

[Translation]

April 27, 2005

Name of Company listed: Kyocera Corporation

Name of Representative: Yasuo Nishiguchi, President and Director  
(Code number: 6971, First Section of the Tokyo Stock Exchange, First Section of the Osaka Securities Exchange)

### **Changes in Directors, Corporate Auditors and Executive Officers**

This is to advise you that Kyocera Corporation has decided to change its directors, corporate auditors and executive officers at the Board of Directors Meeting held on April 27, 2005 as set forth below:

#### 1. New management structure

##### (1) Candidates for directors (effective as from June 28, 2005)

Name	New Title [ New Assignment ]	Former Title [ Former Assignment ]
Kensuke Itoh	Advisor and Director	Chairman of the Board and Representative Director
Yasuo Nishiguchi	Chairman of the Board and Representative Director	President and Representative Director
Masahiro Umemura	Vice Chairman and Representative Director [ General Manager of Corporate Development Group ]	Representative Director [ General Manager of Corporate Development Division ]
Makoto Kawamura	President and Representative Director	[ General Manager of Corporate Cutting Tool Division ]
Yuzo Yamamura	Director [ President and Representative Director of KYOCERA ELCO Corporation ]	Director [ President and Representative Director of KYOCERA ELCO Corporation ]
Naoyuki Morita	Director [ President and Representative Director of KYOCERA Communication Systems Co., Ltd. ]	Director [ President and Representative Director of KYOCERA Communication Systems Co., Ltd. ]
Koji Seki	Director [ Chairman and Representative Director of KYOCERA MITA Corporation ]	Director [ Chairman and Representative Director of KYOCERA MITA Corporation ]
Michihisa Yamamoto	Director [ President and Representative Director of KYOCERA OPTEC Co., Ltd., and General Manager of Corporate Optical Equipment Group ]	Representative Director [ President and Representative Director of KYOCERA OPTEC Co., Ltd., and General Manager of Corporate Optical Equipment Division ]
Noboru Nakamura	Director [ Executive Vice President and Representative Director of KYOCERA Chemical Corporation ]	Director [ Executive Vice President and Representative Director of KYOCERA Chemical Corporation ]
Isao Kishimoto	Director [ President and Representative Director of KYOCERA KINSEKI Corporation ]	Director [ President and Representative Director of KYOCERA KINSEKI Corporation ]

Hisao Hisaki	Director [ President of KYOCERA (Tianjin) Sales & Trading Corporation ]	Director [ President of KYOCERA (Tianjin) Sales & Trading Corporation ]
Rodney N. Lanthorne	Director [ President and Director of KYOCERA International, Inc. ]	Director [ President and Director of KYOCERA International, Inc. ]
John S. Gilbertson	Director [ President and Chief Executive Officer, Director of AVX Corporation ]	Director [ President and Chief Executive Officer, Director of AVX Corporation ]

(2) Candidates for Corporate Auditors (effective as from June 28, 2005)

Name	New Title [ New Assignment ]	Former Title [ Former Assignment ]
Yasuo Akashi	Auditor	Auditor
Yoshihiko Nishikawa	Auditor	Senior Executive Officer
Osamu Nishieda	Auditor [ Attorney At Law ]	Auditor
Shinji Kurihara	Auditor [ Chairman of TAKEDA Hospital Management Institute ]	Auditor
Shigekazu Tamura	Auditor [ Certified Public Accountant ]	

(3) Candidates for retiring Director and Corporate Auditor (effective as from June 28, 2005)

(Present) Chairman Emeritus and Director Kazuo Inamori  
(Present) Full-time Corporate Auditor Atsushi Mori  
Kazuo Inamori will become Chairman Emeritus.

2. Introduction of Corporate Business Group System

Kyocera will implement Corporate Business Group System to strengthen consolidated management. Through this implementation, we will change each Corporate Business Division and Business Division to Corporate Business Group and Business Group effective as from June 1, 2005. Corporate Business Group, Business Group and Divisions directly controlled by President are organized by manufacturing, sales and development divisions.

[Corporate Business Groups and Business Groups]

Corporate Fine Ceramics Group      Corporate Semiconductor Components Group  
Corporate Solar-Energy Group      Corporate Cutting Tool Group  
Corporate Electronic Components Group      Corporate Thin Film Devices Group  
Corporate Mobile Communication Equipment Group  
Corporate Communication Systems Equipment Group  
Corporate Optical Equipment Group      Corporate R&D Group for Components and Devices  
Corporate R&D Group for Equipment and Systems      Corporate Business Strategy Group  
Corporate Environment and Education Group      Corporate General Affairs Human Resources Group  
Corporate Purchasing Group      Corporate Business Systems Administration Group  
Corporate Accounting Group      Corporate Development Group  
Corporate Legal and Intellectual Property Group

[Divisions Directly Controlled by President]

Automotive Components Division      Jewelry & Application Products Division  
Logistics Service Division      Finance Division      Office of the Chief Executives

New Executive Officer System (effective as from June 1, 2005)

Name	New Title [ New Assignment ]	Former Title [ Former Assignment ]
Yasuo Nishiguchi	CEO ( Chief Executive Officer )	President and Executive Officer
Masahiro Umemura	CFO ( Chief Financial Officer ) [ General Manager of Corporate Development Group ]	Executive Vice President and Executive Officer [ General Manager of Corporate Development Division ]
Makoto Kawamura	COO ( Chief Operating Officer )	Managing Executive Officer [ General Manager of Corporate Cutting Tool Division ]
Isao Yukawa	Senior Managing Executive Officer [ General Manager of Corporate Solar-Energy Group ]	Managing Executive Officer [ General Manager of Corporate Solar-Energy Division ]
Tatsumi Maeda	Managing Executive Officer [ Deputy General Manager of Corporate Solar-Energy Group ]	Managing Executive Officer [ General Manager of Corporate Business Strategy Division ]
Hisashi Sakumi	Managing Executive Officer [ General Manager of Corporate Environment and Education Group ]	Managing Executive Officer [ General Manager of Corporate Environment and Education Division ]
Tsutomu Yamori	Managing Executive Officer [ General Manager of Corporate General Affairs Human Resources Group ]	Managing Executive Officer [ General Manager of Corporate General Affairs Human Resources Division ]
Takashi Itoh	Managing Executive Officer [ General Manager of Corporate Purchasing Group ]	Senior Executive Officer [ General Manager of Corporate Purchasing Division ]
Tetsuo Kuba	Managing Executive Officer [ General Manager of Corporate Fine Ceramics Group and Corporate Semiconductor Components Group ]	Executive Officer [ General Manager of Corporate Fine Ceramics Division ]
Osamu Nomoto	Managing Executive Officer [ General Manager of Corporate Electronic Components Group ]	Executive Officer [ General Manager of Corporate Ceramic Packages Division ]
Eiichi Toriyama	Managing Executive Officer [ Deputy General Manager of Corporate Electronic Components Group and General Manager of Corporate Electronic Components Sales Division ]	Managing Executive Officer [ General Manager of Corporate Electronic Components Sales Division ]
Akiyoshi Okamoto	Senior Executive Officer [ General Manager of Shanghai KYOCERA Electronics Co., Ltd. ]	Senior Executive Officer [ General Manager of Shanghai KYOCERA Electronics Co., Ltd. ]
Yoshihiko Nishikawa	Senior Executive Officer [ General Manager of Corporate R&D Group for Components and Devices ]	Senior Executive Officer [ General Manager of Corporate R&D Division for Components and Devices ]
Keijiro Minami	Senior Executive Officer [ General Manager of Corporate Legal and Intellectual Property Group ]	Executive Officer [ General Manager of Corporate Legal and Intellectual Property Division ]
Goro Yamaguchi	Senior Executive Officer [ Deputy General Manager of Corporate Semiconductor Components Group and General Manager of Corporate Semiconductor Components Sales Division ]	Executive Officer [ General Manager of Corporate Semiconductor Components Sales Division ]

Yasushi Matsumura	Senior Executive Officer 〔 General Manager of Corporate Thin-Film Devices Group 〕	Executive Officer 〔 General Manager of Liquid Crystal Display Division 〕
Testuo Okada	Senior Executive Officer 〔 President and Representative Director of KYOCERA MITA Corporation 〕	〔 President and Representative Director of KYOCERA MITA Corporation 〕
Yoshihito Ota	Executive Officer 〔 General Manager of Office of the Chief Executives 〕	Executive Officer 〔 General Manager of Office of the Chief Executives 〕
Yasuyuki Yamamoto	Executive Officer 〔 General Manager of Corporate Mobile Communication Equipment Group 〕	Executive Officer 〔 General Manager of Corporate Mobile Communication Equipment Division 〕
Junichi Jinno	Executive Officer 〔 General Manager of Corporate Communication Systems Equipment Group 〕	Executive Officer 〔 General Manager of Corporate Communication Systems Equipment Division 〕
Gen Takayasu	Executive Officer 〔 General Manager of Corporate Communication Devices Division, Corporate Semiconductor Components Group 〕	Executive Officer 〔 General Manager of Corporate Communication Devices Division 〕
Nobuhiro Ochiai	Executive Officer 〔 General Manager of Corporate Capacitor Division, Corporate Electronic Components Group 〕	Executive Officer 〔 General Manager of Corporate Capacitor Division 〕
Junzo Katsuki	Executive Officer 〔 Deputy General Manager of Corporate Electronic Components Sales Division, Corporate Electronic Components Group 〕	Executive Officer 〔 Deputy General Manager of Corporate Electronic Components Sales Division 〕
Yukihiro Takarabe	Executive Officer 〔 General Manager of Corporate Cutting Tool Group 〕	Executive Officer 〔 Deputy General Manager of Corporate Cutting Tool Division 〕
Takashi Naruko	Executive Officer 〔 General Manager of Jewelry & Application Products Division 〕	Executive Officer 〔 General Manager of Jewelry & Application Products Division 〕
Masakazu Mitsuda	Executive Officer 〔 General Manager of Corporate Business Systems Administration Group 〕	Executive Officer 〔 General Manager of Corporate Business Systems Administration Division 〕
Toshimi Gejima	Executive Officer 〔 General Manager of Automotive Components Division 〕	Executive Officer 〔 General Manager of Automotive Components Division 〕
Michiaki Furuhashi	Executive Officer 〔 General Manager of General Affairs Division, Corporate General Affairs Human Resources Group 〕	Executive Officer 〔 General Manager of General Affairs Division, Corporate General Affairs Human Resources Division 〕
Mitsuru Imanaka	Executive Officer 〔 President and Representative Director of Kyocera Fineceramics GmbH 〕	〔 President and Representative Director of Kyocera Fineceramics GmbH 〕
Shoichi Aoki	Executive Officer 〔 General Manager of Corporate Financial and Accounting Group 〕	〔 General Manager of Financial and Accounting Division 〕

Hiroshi Togi	Executive Officer [ General Manager of Corporate Ceramic Packages Division, Corporate Semiconductor Components Group ]	[ General Manager of Ceramic Packages Division 1, Corporate Ceramic Packages Division ]
Yoshihiro Kano	Executive Officer [ Deputy General Manager of Corporate Development Group ]	[ General Manager of Corporate Support Division 2, Corporate Development Division ]
Yoichi Yamashita	Executive Officer [ General Manager of Corporate Business Strategy Group ]	[ General Manager of Production Engineering R&D Division, Corporate Business Strategy Division ]
Robert Whisler	Executive Officer [ Director and President of Kyocera America, Inc. ]	[ Director and President of Kyocera America, Inc. ]
John Rigby	Executive Officer [ Director and President of Kyocera Industrial Ceramics Corporation ]	[ Director and President of Kyocera Industrial Ceramics Corporation ]

#### 4. Executive Officers to Resign

( As of May 31, 2005 )

(Present) Executive Vice President and Executive Officer Michihisa Yamamoto  
[ General Manager of Corporate Optical Equipment Division and  
President and Representative Director of KYOCERA OPTEC Co., Ltd. ]

(Present) Managing Executive Officer Hisao Hisaki  
[ President of KYOCERA (Tianjin) Sales & Trading Corporation ]

( As of June 28, 2005 )

(Present) Senior Executive Officer Yoshihiko Nishikawa  
[ General Manager of Corporate R&D Division for Components and Devices ]

\* Michihisa Yamamoto and Hisao Hisaki will devote to be President and Representative Director of KYOCERA OPTEC Co., Ltd. and General Manager of Corporate Optical Equipment Group, and President of KYOCERA (Tianjin) Sales & Trading Corporation, respectively as Kyocera's Directors.