## Quarterly Trends of Financial Results [IFRS]

1. Consolidated Results of Operations

|  | FY3/2020 |  |  |  |  |  |  |  |  |  | FY3/2021 |  |  |  |  |  |  |  | Change compared with |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | Full year |  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | Full year |  | Q4 of FY3/2020 |  | Q3 of FY3/2021 |  |
|  | Amount | $\left.\begin{array}{\|c\|c} \% \text { to sales } \\ \text { revenue } \end{array} \right\rvert\,$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{gathered} \text { \% to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\left.\begin{array}{\|c\|c} \% \text { to sales } \\ \text { revenese } \end{array} \right\rvert\,$ | Amount | \% | Amount | \% |
| Sales revenue | 384,937 | 100.0\% | 414,113 | 100.0\% | 397,835 | 100.0\% | 402,168 | 100.0\% | 1,599,053 | 100.0\% | 317,094 | 100.0\% | 378,943 | 100.0\% | 404,497 | 100.0\% | 426,363 | 100.0\% | 1,526,897 | 100.0\% | 24,195 | 6.0\% | 21,866 | 5.4\% |
| Operating profit | 22,629 | 5.9\% | 37,691 | 9.1\% | 34,540 | 8.7\% | 5,333 | 1.3\% | 100,193 | 6.3\% | 7,574 | 2.4\% | 16,491 | 4.4\% | 18,918 | 4.7\% | 27,661 | 6.5\% | 70,644 | 4.6\% | 22,328 | 418.7\% | 8,743 | 46.2\% |
| Profit before income taxes | 45,486 | 11.8\% | 39,727 | 9.6\% | 56,416 | 14.2\% | 7,197 | 1.8\% | 148,826 | 9.3\% | 30,411 | 9.6\% | 17,838 | 4.7\% | 38,967 | 9.6\% | 30,343 | 7.1\% | 117,559 | 7.7\% | 23,146 | 321.6\% | -8,624 | -22.1\% |
| Profit attributable to owners of the parent | 32,037 | 8.3\% | 27,577 | 6.7\% | 41,651 | 10.5\% | 6,456 | 1.6\% | 107,721 | 6.7\% | 22,380 | 7.1\% | 11,980 | 3.2\% | 29,571 | 7.3\% | 26,283 | 6.2\% | 90,214 | 5.9\% | 19,827 | 307.1\% | -3,288 | -11.1\% |


| Average exchange rate | US\$ | 110 | 107 | 109 | 109 | 109 | 108 | 106 | 105 | 106 | 106 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Euro | 123 | 119 | 120 | 120 | 121 | 118 | 124 | 125 | 128 | 124 |

2. Capital expenditures, Depreciation charge and R\&D expenses

|  | FY3/2020 |  |  |  |  |  |  |  | Full year |  | FY3/2021 |  |  |  |  |  |  |  | Change compared with |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |  |  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | Full year |  | Q4 of FY3/2020 |  | Q3 of FY3/2021 |  |
|  | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\% \text { to Sales }$ revenue | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to Sales } \\ \text { revenue } \end{array}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{gathered} \text { \% to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{array}{\|c} \% \text { to s sales } \\ \text { revenue } \end{array}$ | Amount | \% | Amount | \% |
| Capital expenditures | 25,821 | 6.7\% | 30,362 | 7.3\% | 26,844 | 6.7\% | 22,976 | 5.7\% | 106,003 | 6.6\% | 26,458 | 8.3\% | 30,609 | 8.1\% | 32,056 | 7.9\% | 27,983 | 6.6\% | 117,106 | 7.7\% | 5,007 | 21.8\% | -4,073 | -12.7\% |
| Depreciation charge of property, plant and equipment | 14,317 | 3.7\% | 14,817 | 3.6\% | 16,179 | 4.1\% | 17,100 | 4.3\% | 62,413 | 3.9\% | 17,065 | 5.4\% | 17,966 | 4.7\% | 18,980 | 4.7\% | 19,800 | 4.6\% | 73,811 | 4.8\% | 2,700 | 15.8\% | 820 | 4.3\% |
| R\&D expenses | 18,866 | 4.9\% | 19,717 | 4.8\% | 20,325 | 5.1\% | 20,333 | 5.1\% | 79,241 | 5.0\% | 17,355 | 5.5\% | 17,771 | 4.7\% | 19,116 | 4.7\% | 21,215 | 5.0\% | 75,457 | 4.9\% | 882 | 4.3\% | 2,099 | 11.0\% |


|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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|  | FY3/2020 |  |  |  |  |  |  |  |  |  | FY3/2021 |  |  |  |  |  |  |  | Change compared with |  |  |  |  |  |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | Full year |  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | Full year |  | Q4 of FY3/2020 |  | Q3 of FY3/2021 |  |
|  | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \% | Amount | \% |
| Industrial \& Automotive Components Group | 79,330 | 20.6\% | 87,822 | 21.2\% | 86,602 | 21.8\% | 87,339 | 21.7\% | 341,093 | 21.3\% | 80,596 | 25.4\% | 86,591 | 22.8\% | 91,315 | 22.6\% | 100,542 | 23.5\% | 359,044 | 23.5\% | 13,203 | 15.1\% | 9,227 | 10.1\% |
| Semiconductor Components Group | 57,973 | 15.1\% | 65,122 | 15.7\% | 63,995 | 16.1\% | 60,138 | 15.0\% | 247,228 | 15.5\% | 56,124 | 17.7\% | 66,385 | 17.5\% | 70,796 | 17.5\% | 70,290 | 16.5\% | 263,595 | 17.3\% | 10,152 | 16.9\% | -506 | -0.7\% |
| Electronic Devices Group | 83,203 | 21.6\% | 84,348 | 20.4\% | 81,229 | 20.4\% | 75,333 | 18.7\% | 324,113 | 20.3\% | 61,440 | 19.4\% | 77,524 | 20.5\% | 82,708 | 20.4\% | 83,498 | 19.6\% | 305,170 | 20.0\% | 8,165 | 10.8\% | 790 | 1.0\% |
| Total Components Business | 220,506 | 57.3\% | 237,292 | 57.3\% | 231,826 | 58.3\% | 222,810 | 55.4\% | 912,434 | 57.1\% | 198,160 | 62.5\% | 230,500 | 60.8\% | 244,819 | 60.5\% | 254,330 | 59.6\% | 927,809 | 60.8\% | 31,520 | 14.1\% | 9,511 | 3.9\% |
| Communications Group | 64,781 | 16.8\% | 69,506 | 16.8\% | 63,841 | 16.1\% | 72,690 | 18.1\% | 270,818 | 17.0\% | 49,737 | 15.7\% | 57,725 | 15.3\% | 57,464 | 14.2\% | 67,813 | 15.9\% | 232,739 | 15.2\% | -4,877 | -6.7\% | 10,349 | 18.0\% |
| Document Solutions Group | 87,130 | 22.6\% | 90,754 | 21.9\% | 89,640 | 22.5\% | 92,391 | 23.0\% | 359,915 | 22.5\% | 60,058 | 18.9\% | 78,082 | 20.6\% | 87,941 | 21.8\% | 90,145 | 21.2\% | 316,226 | 20.7\% | -2,246 | -2.4\% | 2,204 | 2.5\% |
| Life \& Environment Group | 16,866 | 4.4\% | 20,963 | 5.1\% | 16,391 | 4.1\% | 19,527 | 4.8\% | 73,747 | 4.6\% | 12,362 | 3.9\% | 15,974 | 4.2\% | 17,487 | 4.3\% | 18,075 | 4.2\% | 63,898 | 4.2\% | -1,452 | -7.4\% | 588 | 3.4\% |
| Total Equipment \& Systems Business | 168,777 | 43.8\% | 181,223 | 43.8\% | 169,872 | 42.7\% | 184,608 | 45.9\% | 704,480 | 44.1\% | 122,157 | 38.5\% | 151,781 | 40.1\% | 162,892 | 40.3\% | 176,033 | 41.3\% | 612,863 | 40.1\% | -8,575 | -4.6\% | 13,141 | 8.1\% |
| Others | 4,110 | 1.1\% | 3,691 | 0.9\% | 4,709 | 1.2\% | 4,227 | 1.1\% | 16,737 | 1.0\% | 3,757 | 1.2\% | 4,180 | 1.1\% | 4,809 | 1.2\% | 5,423 | 1.3\% | 18,169 | 1.2\% | 1,196 | 28.3\% | 614 | 12.8\% |
| Adjustments and eliminations | -8,456 | -2.2\% | -8,093 | -2.0\% | -8,572 | -2.2\% | -9,477 | -2.4\% | -34,598 | -2.2\% | -6,980 | -2.2\% | -7,518 | -2.0\% | -8,023 | -2.0\% | -9,423 | -2.2\% | -31,944 | -2.1\% | 54 | - | -1,400 | - |
| Sales revenue | 384,937 | 100.0\% | 414,113 | 100.0\% | 397,835 | 100.0\% | 402,168 | 100.0\% | 1,599,053 | 100.0\% | 317,094 | 100.0\% | 378,943 | 100.0\% | 404,497 | 100.0\% | 426,363 | 100.0\% | 1,526,897 | 100.0\% | 24,195 | 6.0\% | 21,866 | 5.4\% |
| * \% represents the component ratio. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4. Business Profit by Reporting Segmen |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (Unit: Yen in millions) |  |  |  |  |  |
|  | FY3/2020 |  |  |  |  |  |  |  | Full year |  | FY3/2021 |  |  |  |  |  |  |  | Full year |  | Change compared with |  |  |  |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |  |  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |  |  | Q4 of FY3/2020 |  | Q3 of FY3/2021 |  |
|  | Amount | $\begin{array}{\|c} \hline \begin{array}{c} \text { \% So Sales } \\ \text { revenue } \end{array} \\ \hline \end{array}$ | Amount | $\begin{aligned} & \text { \% to Sales } \\ & \text { revenue } \end{aligned}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to Sales } \\ \text { revenue } \end{array}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to Sales } \\ \text { revenue } \end{array}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to Sales } \\ \text { revenue } \end{array}$ | Amount | $\begin{gathered} \% \text { to Sales } \\ \text { revenue } \end{gathered}$ | Amount | $\begin{aligned} & \text { \% to Sales } \\ & \text { revenue } \end{aligned}$ | Amount | $\begin{aligned} & \text { \% to Sales } \\ & \text { revenue } \end{aligned}$ | Amount | $\begin{array}{\|c\|} \hline \% \text { to Sales } \\ \text { revenue } \end{array}$ | Amount | \% | Amount | \% |
| Industrial \& Automotive Components Group | 4,798 | 6.0\% | 4,436 | 5.1\% | 3,210 | 3.7\% | 3,369 | 3.9\% | 15,813 | 4.6\% | 1,666 | 2.1\% | 3,164 | 3.7\% | 4,670 | 5.1\% | 8,642 | 8.6\% | 18,142 | 5.1\% | 5,273 | 156.5\% | 3,972 | 85.1\% |
| Semiconductor Components Group | 5,082 | 8.8\% | 9,408 | 14.4\% | 8,508 | 13.3\% | 7,513 | 12.5\% | 30,511 | 12.3\% | 5,623 | 10.0\% | 6,480 | 9.8\% | 7,388 | 10.4\% | 8,769 | 12.5\% | 28,260 | 10.7\% | 1,256 | 16.7\% | 1,381 | 18.7\% |
| Electronic Devices Group | 13,418 | 16.1\% | 11,560 | 13.7\% | 11,496 | 14.2\% | -4,730 | - | 31,744 | 9.8\% | 2,407 | 3.9\% | 6,217 | 8.0\% | 8,062 | 9.7\% | 8,582 | 10.3\% | 25,268 | 8.3\% | 13,312 | - | 520 | 6.5\% |
| Total Components Business | 23,298 | 10.6\% | 25,404 | 10.7\% | 23,214 | 10.0\% | 6,152 | 2.8\% | 78,068 | 8.6\% | 9,696 | 4.9\% | 15,861 | 6.9\% | 20,120 | 8.2\% | 25,993 | 10.2\% | 71,670 | 7.7\% | 19,841 | 322.5\% | 5,873 | 29.2\% |
| Communications Group | 2,012 | 3.1\% | 3,105 | 4.5\% | 1,949 | 3.1\% | 4,193 | 5.8\% | 11,259 | 4.2\% | 1,697 | 3.4\% | 2,213 | 3.8\% | 2,996 | 5.2\% | 7,691 | 11.3\% | 14,597 | 6.3\% | 3,498 | 83.4\% | 4,695 | 156.7\% |
| Document Solutions Group | 8,966 | 10.3\% | 9,917 | 10.9\% | 8,615 | 9.6\% | 6,991 | 7.6\% | 34,489 | 9.6\% | 1,809 | 3.0\% | 4,241 | 5.4\% | 12,301 | 14.0\% | 10,408 | 11.5\% | 28,759 | 9.1\% | 3,417 | 48.9\% | -1,893 | -15.4\% |
| Life \& Environment Group | -2,555 | - | -2,503 | - | -2,359 | - | -3,548 | - | -10,965 | - | -3,834 | - | -3,576 | - | -13,464 | - | -3,078 | - | -23,952 | - | 470 | - | 10,386 | - |
| Total Equipment \& Systems Business | 8,423 | 5.0\% | 10,519 | 5.8\% | 8,205 | 4.8\% | 7,636 | 4.1\% | 34,783 | 4.9\% | -328 | - | 2,878 | 1.9\% | 1,833 | 1.1\% | 15,021 | 8.5\% | 19,404 | 3.2\% | 7,385 | 96.7\% | 13,188 | 719.5\% |
| Others | -910 | - | -1,010 | - | -1,213 | - | -1,351 | - | -4,484 | - | -633 | - | -643 | - | -424 | - | -1,402 | - | -3,102 | - | -51 | - | -978 | - |
| Total business profit | 30,811 | 8.0\% | 34,913 | 8.4\% | 30,206 | 7.6\% | 12,437 | 3.1\% | 108,367 | 6.8\% | 8,735 | 2.8\% | 18,096 | 4.8\% | 21,529 | 5.3\% | 39,612 | 9.3\% | 87,972 | 5.8\% | 27,175 | 218.5\% | 18,083 | 84.0\% |
| Corporate gains and share of net profit of investments accounted for using the equity method | 14,938 | - | 5,137 | - | 26,222 | - | -4,320 | - | 41,977 | - | 22,197 | - | 240 | - | 17,764 | - | -8,498 | - | 31,703 | - | -4,178 | - | -26,262 | - |
| Adjustments and eliminations | -263 | - | -323 | - | -12 | - | -920 | - | -1,518 | - | -521 | - | -498 | - | -326 | - | -771 | - | -2,116 | - | 149 | - | -445 | - |
| Profit before income taxes | 45,486 | 11.8\% | 39,727 | 9.6\% | 56,416 | 14.2\% | 7,197 | 1.8\% | 148,826 | 9.3\% | 30,411 | 9.6\% | 17,838 | 4.7\% | 38,967 | 9.6\% | 30,343 | 7.1\% | 117,559 | 7.7\% | 23,146 | 321.6\% | -8,624 | -22.1\% |


5. Orders by Reporting Segment $※$

|  | FY3/2020 |  |  |  |  |  |  |  | Full year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |  |  |
|  | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* |
| Industrial \& Automotive Components Group <br> Semiconductor Components Group <br> Electronic Devices Group | $\begin{aligned} & 77,940 \\ & 58,118 \\ & 85,360 \end{aligned}$ | $\begin{aligned} & 20.6 \% \\ & 15.4 \% \\ & 22.6 \% \end{aligned}$ | 87,813 <br> 64,395 <br> 80,172 | $\begin{gathered} 22.5 \% \\ 16.5 \% \\ 20.6 \% \end{gathered}$ | 86,149 <br> 61,278 <br> 78,143 | $\begin{aligned} & 22.2 \% \\ & 15.8 \% \\ & 20.1 \% \end{aligned}$ | $\begin{aligned} & \hline 87,593 \\ & 59,935 \\ & 75,902 \end{aligned}$ | $\begin{aligned} & 22.4 \% \\ & 15.3 \% \\ & 19.4 \% \end{aligned}$ | $\begin{aligned} & 339,495 \\ & 243,726 \\ & 319,577 \end{aligned}$ | $\begin{aligned} & 21.9 \% \\ & 15.8 \% \\ & 20.7 \% \end{aligned}$ |
| Total Components Business | 221,418 | 58.6\% | 232,380 | 59.6\% | 225,570 | 58.1\% | 223,430 | 57.1\% | 902,798 | 58.4\% |
| Communications Group <br> Document Solutions Group <br> Life \& Environment Group | 59,796 <br> 87,050 <br> 14,776 | $\begin{array}{r} 15.8 \% \\ 23.1 \% \\ 3.9 \% \end{array}$ | 56,221 <br> 90,337 <br> 15,412 | $\begin{array}{r} 14.4 \% \\ 23.2 \% \\ 3.9 \% \end{array}$ | 59,161 <br> 89,567 <br> 18,104 | $\begin{array}{r} \hline 15.2 \% \\ 23.1 \% \\ 4.7 \% \end{array}$ | $\begin{aligned} & 62,436 \\ & 92,400 \\ & 22,631 \end{aligned}$ | $\begin{array}{r} \hline 16.0 \% \\ 23.6 \% \\ 5.8 \% \end{array}$ | $\begin{array}{r} 237,614 \\ 359,354 \\ 70,923 \end{array}$ | $\begin{array}{r} \hline 15.4 \% \\ 23.2 \% \\ 4.6 \% \end{array}$ |
| Total Equipment \& Systems Business | 161,622 | 42.8\% | 161,970 | 41.5\% | 166,832 | 43.0\% | 177,467 | 45.4\% | 667,891 | 43.2\% |
| Others | 2,841 | 0.8\% | 2,549 | 0.7\% | 2,936 | 0.7\% | 2,418 | 0.6\% | 10,744 | 0.7\% |
| Adjustments and eliminations | -8,272 | -2.2\% | -7,030 | -1.8\% | -7,095 | -1.8\% | -12,113 | -3.1\% | -34,510 | -2.3\% |
| Orders | 377,609 | 100.0\% | 389,869 | 100.0\% | 388,243 | 100.0\% | 391,202 | 100.0\% | 1,546,923 | 100.0\% |

* \% represents the component ratio.

6. Capital expenditures by Reporting Segment $※$

* \% represents the component ratio.

| FY3/2021 |  |  |  |  |  |  |  |  |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 |  | Full year |  | Q4 of FY3/2020 |  | Q3 of FY3/2021 |  |
| Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \% | Amount | \% |
| 79,159 | 23.3\% | 86,603 | 23.1\% | 92,853 | 22.6\% | 101,601 | 24.8\% | 360,216 | 23.5\% | 14,008 | 16.0\% | 8,748 | 9.4\% |
| 61,213 | 18.0\% | 67,511 | 18.0\% | 69,585 | 17.0\% | 68,466 | 16.7\% | 266,775 | 17.4\% | 8,531 | 14.2\% | -1,119 | -1.6\% |
| 62,767 | 18.5\% | 79,056 | 21.1\% | 88,258 | 21.5\% | 74,288 | 18.1\% | 304,369 | 19.8\% | -1,614 | -2.1\% | -13,970 | -15.8\% |
| 203,139 | 59.8\% | 233,170 | 62.2\% | 250,696 | 61.1\% | 244,355 | 59.6\% | 931,360 | 60.7\% | 20,925 | 9.4\% | -6,341 | -2.5\% |
| 69,775 | 20.5\% | 52,837 | 14.1\% | 57,632 | 14.0\% | 65,745 | 16.1\% | 245,989 | 16.0\% | 3,309 | 5.3\% | 8,113 | 14.1\% |
| 59,917 | 17.6\% | 77,899 | 20.8\% | 89,130 | 21.7\% | 91,063 | 22.2\% | 318,009 | 20.7\% | -1,337 | -1.4\% | 1,933 | 2.2\% |
| 12,679 | 3.8\% | 15,593 | 4.1\% | 16,883 | 4.1\% | 16,507 | 4.0\% | 61,662 | 4.0\% | -6,124 | -27.1\% | -376 | -2.2\% |
| 142,371 | 41.9\% | 146,329 | 39.0\% | 163,645 | 39.8\% | 173,315 | 42.3\% | 625,660 | 40.7\% | -4,152 | -2.3\% | 9,670 | 5.9\% |
| 2,546 | 0.7\% | 2,326 | 0.6\% | 2,856 | 0.7\% | 3,541 | 0.9\% | 11,269 | 0.7\% | 1,123 | 46.4\% | 685 | 24.0\% |
| -8,174 | -2.4\% | -6,800 | -1.8\% | -6,531 | -1.6\% | -11,461 | -2.8\% | -32,966 | -2.1\% | 652 | - | -4,930 | - |
| 339,882 | 100.0\% | 375,025 | 100.0\% | 410,666 | 100.0\% | 409,750 | 100.0\% | 1,535,323 | 100.0\% | 18,548 | 4.7\% | -916 | -0.2\% |


|  | FY3/2020 |  |  |  |  |  |  |  | Full year |  | FY3/2021 |  |  |  |  |  |  |  | Full year |  | Change compared with |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |  |  | Q1 |  | Q2 |  | Q3 |  | Q4 |  |  |  | Q4 of FY3/2020 |  | Q3 of FY3/2021 |  |
|  | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \% | Amount | \% |
| Industrial \& Automotive Components Group | 3,506 | 24.5\% | 3,730 | 25.2\% | 4,096 | 25.3\% | 4,112 | 24.0\% | 15,444 | 24.8\% | 4,436 | 26.0\% | 4,625 | 25.7\% | 4,771 | 25.1\% | 4,900 | 24.7\% | 18,732 | 25.4\% | 788 | 19.2\% | 129 | 2.7\% |
| Semiconductor Components Group | 1,983 | 13.9\% | 2,110 | 14.2\% | 2,366 | 14.6\% | 2,523 | 14.8\% | 8,982 | 14.4\% | 2,697 | 15.8\% | 2,880 | 16.0\% | 3,152 | 16.6\% | 3,565 | 18.0\% | 12,294 | 16.6\% | 1,042 | 41.3\% | 413 | 13.1\% |
| Electronic Devices Group | 4,860 | 33.9\% | 4,932 | 33.3\% | 5,379 | 33.3\% | 5,637 | 33.0\% | 20,808 | 33.3\% | 5,287 | 31.0\% | 5,776 | 32.2\% | 6,086 | 32.1\% | 6,591 | 33.3\% | 23,740 | 32.2\% | 954 | 16.9\% | 505 | 8.3\% |
| Total Components Business | 10,349 | 72.3\% | 10,772 | 72.7\% | 11,841 | 73.2\% | 12,272 | 71.8\% | 45,234 | 72.5\% | 12,420 | 72.8\% | 13,281 | 73.9\% | 14,009 | 73.8\% | 15,056 | 76.0\% | 54,766 | 74.2\% | 2,784 | 22.7\% | 1,047 | 7.5\% |
| Communications Group | 759 | 5.3\% | 814 | 5.5\% | 885 | 5.4\% | 1,221 | 7.1\% | 3,679 | 5.9\% | 1,112 | 6.5\% | 778 | 4.3\% | 976 | 5.2\% | 938 | 4.7\% | 3,804 | 5.2\% | -283 | -23.2\% | -38 | -3.9\% |
| Document Solutions Group | 1,542 | 10.8\% | 1,543 | 10.4\% | 1,663 | 10.3\% | 1,605 | 9.4\% | 6,353 | 10.2\% | 1,582 | 9.3\% | 1,871 | 10.4\% | 1,887 | 9.9\% | 1,980 | 10.0\% | 7,320 | 9.9\% | 375 | 23.4\% | 93 | 4.9\% |
| Life \& Environment Group | 831 | 5.8\% | 863 | 5.8\% | 805 | 5.0\% | 928 | 5.4\% | 3,427 | 5.5\% | 1,031 | 6.0\% | 1,086 | 6.1\% | 1,146 | 6.0\% | 681 | 3.5\% | 3,944 | 5.3\% | -247 | -26.6\% | -465 | -40.6\% |
| Total Equipment \& Systems Business | 3,132 | 21.9\% | 3,220 | 21.7\% | 3,353 | 20.7\% | 3,754 | 21.9\% | 13,459 | 21.6\% | 3,725 | 21.8\% | 3,735 | 20.8\% | 4,009 | 21.1\% | 3,599 | 18.2\% | 15,068 | 20.4\% | -155 | -4.1\% | -410 | -10.2\% |
| Others | 373 | 2.6\% | 400 | 2.7\% | 434 | 2.7\% | 455 | 2.7\% | 1,662 | 2.6\% | 395 | 2.3\% | 418 | 2.3\% | 417 | 2.2\% | 586 | 3.0\% | 1,816 | 2.5\% | 131 | 28.8\% | 169 | 40.5\% |
| Corporate | 463 | 3.2\% | 425 | 2.9\% | 551 | 3.4\% | 619 | 3.6\% | 2,058 | 3.3\% | 525 | 3.1\% | 532 | 3.0\% | 545 | 2.9\% | 559 | 2.8\% | 2,161 | 2.9\% | -60 | -9.7\% | 14 | 2.6\% |
| Total | 14,317 | 100.0\% | 14,817 | 100.0\% | 16,179 | 100.0\% | 17,100 | 100.0\% | 62,413 | 100.0\% | 17,065 | 100.0\% | 17,966 | 100.0\% | 18,980 | 100.0\% | 19,800 | 100.0\% | 73,811 | 100.0\% | 2,700 | 15.8\% | 820 | 4.3\% |



|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY3/2020 |  |  |  |  |  |  |  | FY3/2021 |  |  |  |  |  |  |  |  |  |  |  |  | ange com | mpared with |  |
|  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | Full year |  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | Full year |  | Q4 of FY3/2020 |  | Q3 of FY3/2021 |  |
|  | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \%* | Amount | \% | Amount | \% |
| Japan | 143,353 | 37.3\% | 154,751 | 37.4\% | 144,544 | 36.3\% | 155,465 | 38.7\% | 598,113 | 37.4\% | 122,807 | 38.7\% | 133,643 | 35.3\% | 139,788 | 34.6\% | 153,923 | 36.1\% | 550,161 | 36.0\% | -1,542 | -1.0\% | 14,135 | 10.1\% |
| Asia | 86,277 | 22.4\% | 93,964 | 22.7\% | 97,155 | 24.4\% | 81,550 | 20.3\% | 358,946 | 22.4\% | 79,615 | 25.1\% | 99,957 | 26.4\% | 107,394 | 26.5\% | 103,693 | 24.3\% | 390,659 | 25.6\% | 22,143 | 27.2\% | -3,701 | -3.4\% |
| Europe | 76,711 | 19.9\% | 75,204 | 18.2\% | 72,938 | 18.3\% | 81,473 | 20.3\% | 306,326 | 19.2\% | 50,462 | 15.9\% | 68,193 | 18.0\% | 78,080 | 19.3\% | 85,687 | 20.1\% | 282,422 | 18.5\% | 4,214 | 5.2\% | 7,607 | 9.7\% |
| United States of America | 63,643 | 16.5\% | 75,288 | 18.2\% | 68,872 | 17.3\% | 68,199 | 17.0\% | 276,002 | 17.3\% | 56,190 | 17.7\% | 65,572 | 17.3\% | 65,536 | 16.2\% | 68,758 | 16.1\% | 256,056 | 16.8\% | 559 | 0.8\% | 3,222 | 4.9\% |
| Others | 14,953 | 3.9\% | 14,906 | 3.5\% | 14,326 | 3.7\% | 15,481 | 3.7\% | 59,666 | 3.7\% | 8,020 | 2.6\% | 11,578 | 3.0\% | 13,699 | 3.4\% | 14,302 | 3.4\% | 47,599 | 3.1\% | -1,179 | -7.6\% | 603 | 4.4\% |
| Sales revenue | 384,937 | 100.0\% | 414,113 | 100.0\% | 397,835 | 100.0\% | 402,168 | 100.0\% | 1,599,053 | 100.0\% | 317,094 | 100.0\% | 378,943 | 100.0\% | 404,497 | 100.0\% | 426,363 | 100.0\% | 1,526,897 | 100.0\% | 24,195 | 6.0\% | 21,866 | 5.4\% |

$\%$ represents the component ratio.
10. Number of employees

|  | FY3/2020 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 |
| Total | 77,817 | 76,786 | 76,411 | 75,505 |
| Japan | 26,222 | 26,198 | 26,085 | 26,225 |
| Outside Japan | 51,595 | 50,588 | 50,326 | 49,280 |


| (As of the end of each quarter) |  |  |  |  |  |
| ---: | ---: | ---: | ---: | :---: | :---: |
| FY3/2021 |  |  |  |  |  |
| Q1 | Q2 | Q3 | Q4 |  |  |
| 77,036 | 76,102 | 77,690 | 78,490 |  |  |
| 26,903 | 26,829 | 26,794 | 27,122 |  |  |
| 50,133 | 49,273 | 50,896 | 51,368 |  |  |

※ On April 1, 2020, a domestic subsidiary Kyocera Communication Systems Co., Ltd., which is included in "Communications Group", absorbed and merged with a domestic subsidiary Kyocera Solar Corporation, which was included in "Life \& Environment Group." As a result, reporting segment information in $\mathrm{FY} 3 / 2020$ are presented in the reporting segment after the merger.

