%	1,535,323	100.0%	18,548	4.7%	-916	-0.2%

^{* %} represents the component ratio.

6. Capital expenditures by Reporting Segment 💥

(Unit: Yen in millions)

					FY3/2	020									FY3/20	21			_		Ch	nange cor	npared with	h
	Q1		Q2		Q3	3	Q4	1	Full y	ear	Q1		Q2		Q3		Q4		Full y	ear	Q4 of FY	′3/2020	Q3 of FY	'3/2021
	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%	Amount	%
Industrial & Automotive Components Group	5,195	20.1%	6,183	20.4%	7,247	27.0%	4,344	18.9%	22,969	21.6%	2,953	11.2%	5,064	16.5%	3,114	9.7%	3,545	12.7%	14,676	12.5%	-799	-18.4%	431	13.8%
Semiconductor Components Group	2,184	8.5%	3,560	11.7%	2,381	8.8%	3,833	16.7%	11,958	11.3%	4,424	16.7%	5,423	17.7%	7,650	23.9%	6,569	23.5%	24,066	20.6%	2,736	71.4%	-1,081	-14.1%
Electronic Devices Group	9,672	37.4%	8,988	29.6%	5,472	20.4%	5,426	23.6%	29,558	27.9%	10,641	40.2%	12,325	40.3%	13,769	42.9%	11,061	39.5%	47,796	40.8%	5,635	103.9%	-2,708	-19.7%
Total Components Business	17,051	66.0%	18,731	61.7%	15,100	56.2%	13,603	59.2%	64,485	60.8%	18,018	68.1%	22,812	74.5%	24,533	76.5%	21,175	75.7%	86,538	73.9%	7,572	55.7%	-3,358	-13.7%
Communications Group	1,137	4.4%	1,295	4.3%	1,691	6.3%	2,101	9.1%	6,224	5.9%	1,810	6.8%	1,434	4.7%	862	2.7%	1,053	3.7%	5,159	4.4%	-1,048	-49.9%	191	22.2%
Document Solutions Group	1,659	6.4%	2,104	6.9%	3,045	11.4%	2,058	9.0%	8,866	8.4%	1,913	7.2%	2,464	8.0%	2,398	7.5%	2,184	7.8%	8,959	7.7%	126	6.1%	-214	-8.9%
Life & Environment Group	1,569	6.1%	1,242	4.1%	1,265	4.7%	1,608	7.0%	5,684	5.3%	2,790	10.6%	1,489	4.9%	2,269	7.1%	1,226	4.4%	7,774	6.6%	-382	-23.8%	-1,043	-46.0%
Total Equipment & Systems Business	4,365	16.9%	4,641	15.3%	6,001	22.4%	5,767	25.1%	20,774	19.6%	6,513	24.6%	5,387	17.6%	5,529	17.3%	4,463	15.9%	21,892	18.7%	-1,304	-22.6%	-1,066	-19.3%
Others	1,021	4.0%	1,220	4.0%	483	1.8%	474	2.1%	3,198	3.0%	397	1.5%	849	2.8%	398	1.2%	379	1.4%	2,023	1.7%	-95	-20.0%	-19	-4.8%
Corporate	3,384	13.1%	5,770	19.0%	5,260	19.6%	3,132	13.6%	17,546	16.6%	1,530	5.8%	1,561	5.1%	1,596	5.0%	1,966	7.0%	6,653	5.7%	-1,166	-37.2%	370	23.2%
Total	25,821	100.0%	30,362	100.0%	26,844	100.0%	22,976	100.0%	106,003	100.0%	26,458	100.0%	30,609	100.0%	32,056	100.0%	27,983	100.0%	117,106	100.0%	5,007	21.8%	-4,073	-12.7%

^{* %} represents the component ratio.



7. Depreciation charge of property, plant and equipment by Reporting Segment 💥

1,702

18,866

100.0%

1,899

19,717 100.0%

9.6%

1,580

20,325 100.0%

7.8%

1,548

20,333 100.0%

-	Unit:	Yen	in	million

(Unit: Yen in millions)

					FY3/2	020									FY3/20	21			_		Cł	nange cor	npared with	1
	Q1		Q2		Q3		Q4	+	Full y	ear	Q1		Q2		Q3		Q4		Full y	ear	Q4 of FY	3/2020	Q3 of FY	3/2021
	Amount	%*	Amount	%	Amount	%																		
Industrial & Automotive Components Group	3,506	24.5%	3,730	25.2%	4,096	25.3%	4,112	24.0%	15,444	24.8%	4,436	26.0%	4,625	25.7%	4,771	25.1%	4,900	24.7%	18,732	25.4%	788	19.2%	129	2.7%
Semiconductor Components Group	1,983	13.9%	2,110	14.2%	2,366	14.6%	2,523	14.8%	8,982	14.4%	2,697	15.8%	2,880	16.0%	3,152	16.6%	3,565	18.0%	12,294	16.6%	1,042	41.3%	413	13.1%
Electronic Devices Group	4,860	33.9%	4,932	33.3%	5,379	33.3%	5,637	33.0%	20,808	33.3%	5,287	31.0%	5,776	32.2%	6,086	32.1%	6,591	33.3%	23,740	32.2%	954	16.9%	505	8.3%
Total Components Business	10,349	72.3%	10,772	72.7%	11,841	73.2%	12,272	71.8%	45,234	72.5%	12,420	72.8%	13,281	73.9%	14,009	73.8%	15,056	76.0%	54,766	74.2%	2,784	22.7%	1,047	7.5%
Communications Group	759	5.3%	814	5.5%	885	5.4%	1,221	7.1%	3,679	5.9%	1,112	6.5%	778	4.3%	976	5.2%	938	4.7%	3,804	5.2%	-283	-23.2%	-38	-3.9%
Document Solutions Group	1,542	10.8%	1,543	10.4%	1,663	10.3%	1,605	9.4%	6,353	10.2%	1,582	9.3%	1,871	10.4%	1,887	9.9%	1,980	10.0%	7,320	9.9%	375	23.4%	93	4.9%
Life & Environment Group	831	5.8%	863	5.8%	805	5.0%	928	5.4%	3,427	5.5%	1,031	6.0%	1,086	6.1%	1,146	6.0%	681	3.5%	3,944	5.3%	-247	-26.6%	-465	-40.6%
Total Equipment & Systems Business	3,132	21.9%	3,220	21.7%	3,353	20.7%	3,754	21.9%	13,459	21.6%	3,725	21.8%	3,735	20.8%	4,009	21.1%	3,599	18.2%	15,068	20.4%	-155	-4.1%	-410	-10.2%
Others	373	2.6%	400	2.7%	434	2.7%	455	2.7%	1,662	2.6%	395	2.3%	418	2.3%	417	2.2%	586	3.0%	1,816	2.5%	131	28.8%	169	40.5%
Corporate	463	3.2%	425	2.9%	551	3.4%	619	3.6%	2,058	3.3%	525	3.1%	532	3.0%	545	2.9%	559	2.8%	2,161	2.9%	-60	-9.7%	14	2.6%
Total	14,317	100.0%	14,817	100.0%	16,179	100.0%	17,100	100.0%	62,413	100.0%	17,065	100.0%	17,966	100.0%	18,980	100.0%	19,800	100.0%	73,811	100.0%	2,700	15.8%	820	4.3%

^{* %} represents the component ratio.

8. R&D expenses by Reporting Segment 💥

of FY3/2021 ount %
unt %
351 11.29
30 2.49
349 6.5%
730 7.5%
-180 -9.0%
171 4.09
523 26.89
514 6.39
-

6,729

79,241 100.0%

8.5%

1,107

17,355 100.0%

1,341

17,771

7.5%

100.0%

1,144

19,116

6.0%

100.0%

1,999

21,215

100.0%

5,591

75,457 100.0%

451

882

29.1%

4.3%

855 74.7%

2,099

11.0%

Others

Total

^{* %} represents the component ratio.



9. Sales Revenue by Geographic Segment

|--|

, , ,	FY3/2020						FY3/2021								Change compared with									
	Q1		Q1 Q2		Q3		Q4		Full year		Q1		Q2		Q3		Q4		Full year		Q4 of FY3/2020		Q3 of FY3/2021	
	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%*	Amount	%	Amount	%
Japan	143,353	37.3%	154,751	37.4%	144,544	36.3%	155,465	38.7%	598,113	37.4%	122,807	38.7%	133,643	35.3%	139,788	34.6%	153,923	36.1%	550,161	36.0%	-1,542	-1.0%	14,135	10.1%
Asia	86,277	22.4%	93,964	22.7%	97,155	24.4%	81,550	20.3%	358,946	22.4%	79,615	25.1%	99,957	26.4%	107,394	26.5%	103,693	24.3%	390,659	25.6%	22,143	27.2%	-3,701	-3.4%
Europe	76,711	19.9%	75,204	18.2%	72,938	18.3%	81,473	20.3%	306,326	19.2%	50,462	15.9%	68,193	18.0%	78,080	19.3%	85,687	20.1%	282,422	18.5%	4,214	5.2%	7,607	9.7%
United States of America	63,643	16.5%	75,288	18.2%	68,872	17.3%	68,199	17.0%	276,002	17.3%	56,190	17.7%	65,572	17.3%	65,536	16.2%	68,758	16.1%	256,056	16.8%	559	0.8%	3,222	4.9%
Others	14,953	3.9%	14,906	3.5%	14,326	3.7%	15,481	3.7%	59,666	3.7%	8,020	2.6%	11,578	3.0%	13,699	3.4%	14,302	3.4%	47,599	3.1%	-1,179	-7.6%	603	4.4%
Sales revenue	384,937	100.0%	414,113	100.0%	397,835	100.0%	402,168	100.0%	1,599,053	100.0%	317,094	100.0%	378,943	100.0%	404,497	100.0%	426,363	100.0%	1,526,897	100.0%	24,195	6.0%	21,866	5.4%

^{* %} represents the component ratio.

10. Number of employees

	FY3/2020								
	Q1	Q2	Q3	Q4					
Total	77,817	76,786	76,411	75,505					
Japan	26,222	26,198	26,085	26,225					
Outside Japan	51,595	50,588	50,326	49,280					

		41					
(<i>F</i>	₹S OT	une	ena	υī	eacn	quarter)	

FY3/2021										
Q1	Q2	Q3	Q4							
77,036	76,102	77,690	78,490							
26,903	26,829	26,794	27,122							
50,133	49,273	50,896	51,368							

^{**} On April 1, 2020, a domestic subsidiary Kyocera Communication Systems Co., Ltd., which is included in "Communications Group", absorbed and merged with a domestic subsidiary Kyocera Solar Corporation, which was included in "Life & Environment Group." As a result, reporting segment information in FY3/2020 are presented in the reporting segment after the merger.