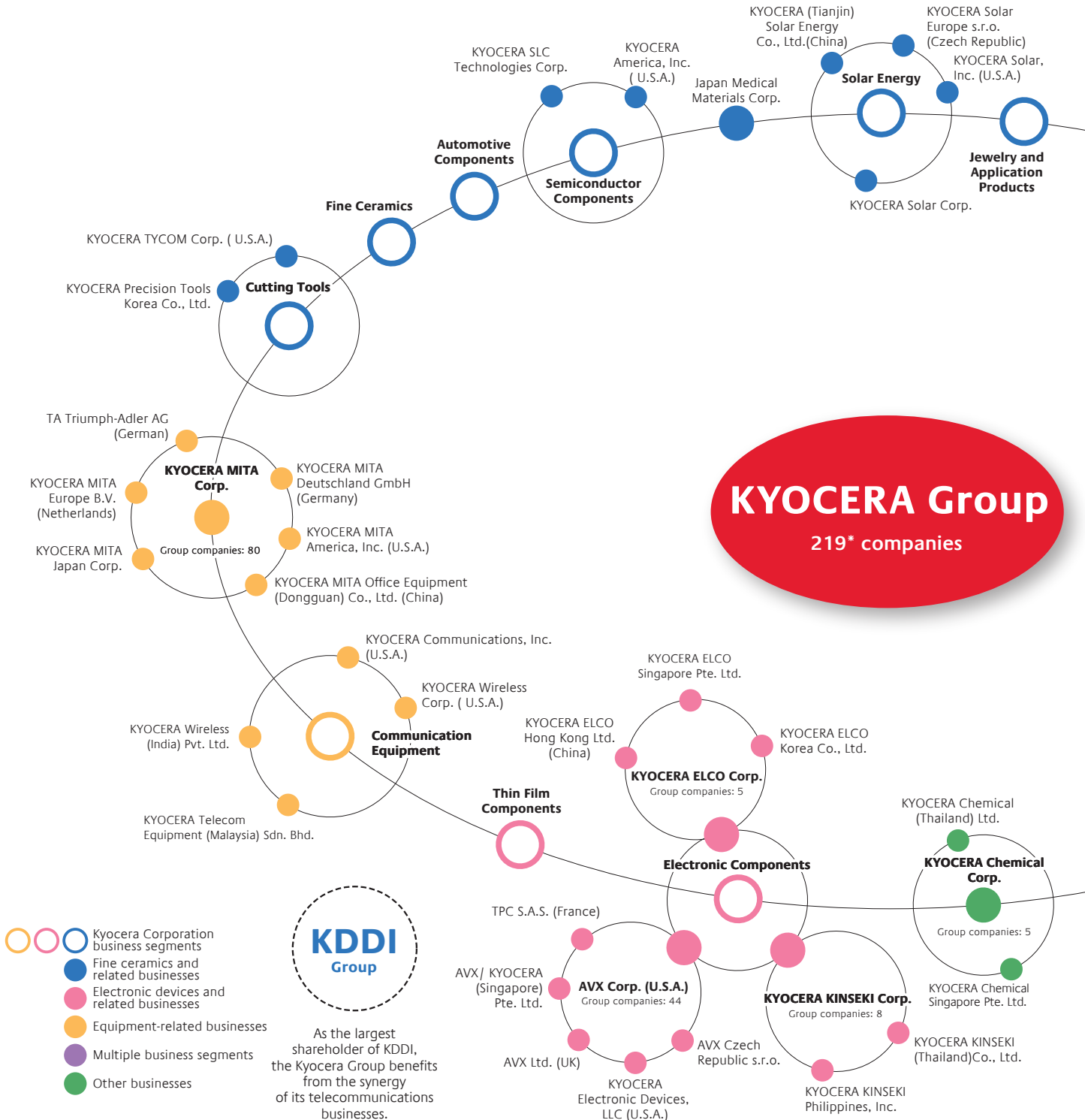


Creating Valuable Business

Kyocera's global operations include a diverse range of products: advanced materials, components, devices, equipment, networks and services.

Such broad expertise allows Kyocera to integrate the full range of processes – from development and production to sales and logistics – within a single product line. This efficient utilization of corporate resources generates group-wide synergies that yield products of superior performance, functionality and value.

Each product-line management team aggressively develops new products and markets by integrating Kyocera Group technologies to address emerging trends.

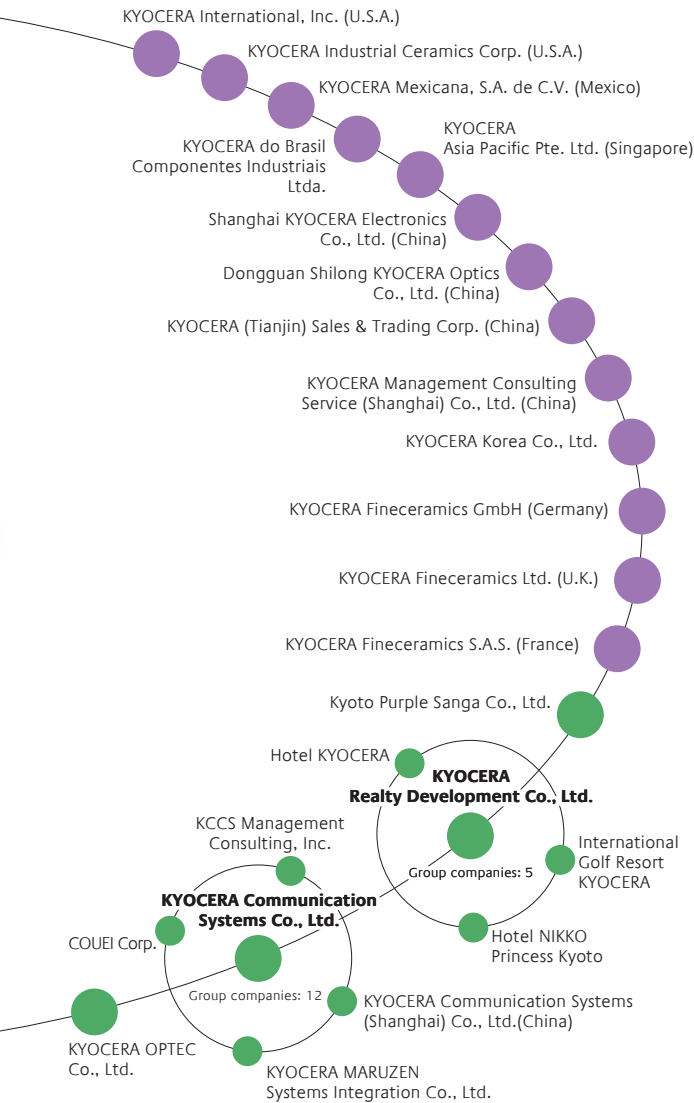


The Company

Become an innovative enterprise that continues to grow
 Achieve double-digit sales growth and 15% profit ratio at the minimum.

Direction

- Practice the "Customer-First" Principle
- Promote Global Management
- Establish a Highly Profitable Business Structure



* KYOCERA Corporation:	1 company
Consolidated subsidiaries:	206 companies
Non-consolidated subsidiaries:	2 companies
Affiliate companies:	10 companies
Group companies:	219
	(As of April 1, 2009)

Main Group Companies – Overview of Operations

- KYOCERA MITA Corp.
Manufacture and sale of digital MFPs, printers, and other information equipment
- KYOCERA Communication Systems Co., Ltd.
Sale of communications equipment, system integration, development and sale of software, construction & maintenance etc. of base stations for mobile wireless tele communications, and management consulting
- KYOCERA KINSEKI Corp.
Development and manufacture of crystal resonators, crystal oscillators, and SAW devices, etc.
- KYOCERA ELCO Corp.
Development, manufacture and sale of electronic connectors
- KYOCERA Chemical Corp.
Manufacture and sale of electronic component materials, electrical insulating materials, synthetic resin molded parts, molding dies and machinery, etc.
- KYOCERA SLC Technologies Corp.
Development, manufacture and sale of organic packages and substrates
- KYOCERA Solar Corp.
Sale of installation and service of solar power generating systems and products
- KYOCERA Realty Development Co., Ltd.
Holding, management and rental of real estate; management of Hotel KYOCERA, International Golf Resort KYOCERA, and Hotel Nikko Princess Kyoto
- KYOCERA OPTEC Co., Ltd.
Manufacture and sale of lenses and precision optical products
- KYOCERA Display Institute Co., Ltd.
Research and development of OLED display
- Japan Medical Materials Corp.
Development, manufacture and sale of medical materials and equipment
- Kyoto Purple Sanga Co., Ltd.
Management of "Kyoto Sanga F.C.", a professional soccer team, and sale of its original goods
- Shanghai KYOCERA Electronics Co., Ltd.
Manufacture and sale of electronic components, fine ceramic products and automotive components
- KYOCERA (Tianjin) Sales & Trading Corp.
Management and distribution of Kyocera products made both in China and elsewhere
- Dongguan Shilong KYOCERA Optics Co., Ltd.
Manufacture and sale of optics-related components, cutting tools, thin film components, display components, and applied products
- KYOCERA (Tianjin) Solar Energy Co., Ltd.
Development and manufacture of solar modules and systems
- KYOCERA Asia Pacific Pte. Ltd.
Sale of fine ceramic products and electronic device products
- KYOCERA Telecom Equipment (Malaysia) Sdn. Bhd.
Manufacture of CDMA mobile phone handsets
- KYOCERA Fineceramics GmbH
Sale of fine ceramic products and electronic devices
- KYOCERA Solar Europe s.r.o.
Manufacture of solar modules
- KYOCERA International, Inc.
Regional headquarters for North & Central America
- KYOCERA Wireless Corp.
Development and manufacture of CDMA mobile phone handsets
- KYOCERA Communications, Inc.
Sale of CDMA mobile phone handsets, and related services
- KYOCERA America, Inc.
Manufacture and sale of fine ceramic products
- KYOCERA Industrial Ceramics Corp.
Manufacture and sale of fine ceramic products; sale of electronic devices
- KYOCERA Solar, Inc.
Development, manufacture, sale and service of solar power systems that can operate on or off commercial power grid
- AVX Corp.
Manufacture and sale of a wide range of electronic components, including multilayer ceramic capacitors, tantalum capacitors, interconnect products